

A large, stylized letter 'M' is the central focus of the slide. It is composed of several white, 3D rectangular blocks arranged to form the shape of the letter. The 'M' is set against a dark green circular background. This green circle is partially overlaid by a large, curved orange shape that sweeps across the bottom and right sides of the slide. The overall background is black.

# Measure M Implementation

– Proposed Staff Approach

December 1, 2016



Metro

# Presentation Overview

- Measure M Guidelines
- Taxpayer Oversight Committee
- Advisory Council
- Long Range Transportation Plan
- Capital Projects Tactical Plan
- Unsolicited Proposals
- Related Initiatives
- Next Steps

# Measure M Guidelines Development

- Measure M is far more comprehensive and far reaching than Measure R
- The success of Measure M hinged on the diverse and committed coalition that supported its passage
- The Guidelines must address all aspects of administering and overseeing Measure M
  - The Ordinance specifically stipulates guidelines for some elements, but others require equal clarity of intent and a process to implement them

# Measure M Guidelines – Continued

- Staff will prepare a Master Guidance document that will direct the broad investment categories in Measure M:
  - Administration
  - Oversight, Assessments and Amendments
  - Transit Operations
  - Highway and Transit Subregional Programs
  - State of Good Repair
  - Local Return
  - Designated Regional and Other Programs

# Measure M Guidelines – Continued

- The provisions of Measure M will impact many constituencies
- The Metro Board and staff are ultimately accountable to the people of the County
- The Ordinance provides specific authorities for administering certain provisions, notably the Local Return Program
  - In those limited cases staff would work directly with the entities on drafting appropriate guidance

# Taxpayer Oversight Committee

- Ordinance has specific requirements & selection criteria
- Chair, Vice Chair, & 2<sup>nd</sup> Vice Chair comprise the Selection Panel
- Selection Panel will recommend the Oversight Committee members (7) for Board Approval (simple majority)
- Online application process being developed for the Committee; applications will be open for 60 days
- Committee in place by June 2017



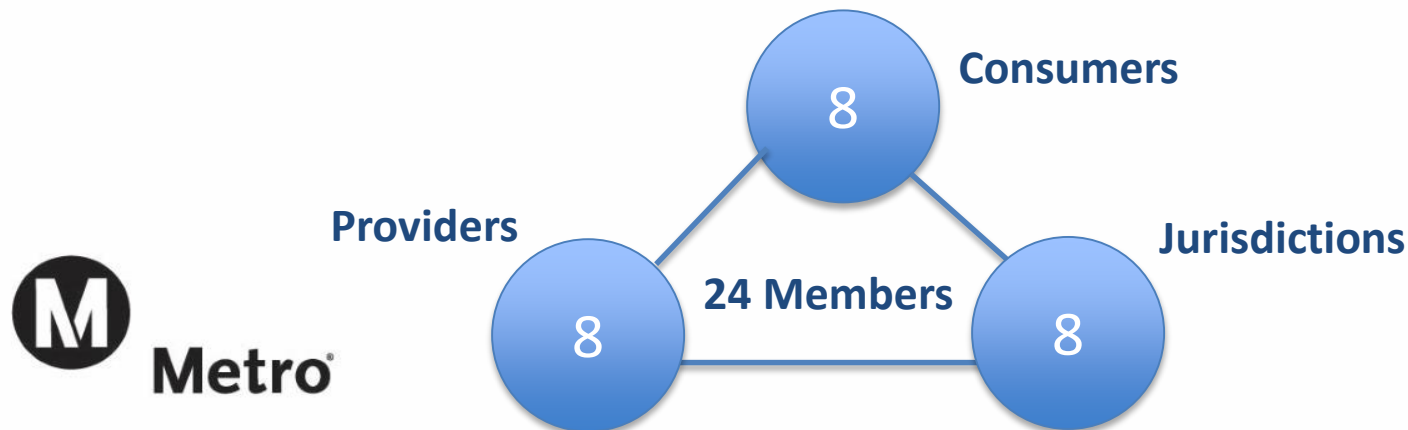
# Advisory Council Recommendation

- Staff recommends a new Advisory Council be established to review and comment on the draft Guidelines and provide advisory recommendations to the Board
- The Advisory Council would not supersede the responsibility of the Taxpayer Oversight Committee
- The Advisory Council will provide insight and input on the Master Guidelines document
- The Council will also be utilized during the Long Range Transportation Plan process



# Advisory Council – An Inclusive Forum

- The Advisory Council ensures an equal, representative voice for the following:
  - **Transportation Consumers:** Those who use or are impacted by our complex transport system
  - **Transportation Providers:** Those who supply or regulate transportation infrastructure and services
  - **Accountable Jurisdictions:** Elected bodies accountable to needs of both consumer and provider constituencies





# New Advisory Council

- The Council will reflect the diverse coalition with a balanced representation of the following:

PROVIDERS	CONSUMERS	JURISDICTIONS
Transit Munis	Elderly/Disabled	County of LA
CalTrans	Students	City of LA
Metrolink	Enviro/Social Equity	City of Long Beach
Access Services	Enviro/Social Equity	Small City
Ports	Enviro/Social Equity	Medium City
Airports	Business	Small/Medium City
Federal	Small Business Assn.	COG
Auto Club	Labor	COG

# Master Guidelines Development Timeline

- Preparation of Master Guidelines Document and formation of Advisory Council – January-March 2017
- Advisory Council review and outreach process as representative of Council membership – April-May
- Board consideration and action – June

# Long Range Transportation Plan

- Passage of Measure M sets the stage for new, innovative Long Range Transportation Plan (LRTP)
- However, we must amend the 2009 LRTP
  - Measure M expenditure plan projects create a voter mandated baseline
  - A major LRTP update must build around this baseline to be relevant
  - Amendment to 2009 LRTP also ensures eligibility for federal funding and permitting as projects proceed
  - This amendment is essential for the aggressive project delivery of Measure M

# Long Range Transportation Plan – Continued

- Board to approve 2009 amendment in January 2017, and submit to SCAG
  - SCAG completes its federally required MPO regional planning and air quality conformity
  - Anticipate formal federal approvals of SCAG actions in summer 2017
- In January/February 2017, staff will present process for major LRTP update
  - Will build on 2009 LRTP amended baseline
  - Will present innovative new thinking, structure and approach
  - New Advisory Council to assist with inclusive participation and input



# Tactical Plan & Approach – Capital Projects & Programs

- **Refresh:**

- Operation Shovel Ready – Feb. 2016
  - Get projects positioned for construction
- Annual Program Evaluation – May 2016
  - Evaluate and recalibrate projects, schedules and budgets
- Program Management Plan – Oct. 2016
  - Staff approach to implementing a massive infrastructure program

# Tactical Plan & Approach – Capital Projects & Programs

## Calendar Year 2017 Actions (First 12 months)

- **Airport Metro Connector Station**
  - Finalize EIR (complete)
  - Proceed with final engineering
  - Start right-of-way acquisition
  - Oversee final engineering and prepare for construction
  - Partner with LAX to coordinate engineering and execute cooperative agreement

# Tactical Plan & Approach – Capital Projects & Programs

- **Westside Purple Line Extension – Section 3**
  - Seek contracting authority from Board
  - Issue RFP/RFQ
  - Contract award for tunneling contract
  - Procure Construction Management Support Services (CMSS) consultant
  - Continue to engage in New Starts process with FTA



# Tactical Plan & Approach – Capital Projects & Programs

- **Foothills (2) Gold Line Extension**
  - Work with Construction Authority on completion of EIR and preliminary engineering
  - Procurement of design-build contractor
  - Continue cooperative agreement between Metro and Construction Authority
  - Provide coordination and oversight
- **Orange Line BRT Improvements (Grade Separations)**
  - Complete planning/operational study
  - Start and complete EIS
  - Preliminary engineering

# Tactical Plan & Approach – Capital Projects & Programs

- **Orange/Red Line to Gold Line BRT**
  - Present technical studies to the Board
  - Initiate procurement for environmental clearance
  
- **East San Fernando Valley Transit Corridor**
  - Accelerate planning/environmental
  - Develop locally preferred alternative
  - Start preliminary engineering

# Tactical Plan & Approach – Capital Projects & Programs

- **West Santa Ana Branch**

- Hire planning/environmental consultant (complete)
- Accelerate planning/environmental
- Work with Office of Extraordinary Innovation (OEI) on potential unsolicited proposals/P3s

- **Sepulveda Pass**

- Complete tolling and revenue study
- Procurement for consultant for alternatives analysis
- Work with OEI on potential unsolicited proposals/P3

# Tactical Plan & Approach – Capital Projects & Programs

- **Vermont Transit Corridor (BRT)**
  - Present technical studies to the Board
  - Initiate procurement for environmental clearance
- **Green Line Extension to Torrance**
  - Procurement for planning consultant (complete)
  - Accelerate planning/environmental
- **Gold Line Eastside Extension**
  - Accelerate planning/environmental
- **North San Fernando Valley BRT**
  - Initiate procurement for environmental clearance

# Tactical Plan & Approach – Capital Projects & Programs

## – Highway Improvement Projects

- Continue regional coordination and develop an action plan for the High Desert Corridor
- Complete Traffic and Revenue Study for High Desert Corridor
- Continue final design for I-5 North HOV and truck lanes extension between SR 14 in Santa Clarita and Parker Road in Castaic in North County
- Continue final design of SR-71 improvements from Interstate 10 to State Route 60
- Continue substantial completion of I-710 South EIR/EIS, complete all technical studies and re-circulate environmental document



# Tactical Plan & Approach – Capital Projects & Programs

## – Highway Improvement Projects

- Continue final design for arterial Hot Spots in Santa Fe Springs/La Mirada and Cerritos
- Continue preparation of preliminary engineering and environmental documents for I- 605/SR 60, I-605/SR 91 interchange, and I-605/I-5 interchange
- Completed preliminary engineering and environmental document for the I-110/I-405 Interchange Improvements
- Construction management oversight for the I-5 construction projects between the Orange County Line and I-605 (I-5 South) and SR-134 to SR-118 (I-5 North)

# Briefing the Progress of the Tactical Plan

- Staff will brief the Board quarterly on program status
- Staff will regularly communicate to the public the progress and status of projects
  - CEO Monthly Newsletter, newspaper inserts, social media, The Source, community presentations, milestone events, etc.
- Staff will begin a Metro Mayors Roundtable as an ongoing Mayors' forum on regional transportation matters



# Unsolicited Proposals

## Refresh:

- Released Unsolicited Proposals Policy – Feb. 2016
- Objective is to encourage innovative proposals from the private sector to accelerate delivery of major capital projects as well as new technologies
- So far, we have received 54 total unsolicited proposals including 9 for major capital construction projects
- Projects go through a Phase I review process first. If merit, moves to Phase II detailed proposal process
- Successful Phase II proposals move to solicitation



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# Unsolicited Proposals – Next Steps

- Proposals from Parker Infrastructure Partners and Goldman Sachs have both advanced to Phase II
  - Parker proposal offers a unique approach to fund and accelerate selected Measure M mega projects
  - Goldman Sachs proposal provides a regional network approach to deliver Metro's High Occupancy Toll (HOT) lanes
- Skanska proposal to accelerate Purple Line Section III is under consideration
- Three West Santa Ana Branch proposals under Phase I consideration
  - Skanska, ACS, and Kiewit-AECOM
- Three Sepulveda Pass proposals under Phase I consideration
  - HDR, Parsons, and Cintra



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# Related Initiatives

- Developing a workforce is critical to Measure M's success
  - WIN-LA County
  - Aggressive DBE/SBE Approach
  - Construction Careers Program
  - Succession Planning
- Investing in our communities is critical to Measure M's success
  - Transit-Oriented Communities Program
  - Business Interruption Fund
  - U-Pass Program

## Related Initiatives

- Enhancing efficiencies will optimize time and resources
  - Streamlining internal procurement processes
  - Partnerships with city agencies

## Next Steps

- Guidelines – Dec. 2016-June 2017
- Advisory Council – Dec.-June 2017
- Long Range Transportation Plan Update – 2017
- Taxpayers Oversight Committee – Dec.-June 2017
- Measure M Lessons Learned Document – 2017



Questions?



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