

# Metro VMT Mitigation Program

## Engagement Summary

|                          |                                  |
|--------------------------|----------------------------------|
| Project Name             | Metro VMT Mitigation Program     |
| Client                   | Metro                            |
| Contract Number          | Con PS54330009 / TO PS81103-5433 |
| Metro Project Manager    | Paul Backstrom                   |
| Metro Project Consultant | Fehr & Peers                     |
| Project Manager          | Chelsea Richer                   |
| Principal in Charge      | Jeremy Klop                      |
| Associate in Charge      | Anna Luo                         |
| Project Number           | LA22-3343                        |
| Date                     | 3/20/24                          |
| Version                  | 1.0                              |



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# Introduction

The Metro Vehicle Miles Traveled (VMT) Mitigation Program was a two-year long project that focused on identifying a VMT mitigation framework operated by Metro and supported by municipal agencies and partners. The program explored the ability for Metro and other countywide partners to reduce Metro led project-specific VMT Impacts on the state highway system (SHS).

## Project Goals

At the outset of the project the following key goals were identified:

- Explore various VMT quantification options, including induced VMT and VMT reduction strategies
- Evaluate the VMT impacts of Metro's highway improvement projects
- Establish a VMT mitigation program (such as VMT Bank or Exchange) that meets the needs of projects on the State Highway System
- Integrate Equity Platform goals and process elements into the project & resulting VMT mitigation program

As part of the project an Outreach Plan was developed to organize and implement the engagement steps that would help successfully develop this program. The following is a summary of the engagement activities conducted by Metro staff and the consultant team that supported this project as well as the key input that helped shape the direction of the program's development.

## Key Findings

- Many stakeholders identified cost effectiveness and near-term implementation as important components of prioritization criteria. These criteria were thoroughly evaluated at a countywide level to allow for an apples-to-apples cost comparison on a per-VMT-reduction basis. Furthermore, the project team convened several discussions with each individual mitigation action implementer to understand the "readiness" or the pace at which funding could be assembled and implemented in the near term.
- Geographic equality was identified as a concern that should be considered in program development. The project team evaluated the ability of potential mitigation actions to be implemented in each subregion of the County, aiming to assemble a toolkit and a prioritized list of Bank Actions that would allow mitigation dollars to be invested proximate to the impacts created by the SHS project. In addition, consideration was given to the Mitigation Actions that would meet Metro's equity goals both in terms of geographic areas designated as Equity Focus Communities, as well as in terms of population needs regardless of geography (e.g., individual income).
- Based on feedback received, a VMT Mitigation Bank with the ability to retain influence from subregional stakeholders was the preferred option. A Bank with Subregional Accounts was considered, but in the interest of keeping the Pilot as simple as possible, the project team opted to pursue a Bank without any additional layers of subregional analysis (as would be warranted for

Subregional Accounts), opting for a transparent and flexible approach that would still allow for subregional stakeholder input at the project level.

## **Report Overview**

This remainder of this report is organized into the following sections:

- Engagement Plan Overview
- Engagement Activities
- Key Findings
- Appendices

# Engagement Plan Overview

## Engagement Goals

The following engagement goals were identified by the Project Team:

- Provide information on the development of the program and key decisions
- Learn about stakeholder priorities for ways to reduce VMT
- Solicit input on selecting and weighting criteria for evaluating VMT reduction options
- Solicit input on program framework
- Share the Draft Mitigation Program Framework and Approach

Establishing these goals early on helped Metro and the Project Team address the following key concerns:

- How does Metro balance equity goals, public health and GHG reduction goals, with other goals like congestion management, goods movement, mobility improvements, and infill development?
- How should Metro integrate the Equity Platform into this work and the project's outcomes?

Through the Outreach Plan developed as part of the project, the Project Team identified means to engage and provide project updates to the following audiences:

- **Standing Metro Committees, Councils, and Boards** – Sustainability Council, Technical Advisory Committee, Community Advisory Council, Metro Board Committees, and Metro Board
- **Project Development Team (PDT)** – key decisionmakers and policymakers involved in setting VMT policy for SHS projects
- **Policy Working Group (PWG)** – technical stakeholders and advocates interested in VMT policy, climate policy, and mobility
- **Other Interested Stakeholders** – public sector and private sector professionals, community organization representatives, and business organization representatives
- **Members of the Public**

## Adjustments to the Original Engagement Plan

Some initial elements of the outreach plan changed in response to the changing needs of the project and feedback received during the outreach and engagement process. Since project inception, the following modifications occurred to accommodate changing project needs:

- **Project Development Team Meetings:** Four meetings were originally anticipated at the start of the project, and five meetings were ultimately convened, in addition to several 1:1 meetings with PDT stakeholders to discuss specific policy or methodology issues.
- **Policy Working Group Meetings:** 13 meetings were originally anticipated at the start of the project and were consolidated to eight meetings.
- **Stakeholder Meetings:** Six meetings were originally anticipated, which were consolidated to five meetings.

Many of the changes to the meetings were based on readiness of the content that was to be shared in each meeting, with additional time required to review some content and less time required to review and hear feedback on other content.

## Key Stakeholders

To ensure Metro was able to connect with key stakeholders and organizations interested in VMT Mitigation, the Project Team developed a comprehensive list of key stakeholders to be engaged during the process. The following is a summary of those engaged during the project:

- **Project Development Team (PDT)** –key decisionmakers and policymakers involved in setting VMT policy for SHS projects
- **Policy Working Group (PWG)** –technical stakeholders and advocates interested in VMT policy, climate policy, and mobility
- **Other Interested Stakeholders** – public sector and private sector professionals, community organization representatives, and business organization representatives

A detailed list of the organizations and key stakeholders engaged as part of this project is provided in **Appendix A**.

## Additional Outreach Activities

In addition to the engagement meetings held with the audiences described above, the project team also produced a Project Fact Sheet and Project FAQ intended to provide information to interested members of the public.

These materials are available at: <https://www.metro.net/projects/vehicle-miles-traveled-vmt-mitigation-program/>.

# Engagement Activities

## Stakeholder Engagement

### Standing Metro Committees, Councils, and Boards

The following standing committees and councils were engaged at various stages of the VMT Mitigation Project:

- **Metro Technical Advisory Council:** The Metro TAC is convened periodically and was engaged within their standing schedule. TAC meeting attendance occurred in April 2022, September 2023, and April 2024 (forthcoming).
- **Metro Policy Advisory Council:** The Metro PAC is convened quarterly and was engaged to provide project updates. PAC meeting attendance occurred on June 14, 2022.
- **Metro Community Advisory Council:** The Metro CAC is convened on an ad hoc basis and was engaged to provide project updates. CAC meeting attendance occurred in July 2022.
- **Metro Sustainability Council:** Metro's Sustainability Council is convened six times per year. Sustainability Council meeting attendance occurred on July 9, 2021, September 9, 2022, September 8, 2023, and March 8, 2024.
- **Metro Planning & Programming Committee:** The P&P Committee meets monthly, with some exceptions due to Metro Board holidays. P&P Committee attendance will occur on April 17, 2024.
- **Metro Board:** The Metro Board meets monthly with some exceptions due to Metro Board holidays. Board meeting attendance will occur on April 25, 2024. In addition, the project team presented to the Board on July 27, 2023 and submitted a follow-up "Board Box" – an information briefing to the Board in writing – on September 20, 2023. The Board Box is available at: <https://metro.legistar.com/LegislationDetail.aspx?From=RSS&ID=6354971&GUID=0C1FAA2A-C817-45C0-9FB8-10B737773530&FullText=1>.

### Project-Specific Engagement

Project Specific Engagement focused on close coordination with the Project Development Team (PDT) & Policy Working Group (PWG). Both the PDT and PWGs role within the project involved the following:

- Advising on the technical analysis, tool development, and related decisions,
- Informing on policy decisions related to the VMT Mitigation Program, and
- Shaping the outreach plan and approach

The following identifies key activities conducted by each of these groups.

#### *Project Development Team*

The Project Development Team was comprised of key decision-makers and policy authors at Caltrans, California Office of Planning and Research and the Southern California Association of Governments. This group of key stakeholders were tasked with providing technical expertise and advice pertaining to VMT

mitigation. Five meetings were convened with the Project Development team, discussing the following topics:

- **May 20, 2022:** Discuss the review and synthesis of plans, policy guidance, and methodology guidance
- **June 17, 2022:** Discuss options for selecting a VMT quantification methodology for Metro projects on the State Highway System
- **October 20, 2022:** Share results of Case Study examples developed to understand model sensitivity and project-specific differences that could be applied to the project list
- **February 13, 2023:** Determine the preferred VMT quantification methodology for Metro projects on the State Highway System; solicit input on the approach to VMT mitigation, including development of a VMT Mitigation Program
- **November 1, 2023:** Present and discuss the VMT Mitigation Calculator as a tool to quantify the VMT reduction potential of mitigation actions in Los Angeles County

Notes and presentations from these meetings can be provided upon request.

#### *Policy Working Group*

The Policy Working Group was comprised of Project Development Team members plus additional key stakeholders from:

- Metro Departments
- Interested Jurisdictional and Agency Partners
  - LA County Public Works
  - City of Pasadena Public Works
  - California Air Resources Board (CARB)
  - Ports of Long Beach and LA
  - Subregional Councils of Government
  - I-5 Joint Powers Authority
  - Los Angeles Department of Transportation (LADOT)
- Interested Non-Profit Partners
  - Climate Resolve
  - Auto Club of Southern California
  - Natural Resources Defense Council (NRDC)

Eight Policy Working Group meetings were convened to discuss the following:

1. **March 21, 2022:** Background on CEQA & VMT for Transportation Project and Overview of Metro's VMT Mitigation Program
2. **May 31, 2022:** Review of Existing Regulatory and Guidance related to VMT Estimation
3. **September 12, 2022:** Discuss approach to VMT mitigation action criteria, solicit input on mitigation action selection, and discuss equity criteria.



4. **January 17, 2023:** Discussions regarding definition of equity, VMT Mitigation Program Options (What, Who, Where), VMT Mitigation Program Design Options, and Quantification Approach Framework.
5. **March 21, 2023:** Shared information regarding what feedback has been received so far, Mitigation Action Criteria Overview, and facilitated a discussion regarding types of mitigation actions, level of project control, and type of framework for the program.
6. **August 8, 2023:** Shared VMT impact quantification methodology update, recapped Stakeholder Meetings 1 and 2, and provided an overview of VMT Mitigation Program Frameworks.
7. **September 27, 2023:** Shared the VMT Bank framework as the preferred Mitigation Program option and solicited input on implementation considerations.
8. **February 1, 2024:** Shared the priority mitigation actions to be included in the VMT Bank and packaged for sale; solicited input on implementation considerations.

Notes and presentations from these meetings can be provided upon request.

## Public Engagement

To effectively conduct the public engagement component of the project, Metro hired MBI Media to support the project team and lead outreach and engagement. MBI focused on coordination of meetings, preparation of meeting materials, coordination of team review prior to meetings, and compilation of notes, and data after meeting completion.

### Project-Specific Outreach

Over the course of nine months, the Project Team conducted a series of Stakeholder Meetings intended to share information regarding the project, including potential VMT reduction strategies, feedback received on potential VMT mitigation options, and to provide opportunities for stakeholders to communicate feedback directly to the project team. The following summaries highlight the activities conducted during these meetings.

#### *Stakeholder Meeting 1 (May 16, 2023)*

Provided information regarding the following topics:

1. Relevant Terminology (ensuring attendees knew what frequently used terms meant regarding the project).
2. Provided background on key policies and regulations creating the impetus for this project.
3. Shared the overall project goals.
4. Discussed equity and how it informs Metro project outcomes and process.
5. Conducted engagement activities that shared information on the development of the program and key decisions as well as opportunities to learn about stakeholder priorities for ways to reduce VMT.

#### *Stakeholder Meeting 2 (June 13, 2023)*

Provided information regarding the following topics:

1. Project Background (program goals and potential mitigation strategies).
2. Shared a recap of Stakeholder Meeting 1, which includes key themes focused on safety and security, more shared mobility options, neighborhood-oriented development options, fareless trips inclusion, clarification on highway projects roles and definitions.
3. Solicited input on selecting and weighting criteria for evaluating VMT reduction options.
4. Solicited input on program framework.

#### *Stakeholder Meeting 3 (August 10, 2023)*

Provided information regarding the following topics:

1. Project Background (program goals and potential mitigation strategies).
2. Stakeholder Meeting 1 and 2 Recap.
3. Solicited feedback on program framework (Options include VMT exchange, VMT bank, VMT reduction plan).

#### *Stakeholder Meeting 4 (October 10, 2023)*

Provided information regarding the following topics:

1. Project Background (program goals and potential mitigation strategies).
2. Stakeholder Meeting 1, 2, and 3 Recaps.
3. Policy Working Group 6 Feedback (identified feedback regarding the three VMT program options).
4. Provided an overview of feedback received from Metro Departments and Metro Board.
5. Provided an overview of VMT Mitigation Program Participants key interests and concerns and greater detail on how the different options would work.
6. Summarized the details of the VMT Bank Model including the option for subregional accounts, pre-determined mitigation action list, and program balance sheet.

#### *Stakeholder Meeting 5 (January 30, 2024)*

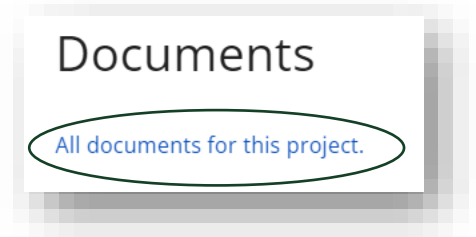
Provided information regarding the following topics:

1. Project Background (goals and potential mitigation strategies).
2. Summarized stakeholder feedback opportunities and where the project has ended up as a result of these activities.
3. Provided an overview of the VMT Mitigation Bank concept, types of actions potentially available, preliminary cost effectiveness and scalability, evaluation criteria, evaluation results, mitigation actions rankings, and mitigation bank implementation considerations.

## Stakeholder Meeting Materials

The five PowerPoint presentations shared with meeting participants can be found on Metro's website at: <https://www.metro.net/projects/vehicle-miles-traveled-vmt-mitigation-program/>.

To access these files, navigate to the Documents section and click the hyperlink for "All documents for this project".



# Key Findings

Stakeholder input was key to developing Metro's VMT Mitigation Program. The following key findings were shared by stakeholders during the above engagement events:

- A VMT Bank option has the greatest buy in to support mitigation throughout the region.
  - Respondents liked the flexible approach to meeting State Highway System needs and those of mitigation action implementers.
  - Stakeholders agreed that it provides a diverse set of actions to meet diverse countywide priorities.
- Feedback on the highest ranked mitigation actions focused on increasing service efficiency, expanding service operations and capabilities, and implementation of programs to support increased ridership and better alignment of development patterns and proximities to transit.
- Most respondents indicated that cost effectiveness and near-term implementation were important/very important.
- Most respondents indicated that prioritizing strategies that benefit communities impacted by transportation burdens was important/very important.
- During criteria development, ease of implementation was identified and added to the program evaluation.

Based on the importance of cost effectiveness and near-term implementation, these criteria were thoroughly evaluated at a countywide level to allow for an apples-to-apples cost comparison on a per-VMT-reduction basis. Furthermore, the project team convened several discussions with each individual mitigation action implementer to understand the "readiness" or the pace at which funding could be assembled and implemented in the near term.

Geographic equality was identified as a concern that should be considered in program development. The project team evaluated the ability of potential mitigation actions to be implemented in each subregion of the County, aiming to assemble a toolkit and a prioritized list of Bank Actions that would allow mitigation dollars to be invested proximate to the impacts created by the SHS project. In addition, consideration was given to the Mitigation Actions that would meet Metro's equity goals both in terms of geographic areas designated as Equity Focus Communities, as well as in terms of population needs regardless of geography (e.g., individual income).

Based on feedback received, a VMT Mitigation Bank with the ability to retain influence from subregional stakeholders was the preferred option. A Bank with Subregional Accounts was considered, but in the interest of keeping the Pilot as simple as possible, the project team opted to pursue a Bank without any additional layers of subregional analysis (as would be warranted for Subregional Accounts), opting for a transparent and flexible approach that would still allow for subregional stakeholder input at the project level.

# Appendix A

## Policy Working Group Members and Project Development Team Members

Note, some members of the Policy Working Group were not able to participate at every meeting, and some transitioned in and out during the two-year project duration. Project Development Team members are marked with an asterisk (\*).

| Policy Working Group Members |                                |                                |
|------------------------------|--------------------------------|--------------------------------|
| Agency                       | Department                     | Individual                     |
| Metro                        | Complete Streets & Highways    | Julio Perucho*                 |
|                              |                                | Ernesto Chaves                 |
|                              |                                | Carlos Montez*                 |
|                              |                                | Lourdes Kriste                 |
|                              |                                | Isidro Panuco                  |
|                              |                                | Ricardo Corona                 |
|                              |                                | Celine Chen                    |
|                              |                                | Julia Brown                    |
|                              |                                | Alice Tolar*                   |
|                              |                                | Daniel Tran*                   |
|                              | Community Relations            | Jefferson Isai Rosa            |
|                              |                                | Emily Cadena                   |
|                              | Shared Mobility (ExpressLanes) | Philbert Wong*                 |
|                              | Shared Mobility (ITS)          | Steve Gota*                    |
|                              | ECSD                           | Heather Repenning*             |
|                              | LRTP                           | Paul Backstrom*                |
|                              |                                | David Leyzerovsky*             |
|                              |                                | Mark Yamarone*                 |
|                              | TOC                            | Fabian Gallardo                |
|                              | TDM                            | Martin Buford                  |
|                              |                                | Jacquilyne Brooks de Camarillo |
|                              |                                | Frank Ching                    |
|                              | State Policy and Programming   | Michael Cano                   |
|                              |                                | Zoe Unruh                      |
|                              | Equity & Race                  | KeAndra Cylear Dodds           |
|                              |                                | Naomi Iwasaki                  |
|                              | Technical Services Team        | Robert Farley*                 |

| Policy Working Group Members |                              |                        |
|------------------------------|------------------------------|------------------------|
| Agency                       | Department                   | Individual             |
|                              | Congestion Reduction         | Mark Linsenmayer*      |
|                              | SCAG                         | Annie Nam              |
|                              |                              | Mike Gainor*           |
| Caltrans HQ                  | Sustainability               | Eric Sundquist*        |
|                              |                              | Chris Kuzak*           |
|                              | Environmental                | Kelly Dunlap           |
|                              |                              | Jeremiah Ketchum       |
|                              | SB 743 Program               | Charles (Muggs) Stoll* |
|                              | Traffic Operations           | Zhongren Wang*         |
|                              |                              | Marlo Tinney*          |
| Caltrans D7                  | Sustainability               | Barbara Marquez        |
|                              | Multimodal Corridor Planning | Paul Albert Marquez    |
|                              | Environmental                | Ron Kosinski           |
|                              |                              | Ryan Snyder*           |
|                              | Legal                        | Mark Berkebile         |
|                              | Program & Project Management | Gregory Farr*          |
|                              | Operations                   | Leila Khalkhali*       |
|                              |                              | Minh-Thu Ho*           |
|                              | Advanced Planning/Modeling   | Chao Wei*              |
| State of California          | OPR                          | Erik DeKok             |
|                              |                              | Leila Hakimizadeh*     |
|                              |                              | Shannon Clark*         |
|                              |                              | Brianne Masukawa       |
| County of Los Angeles        | Public Works                 | Kent Tsujii            |
|                              |                              | Jeffrey Pletyak        |
|                              |                              | Stephen Lamm           |
|                              |                              | Alvin Ly               |
| City of Pasadena             | Public Works                 | Conrad Viana           |
| Port of Long Beach           | Transportation Planning      | Phillip Lee            |
|                              |                              | Shelby Michael         |
|                              |                              | Theresa Dau-Ngo        |
| Port of Los Angeles          | Goods Movement               | Kerry Cartwright       |
| COGs/JPA's                   | I-5 JPA                      | Yvette Kirrin          |
|                              | Gateway                      | Karen Heit             |
|                              | South Bay                    | Steve Lantz            |
|                              | San Gabriel Valley           | Stephanie Wong         |
|                              | North County                 | Arthur Sohikian        |
|                              | Arroyo Verdugo JPA           | Laura Cornejo          |

| Policy Working Group Members |                                      |                    |
|------------------------------|--------------------------------------|--------------------|
| Agency                       | Department                           | Individual         |
|                              | LVM                                  | Terry Dipple       |
| LADOT                        | Transportation Planning & Policy     | David Somers       |
|                              |                                      | Alexander Wikstrom |
|                              |                                      | Kimberly Venegas   |
|                              |                                      | Rubina Ghazarian   |
| Metrolink                    |                                      | Colicchio, Lisa    |
| Auto Club                    | Government Affairs and Public Policy | Steve Finnegan     |
| Climate Resolve              | Deputy Director                      | Bryn Lyndblad      |
| NRDC                         | Mobility and Climate Advocate        | Carter Rubin       |

## List of Stakeholders

The following is a list of the stakeholders that attended various meetings conducted during the outreach and engagement phase of the VMT Mitigation Project.

|                                                                    |                                                                      |
|--------------------------------------------------------------------|----------------------------------------------------------------------|
| 4 Bikes Bicycle Shop                                               | Batiquitos Lagoon Foundation                                         |
| AAA Southern California                                            | Baycities Church - Lomita                                            |
| Access Services                                                    | Beach Cities Cycling Club                                            |
| Active San Gabriel Valley                                          | Beach Cities Cycling Club, South Bay                                 |
| Adobo Velo                                                         | Beach Cities Transit                                                 |
| Adventist Health                                                   | Bell Chamber of Commerce                                             |
| AIDS LifeCycle                                                     | Bellflower Chamber of Commerce                                       |
| AIR at LACI                                                        | Better Earth Garden Design (begarden)                                |
| Alhambra Chamber of Commerce                                       | Beverly Hills Chamber of Commerce                                    |
| Alliance for Community Transit Los Angeles (ACT-LA)                | Bicycle Angels                                                       |
| Altadena Town Council                                              | Bicycle Friends                                                      |
| America Walks                                                      | Bicycle John's Santa Clarita                                         |
| American Association of Retired Persons (AARP)                     | Bicycle Pit Stop                                                     |
| Amigos de Los Rios                                                 | Bicycle Transit Systems                                              |
| Antelope Valley Conservancy                                        | Big Blue Bus                                                         |
| Antelope Valley Partners for Health                                | Bike Shop Los Angeles                                                |
| Antelope Valley Transit Authority                                  | Bike Shop Santa Monica                                               |
| Arcadia Chamber Of Commerce                                        | Bikeable Communities                                                 |
| Arroyo Seco Foundation                                             | bikecar101.com                                                       |
| Arroyo Verdugo Communities Joint Powers Authority                  | Black Girls Do Bike                                                  |
| Arroyos and Foothills Conservancy                                  | Boyle Heights Chamber of Commerce                                    |
| Arts District Los Angeles Business Improvement District (ADLA BID) | Boyle Heights Neighborhood Council                                   |
| Asian Pacific Islander Forward Movement                            | Boys & Girls Club of San Fernando Valley                             |
| Association of Pedestrian and Bicycle Professionals                | Boys and Girls Clubs of Metro Los Angeles                            |
| Atwater Chamber of Commerce                                        | Breathe Southern California                                          |
| AVS Consulting                                                     | Brentwood Chamber of Commerce                                        |
| Aztlan Athletics                                                   | Building Industry Association Los Angeles -Ventura Chapter (BIA-LAV) |
| Azusa Chamber of Commerce                                          | Burbank Bike Shop                                                    |
| Backroad Bicycles                                                  | Burbank Chamber of Commerce                                          |
| Baldwin Hills Conservancy                                          | Bus Riders Union                                                     |
|                                                                    | Calabasas Chamber Of Commerce                                        |
|                                                                    | California Association of Bicycling Organizations                    |



California Bicycle Coalition  
 California Conservation Corps  
 California Department of Transportation  
 (CALTRANS)  
 California Department of Veterans  
 Affairs  
 California Environmental Justice Alliance  
 California Greenworks  
 California Transit Association  
 California Trucking Association  
 California Walks  
 Canoga Park – West Hills Chamber of  
 Commerce  
 Canoga Park Business Improvement  
 Association, Inc.  
 Carson Bicycle Coalition  
 Carson Chamber of Commerce  
 Catalyst California  
 CBS Cycling  
 Central California Asthma Collaborative  
 Century City Business Improvement  
 District (BID)  
 Century City Chamber of Commerce  
 Cerritos Chamber of Commerce  
 Chatsworth Business Improvement  
 District (BID)  
 Chatsworth Porter Ranch Chamber  
 Chinese Chamber of Commerce of Los  
 Angeles  
 Choicess  
 CICLAVIA  
 Citify Management Group  
 City of Agoura Hills  
 City of Alhambra  
 City of Arcadia  
 City of Artesia  
 City of Avalon  
 City of Azusa  
 City of Baldwin Park  
 City of Bell  
 City of Bell Gardens

City of Bellflower  
 City of Beverly Hills  
 City of Bradbury  
 City of Burbank  
 City of Calabasas  
 City of Carson  
 City of Cerritos  
 City of Claremont  
 City of Commerce  
 City of Compton  
 City of Covina  
 City of Cudahy  
 City of Culver City  
 City of Diamond Bar  
 City of Downey  
 City of Duarte  
 City of El Monte  
 City of El Segundo  
 City of Gardena  
 City of Glendale  
 City of Glendora  
 City of Hawaiian Gardens  
 City of Hawthorne  
 City of Hermosa Beach  
 City of Hidden Hills  
 City of Huntington Park  
 City of Industry  
 City of Inglewood  
 City of Irwindale  
 City of La Canada Flintridge  
 City of La Habra Heights  
 City of La Mirada  
 City of La Puente  
 City of La Verne  
 City of Lakewood  
 City of Lancaster  
 City of Lawndale  
 City of Lomita  
 City of Long Beach  
 City of Long Beach, Office of the City  
 Manager

City of Los Angeles (LA City) (City of LA)  
City of Los Angeles Department of City  
Planning  
City of Los Angeles Department of  
Public Works, Board of Public Works  
City of Los Angeles Department of  
Transportation (LADOT)  
City of Los Angeles: Department of  
Public Works, Bureau of Street Services  
City of Lynwood  
City of Malibu  
City of Manhattan Beach  
City of Maywood  
City of Monrovia  
City of Montebello  
City of Monterey Park  
City of Norwalk  
City of Palmdale  
City of Palos Verdes Estates  
City of Paramount  
City of Pasadena  
City of Pico Rivera  
City of Pomona  
City of Rancho Palos Verdes  
City of Redondo Beach  
City of Rolling Hills  
City of Rolling Hills Estates  
City of Rosemead  
City of San Dimas  
City of San Fernando  
City of San Gabriel  
City of San Marino  
City of Santa Clarita  
City of Santa Fe Springs  
City of Santa Monica  
City of Sierra Madre  
City of Signal Hill  
City of South El Monte  
City of South Gate  
City of South Pasadena  
City of Temple City

City of Torrance  
City of Vernon  
City of Walnut  
City of West Covina  
City of West Hollywood  
City of Westlake Village  
City of Whittier  
Claremont Chamber of Commerce  
Claremont Wildlands Conservancy  
Climate Cents  
Climate Resolve  
Clockshop  
Commerce Industrial Council Chamber  
of Commerce  
Commerce Municipal Bus Line  
Commission on the Status of Women  
Communities for a Better Environment  
Community Power Collective  
Compton Chamber of Commerce  
Compton Community College  
Conejo Chamber of Commerce  
Conejo Valley Cyclists  
Conservation Corps of Long Beach  
Council for Watershed Health  
Covina Chamber Of Commerce  
Covina Valley Cyclery  
Crazy Bear Bikes  
Crenshaw Chamber of Commerce  
Crescenta Valley Chamber of Commerce  
Culver City Bus  
Culver City Chamber of Commerce  
DAY ONE  
Different Spokes-Southern California  
Disability Community Resource Center  
Downey Chamber of Commerce  
Downtown Center Business  
Improvement District (BID)  
Downtown Industrial District Business  
Improvement District (BID)  
Downtown Pomona Owner's Association  
Downtown Women's Center

Dtla Bikes  
 Duarte Chamber Of Commerce  
 East Los Angeles Chamber of Commerce  
 East Los Angeles Remarkable Citizens'  
 Association  
 East Los Angeles Women's Center  
 East Side Riders Bike Club  
 East Yard Communities for  
 Environmental Justice  
 Eastside Bike Club  
 Eastside L.E.A.D.S  
 El Monte/South El Monte Chamber of  
 Commerce  
 El Nido Family Source Center  
 El Segundo Chamber of Commerce  
 EMERSON & ASSOCIATES  
 Encino Chamber of Commerce  
 Enterprise Community Partners  
 Environment Now  
 Estolano LeSar Advisors  
 F&R Cycle, Inc.  
 Family Promise of the South Bay  
 Fashion District Business Improvement  
 District (BID)  
 Fehr & Peers  
 Fernandeno Tataviam Band of Mission  
 Indians  
 Figueroa Corridor Business  
 Improvement District (BID)  
 Fixing Angelenos Stuck in Traffic (FAST)  
 Foothill Transit  
 Gabrieleno Band of Mission Indians -  
 Tongva  
 Gardena Bus (GTrans)  
 Gardena Chamber of Commerce  
 Gateway to Los Angeles Business  
 Improvement District (BID)  
 Glendale Chamber of Commerce  
 Glendora Chamber of Commerce  
 Go Green Bicycles  
 Grades of Green

Granada Hills Chamber of Commerce  
 Greater Chinatown Business  
 Improvement District (BID)  
 Greater Los Angeles African American  
 Chamber of Commerce  
 Greater Miracle Mile Chamber of  
 Commerce  
 Greater Monterey Park Chamber of  
 Commerce  
 Greater West Covina Business  
 Association  
 GRID Alternatives GLA  
 Harford County Chamber of Commerce  
 Hawthorne Chamber of Commerce  
 Healthy Active Streets  
 Helens Cycles  
 Hermosa Beach Chamber of Commerce  
 Highland Park Business Improvement  
 District (BID)  
 Hillsides  
 Hispanas Organized for Political Equality  
 Historic Core Business Improvement  
 District (BID)  
 Hollywood Chamber of Commerce  
 Hollywood Media District Business  
 Improvement District  
 Homeboy Industries  
 Housing Authority of the City of Los  
 Angeles (HACLA)  
 ICF International, Inc.  
 Incycle Bicycles  
 Industrial District Green  
 Industry Chamber of Commerce  
 Inglewood Airport Area Chamber of  
 Commerce  
 Instituto de Avance Latino  
 Investing in Place  
 Irwindale Chamber of Commerce  
 Japanese Chamber of Commerce  
 Just Ride LA  
 KES Inc.

Kimley-Horn and Associates, Inc.  
 kmdezine studio  
 Korean American Chamber of  
 Commerce  
 LA Brakeless Bicycles  
 La Canada Flintridge Chamber of  
 Commerce  
 La Habra Chamber of Commerce  
 La Mirada Chamber of Commerce  
 La Verne Chamber of Commerce  
 Lakewood Chamber of Commerce  
 Larchmont Village Business  
 Improvement District (BID)  
 Las Virgenes/Malibu Council of  
 Governments  
 LAX Coastal Chamber of Commerce  
 League of American Bicyclists  
 Linear City Development LLC  
 Little Tokyo Business Association  
 Livable Communities Initiative  
 Lomita Chamber of Commerce  
 Long Beach Area Chamber of Commerce  
 Long Beach Transit  
 Los Angeles Alliance for a New Economy  
 (LAANE)  
 Los Angeles Area Chamber of  
 Commerce  
 Los Angeles Audubon Society  
 Los Angeles Beautification Team  
 Los Angeles Cleantech Incubator (LACI)  
 Los Angeles Conservation Corp  
 Los Angeles County Bicycle Coalition  
 Los Angeles County Department of  
 Public Works  
 Los Angeles County Metropolitan  
 Transportation Authority  
 Los Angeles Metropolitan Hispanic  
 Chamber of Commerce  
 Los Angeles Neighborhood Land Trust  
 Los Angeles River State Park Partners

Los Angeles Tourism & Convention  
 Board  
 Los Angeles Walks  
 Los Angeles Wheelmen  
 Lynwood Chamber of Commerce  
 Malibu Chamber Of Commerce  
 Manhattan Beach Chamber of  
 Commerce  
 MBI Media  
 Meet Each Need With Dignity (Mend)  
 Metropolis Bikes  
 Monrovia Chamber Of Commerce  
 Montebello Bus Lines  
 Montebello Chamber of Commerce  
 Montebello Municipal Bus Line  
 Montrose Bike Shop  
 Move LA  
 Mujeres de la Tierra  
 Multicultural Communities for Mobility  
 National Us Arab Chamber of  
 Commerce  
 NextGen California  
 North County Transportation Coalition  
 Northridge Chamber of Commerce  
 Norwalk Chamber of Commerce  
 Norwalk Transit System  
 Norwalk Transit Systems  
 Office of Los Angeles County Supervisor  
 Kathryn Barger, District 5  
 Pacific Palisades Chamber of Commerce  
 Pacoima Beautiful  
 Pacoima Neighborhood Council  
 Palos Verdes Bicycle Club  
 Palos Verdes Peninsula Chamber of  
 Commerce  
 Panorama City Chamber of Commerce  
 Paramount Chamber of Commerce  
 Pasadena Chamber of Commerce  
 Pasadena Complete Streets Coalition  
 Pasadena Cyclery  
 People Assisting The Homeless

People for Mobility Justice  
 PeopleForBikes  
 Pico Rivera Chamber of Commerce  
 Planning and Conservation League  
 Policies for Livable Active Communities  
 and Environments Program  
 Pomona Chamber of Commerce  
 Pomona Valley Transportation Authority  
 Port of Long Beach  
 Port of Los Angeles  
 Public Matters  
 Pueblo Planning  
 PV Bike Chicks  
 Rails-to-Trails Conservancy  
 Rebuild California Alliance  
 Redondo Beach Chamber of Commerce  
 Regional Chamber of Commerce- San  
 Gabriel Valley  
 Ride for Black Lives  
 Ride On! Bike Shop / Co-Op  
 Ride-On Bike Co-op  
 RimtoRim Bike Shop  
 River LA  
 Rosemead Chamber of Commerce  
 Ryddo  
 Sacramento Area Bicycle Advocates  
 Safe Moves  
 Safe Routes to School National  
 Partnership  
 San Dimas Chamber of Commerce  
 San Fernando Valley Bicycle Club  
 San Gabriel Valley Council of  
 Governments (SGVCOG)  
 San Marino Chamber Of Commerce  
 San Pedro Business Improvement  
 District (BID)  
 San Pedro Chamber of Commerce  
 Santa Clarita Transit  
 Santa Clarita Valley Chamber of  
 Commerce  
 Santa Monica Chamber of Commerce

Santa Monica Spoke  
 Sherman Oaks Chamber of Commerce  
 Sierra Club - Angeles Chapter  
 Sierra Madre Chamber of Commerce  
 Signal Hill Chamber of Commerce  
 Silver Lake Chamber of Commerce  
 Smart Growth America  
 SOCIAL AND ENVIRONMENTAL  
 ENTREPRENEURS  
 Social Equity LA  
 Sol del Valle Community Center  
 South Bay Bicycle Coalition  
 South Bay Bicycle Coalition Plus (SBBC+)  
 South Bay Cities Council of Governments  
 South Coast Air Quality Management  
 District  
 South Gate Chamber of Commerce  
 South Los Angeles Transit  
 Empowerment Zone (SLATE-Z)  
 South Park Business Improvement  
 District (BID)  
 South Pasadena Chamber of Commerce  
 Southern California Association of  
 Governments (SCAG)  
 Southern California Association of  
 Nonprofit Housing (SCANPH)  
 Southern California Resource Services  
 for Independent Living  
 Stotts Bicycles  
 Strategic Actions for a Just Economy  
 (SAJE)  
 Stratiscope  
 Streets Are For Everyone  
 Streets For All  
 Studio City Business Improvement  
 District (BID)  
 Studio Cycle Company  
 Sun Valley Area Neighborhood Council  
 Susan Levi & Associates, Inc.  
 Sylmar Chamber of Commerce  
 Sylmar Neighborhood Council

Temple City Chamber of Commerce  
 The Bicycle Kitchen  
 The Bike Palace  
 The Local Bikestand  
 The TransLatin@ Coalition  
 The Trust for Public Land  
 Tia Chucha's Centro Cultural  
 tokyobike  
 Toluca Lake Chamber of Commerce  
 Torrance Chamber of Commerce  
 ToyoTech  
 TransitCenter  
 Transportation For America  
 Transtech Engineers Inc.  
 TRUST South LA  
 U.S. Green Building Council  
 Unchained Bicycle Garage  
 Uncommon Good  
 UNIDAD – United Neighbors In Defense  
 Against Displacement  
 Universal City North Hollywood  
 Chamber of Commerce  
 Universal Cycles  
 University of Southern California (USC)  
 Urban Land Institute, Los Angeles  
 Urban Trans North America- Los  
 Angeles  
 US Arab Chamber of Commerce  
 US-Mexico Chamber of Commerce  
 Valley Industry & Commerce Association  
 (VICA)  
 VCS Environmental  
 Velo Allegro Long Beach  
 Velo Pasadena  
 Venice Beach Business Improvement  
 District (BID)  
 Venice Chamber of Commerce  
 Vernon Chamber of Commerce  
 Walk Bike Burbank  
 Walk n' Rollers  
 Watts/Century Latino Organization

West Hollywood Bicycle Coalition  
 West Hollywood Chamber of Commerce  
 West Los Angeles Chamber of  
 Commerce  
 West Valley Warner Center Chamber of  
 Commerce  
 Westchester Town Center Business  
 Improvement District (BID)  
 Western States Trucking Association  
 Westwood Village Improvement  
 Association (BID)  
 Whittier Chamber of Commerce  
 Willdan Group Inc  
 Willy's Bikes  
 Wilshire Center Business Improvement  
 District (BID)  
 Winnetka Chamber of Commerce  
 YG Bicycles  
 YWCA of Greater Los Angeles