

From: advocate@mail.actionbutton.org on behalf of [Karina Korol](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, January 8, 2026 1:24:58 PM

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To:

Mayor Karen Bass,
Los Angeles City Council,
Los Angeles County Board of Supervisors,
LA28 Organizing Committee,
Los Angeles City Planning Commission,
Los Angeles County Regional Planning Commission,
LA Metro Board of Directors

We, the undersigned residents, civic leaders, cultural workers, businesses, and community organizations of Los Angeles County, write to express our strong support for the Festival Trail initiative and urge you to formally endorse it as key component of the spatial legacy of the 2028 Olympic and Paralympic Games.

Considering the unprecedented actions of the Federal government and ICE raids against immigrant communities, it is imperative that we invest in local systems that uphold the safety and democratic rights of all Angelenos. In this period of political fissure and erosion of human rights, resilience is creating the spaces for resistance and strengthening community networks and care. The built environment is key in facilitating closer bonds between neighbors. Los Angeles has been made a target by the Federal administration, and as our city steps onto the international stage during the Olympics and Paralympics in 2028, we must claim our values as a city. A home built for and by immigrant communities, who will protect, protest and celebrate, and demonstrate to the world that our greatest strength is our diversity.

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The 2028 Games offer a once-in-a-generation opportunity to invest in the connective tissue of Los Angeles. Let us ensure that the Olympic legacy is not only a memory — but a movement toward a more just, joyful, and connected city for all.

We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Karina Korol via [ActionButton](#), on behalf of MoveLA. Please reply to Karina Korol at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Aurora Rosales](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, January 7, 2026 7:12:34 PM

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We urge you to champion Festival Trail as a lasting civic legacy. Thank you for your time and consideration!

Best regards,
Aurora Rosales

This message was sent by Aurora Rosales via [ActionButton](#), on behalf of MoveLA. Please reply to Aurora Rosales at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Calla Wiemer](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, January 7, 2026 9:43:36 AM

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This message was sent by Calla Wiemer via [ActionButton](#), on behalf of MoveLA. Please reply to Calla Wiemer at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Miguel Caballero](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Tuesday, January 6, 2026 10:45:07 AM

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This message was sent by Miguel Caballero via [ActionButton](#), on behalf of MoveLA. Please reply to Miguel Caballero at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Baktaash Sorkhabi](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Tuesday, January 6, 2026 9:54:56 AM

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This message was sent by Baktaash Sorkhabi via [ActionButton](#), on behalf of MoveLA. Please reply to Baktaash Sorkhabi at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Marianne Deacon](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Tuesday, January 6, 2026 9:46:26 AM

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This message was sent by Marianne Deacon via [ActionButton](#), on behalf of MoveLA. Please reply to Marianne Deacon at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Mark Siegel](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Monday, January 5, 2026 8:56:02 AM

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This message was sent by Mark Siegel via [ActionButton](#), on behalf of MoveLA. Please reply to Mark Siegel at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Pilar Reynaldo](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Saturday, January 3, 2026 4:55:08 PM

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This message was sent by Pilar Reynaldo via [ActionButton](#), on behalf of MoveLA. Please reply to Pilar Reynaldo at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Ashley Chung](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Saturday, January 3, 2026 12:21:37 PM

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This message was sent by Ashley Chung via [ActionButton](#), on behalf of MoveLA. Please reply to Ashley Chung at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Karen Canady](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Friday, January 2, 2026 4:49:35 PM

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This message was sent by Karen Canady via [ActionButton](#), on behalf of MoveLA. Please reply to Karen Canady at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Kyeong Hoon Jung](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Friday, January 2, 2026 3:03:01 PM

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This message was sent by Kyeong Hoon Jung via [ActionButton](#), on behalf of MoveLA. Please reply to Kyeong Hoon Jung at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Nick Cron-devico](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Friday, January 2, 2026 2:22:08 PM

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To:

Mayor Karen Bass,
Los Angeles City Council,
Los Angeles County Board of Supervisors,
LA28 Organizing Committee,
Los Angeles City Planning Commission,
Los Angeles County Regional Planning Commission,
LA Metro Board of Directors

We, the undersigned residents, civic leaders, cultural workers, businesses, and community organizations of Los Angeles County, write to express our strong support for the Festival Trail initiative and urge you to formally endorse it as key component of the spatial legacy of the 2028 Olympic and Paralympic Games.

Considering the unprecedented actions of the Federal government and ICE raids against immigrant communities, it is imperative that we invest in local systems that uphold the safety and democratic rights of all Angelenos. In this period of political fissure and erosion of human rights, resilience is creating the spaces for resistance and strengthening community networks and care. The built environment is key in facilitating closer bonds between neighbors. Los Angeles has been made a target by the Federal administration, and as our city steps onto the international stage during the Olympics and Paralympics in 2028, we must claim our values as a city. A home built for and by immigrant communities, who will protect, protest and celebrate, and demonstrate to the world that our greatest strength is our diversity.

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Led by a partnership of trusted Los Angeles-based organizations: MoveLA, Agency Artifact, FastLinkDTLA, Somos Group, LA Commons, and the Los Angeles Neighborhood Initiative (LANI).

The 2028 Games offer a once-in-a-generation opportunity to invest in the connective tissue of Los Angeles. Let us ensure that the Olympic legacy is not only a memory — but a movement toward a more just, joyful, and connected city for all.

We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Nick Cron-devico via [ActionButton](#), on behalf of MoveLA. Please reply to Nick Cron-devico at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Colin Warn](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Friday, January 2, 2026 2:13:20 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Colin Warn via [ActionButton](#), on behalf of MoveLA. Please reply to Colin Warn at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Edward Soza](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Friday, January 2, 2026 2:09:26 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Edward Soza via [ActionButton](#), on behalf of MoveLA. Please reply to Edward Soza at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Kent Strumpell](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, January 1, 2026 12:05:49 AM

CAUTION: This email originated from outside of the organization. Help Metro protect against cyber threats. Verify the sender's email address carefully. Do not click links or attachments unless you trust the sender. Be aware of phishing signs such as urgent requests, unexpected links, or offers that seem too good to be true. Be cautious of spoofed emails that appear to come from trusted sources. Report suspicious emails. Follow Metro policies and update accounts only through official channels.

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Kent Strumpell via [ActionButton](#), on behalf of MoveLA. Please reply to Kent Strumpell at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Ross Hirsch](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, December 31, 2025 5:46:10 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Ross Hirsch via [ActionButton](#), on behalf of MoveLA. Please reply to Ross Hirsch at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Shane Quentin](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, December 31, 2025 4:26:49 PM

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This message was sent by Shane Quentin via [ActionButton](#), on behalf of MoveLA. Please reply to Shane Quentin at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Colin Bogart](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, December 31, 2025 11:47:15 AM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Colin Bogart via [ActionButton](#), on behalf of MoveLA. Please reply to Colin Bogart at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Anne Butyan](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Tuesday, December 30, 2025 5:51:21 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Anne Buttyan via [ActionButton](#), on behalf of MoveLA. Please reply to Anne Buttyan at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Stacy Gianassi](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Monday, December 29, 2025 1:44:52 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Stacy Gianassi via [ActionButton](#), on behalf of MoveLA. Please reply to Stacy Gianassi at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Michael Mowgli](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Saturday, December 27, 2025 9:27:52 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Michael Mowgli via [ActionButton](#), on behalf of MoveLA. Please reply to Michael Mowgli at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [David Moodie](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, December 24, 2025 8:27:40 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by David Moodie via [ActionButton](#), on behalf of MoveLA. Please reply to David Moodie at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Kevin Greutert](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, December 24, 2025 7:18:03 AM

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To:

Mayor Karen Bass,
Los Angeles City Council,
Los Angeles County Board of Supervisors,
LA28 Organizing Committee,
Los Angeles City Planning Commission,
Los Angeles County Regional Planning Commission,
LA Metro Board of Directors

We, the undersigned residents, civic leaders, cultural workers, businesses, and community organizations of Los Angeles County, write to express our strong support for the Festival Trail initiative and urge you to formally endorse it as key component of the spatial legacy of the 2028 Olympic and Paralympic Games.

Considering the unprecedented actions of the Federal government and ICE raids against immigrant communities, it is imperative that we invest in local systems that uphold the safety and democratic rights of all Angelenos. In this period of political fissure and erosion of human rights, resilience is creating the spaces for resistance and strengthening community networks and care. The built environment is key in facilitating closer bonds between neighbors. Los Angeles has been made a target by the Federal administration, and as our city steps onto the international stage during the Olympics and Paralympics in 2028, we must claim our values as a city. A home built for and by immigrant communities, who will protect, protest and celebrate, and demonstrate to the world that our greatest strength is our diversity.

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Guided by an advisory committee composed of local, state, and national leaders in transportation, public space, culture, and community development;

Led by a partnership of trusted Los Angeles-based organizations: MoveLA, Agency Artifact, FastLinkDTLA, Somos Group, LA Commons, and the Los Angeles Neighborhood Initiative (LANI).

The 2028 Games offer a once-in-a-generation opportunity to invest in the connective tissue of Los Angeles. Let us ensure that the Olympic legacy is not only a memory — but a movement toward a more just, joyful, and connected city for all.

We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Kevin Greutert via [ActionButton](#), on behalf of MoveLA. Please reply to Kevin Greutert at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Mona Blaber](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Wednesday, December 24, 2025 12:58:50 AM

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This message was sent by Mona Blaber via [ActionButton](#), on behalf of MoveLA. Please reply to Mona Blaber at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Nanci Anderson](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, December 18, 2025 7:48:27 PM

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This message was sent by Nanci Anderson via [ActionButton](#), on behalf of MoveLA. Please reply to Nanci Anderson at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Dave Mcsparran](mailto:Dave.Mcsparran)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, December 18, 2025 5:55:00 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Dave Mcsparran via [ActionButton](#), on behalf of MoveLA. Please reply to Dave Mcsparran at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Polly Drown](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, December 18, 2025 5:20:54 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Polly Drown via [ActionButton](#), on behalf of MoveLA. Please reply to Polly Drown at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Sean Scott](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, December 18, 2025 9:22:28 AM

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We urge you to champion Festival Trail as a lasting civic legacy.

Thank you,
Sean Scott

This message was sent by Sean Scott via [ActionButton](#), on behalf of MoveLA. Please reply to Sean Scott at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Jesse Garcia](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Monday, December 15, 2025 11:02:28 AM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Jesse Garcia via [ActionButton](#), on behalf of MoveLA. Please reply to Jesse Garcia at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Donatas Empakeris](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, December 11, 2025 7:37:28 PM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Donatas Empakeris via [ActionButton](#), on behalf of MoveLA. Please reply to Donatas Empakeris at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Karla Silva](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Thursday, December 11, 2025 9:54:26 AM

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Karla Silva via [ActionButton](#), on behalf of MoveLA. Please reply to Karla Silva at [REDACTED]

From: advocate@mail.actionbutton.org on behalf of [Nikolas Soren Goodich](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Monday, December 8, 2025 4:34:13 PM

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This message was sent by Nikolas Soren Goodich via [ActionButton](#), on behalf of MoveLA. Please reply to Nikolas Soren Goodich at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Noel McCarthy](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Endorse Festival Trail as a Spatial Legacy for 2028 Games
Date: Sunday, January 11, 2026 7:54:32 AM

CAUTION: This email originated from outside of the organization. Help Metro protect against cyber threats. Verify the sender's email address carefully. Do not click links or attachments unless you trust the sender. Be aware of phishing signs such as urgent requests, unexpected links, or offers that seem too good to be true. Be cautious of spoofed emails that appear to come from trusted sources. Report suspicious emails. Follow Metro policies and update accounts only through official channels.

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We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Noel Mccarthy via [ActionButton](#), on behalf of MoveLA. Please reply to Noel Mccarthy at [REDACTED].

From: advocate@mail.actionbutton.org on behalf of [Abbey Ehman](#)
To: [Board Clerk](#)
Subject: (EXTERNAL) Supporting Festival Trail as a Spatial Legacy for 2028 Games
Date: Monday, January 12, 2026 8:45:43 AM

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To:

Mayor Karen Bass,
Los Angeles City Council,
Los Angeles County Board of Supervisors,
LA28 Organizing Committee,
Los Angeles City Planning Commission,
Los Angeles County Regional Planning Commission,
LA Metro Board of Directors

We, the undersigned residents, civic leaders, cultural workers, businesses, and community organizations of Los Angeles County, write to express our strong support for the Festival Trail initiative and urge you to formally endorse it as key component of the spatial legacy of the 2028 Olympic and Paralympic Games.

Considering the unprecedented actions of the Federal government and ICE raids against immigrant communities, it is imperative that we invest in local systems that uphold the safety and democratic rights of all Angelenos. In this period of political fissure and erosion of human rights, resilience is creating the spaces for resistance and strengthening community networks and care. The built environment is key in facilitating closer bonds between neighbors. Los Angeles has been made a target by the Federal administration, and as our city steps onto the international stage during the Olympics and Paralympics in 2028, we must claim our values as a city. A home built for and by immigrant communities, who will protect, protest and celebrate, and demonstrate to the world that our greatest strength is our diversity.

The Festival Trail is a bold, community-rooted vision that reimagines public space, mobility, and cultural infrastructure across Los Angeles. It is designed not only to enhance the experience of the LA28 Games, but to leave a lasting, equitable legacy for our neighborhoods — linking parks, streets, transit corridors, and cultural institutions through inclusive design, local stewardship, and sustainable infrastructure for all members of the community that call Los Angeles home.

The Festival Trail is:

Fiscally sponsored by the California Community Foundation, ensuring transparent and accountable financial stewardship;

Guided by an advisory committee composed of local, state, and national leaders in transportation, public space, culture, and community development;

Led by a partnership of trusted Los Angeles-based organizations: MoveLA, Agency Artifact, FastLinkDTLA, Somos Group, LA Commons, and the Los Angeles Neighborhood Initiative (LANI).

The 2028 Games offer a once-in-a-generation opportunity to invest in the connective tissue of Los Angeles. Let us ensure that the Olympic legacy is not only a memory — but a movement toward a more just, joyful, and connected city for all.

We urge you to champion Festival Trail as a lasting civic legacy.

This message was sent by Abbey Ehman via [ActionButton](#), on behalf of MoveLA. Please reply to Abbey Ehman at [REDACTED].

From: Wakita Ken
To: Board Clerk; Supervisor Janice Hahn (Fourth District); fdutra@cityofwhittier.org
Subject: (EXTERNAL) Metro Special Board Meeting 2026-01-14 #2025-1007 Funding Strategy
Date: Monday, January 12, 2026 9:42:23 AM
Attachments: [image.png](#)

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Support: Moving up Fare Modernization to Top 3 projects in Priority Level 1 projects.

Reason: Looming fiscal crisis means we need to act faster on securing the funds needed that directly relates to farebox recovery. The great successes of the TAP to Exit and taller fare gates have shown that this idea works and should be implemented systemwide. These methods are also primarily used in Asian cities like Tokyo, Seoul, Taipei, Hong Kong and Singapore. If everything so far that they've been doing has proven to work, what else can we learn from those cities? Open-by-default faregates? Cheaply rated distance based fares?

I urge a motion by my representatives on the Metro Board, Supervisor Hahn (LA County 4th District) and Chair Dutra (SE Long Beach sector) to move up the fare modernization up to the top 3 of the priority list.

Thank you

Revised Priority Level 1 Projects			
Projects by Priority Level	Overall Rank	Sept 2025 Board Estimated Cost (\$ in millions)	Updated Costs (Dec 2025)
Priority Level 1			
Washington/Flower Corridor*	1	\$15	\$8
7th Street/Metro Center Station (Phased)*	2	\$50	\$50
LA Union Station*	3	\$50	\$11
A Line Anaheim St Interlock*	4	\$15	\$52.5
E Line Degnan Siding & Interlock*	5	\$40	\$39.4
B & D Line Stations Bundle	6	\$135	\$50
Metrolink Pomona Fairplex Platform Enhancements	7	\$2	\$2
Harbor Gateway*	8	\$15	\$50.8
Norwalk*	9	\$27	\$24.9
A Line Ave 34 Interlock*	10	\$12	\$32.5
E Line Bundy Interlock*	11	\$14	\$22.8
Memorial Park *	13	\$10	\$15
Fare Modernization	20	\$20	\$20
LRT Upgraded Cable Protection / Track Intrusion	14	\$19	\$19
Subtotal Priority Level 1 =		\$424	\$396

If Fare Modernization means TAP to Exit, more taller fare gates (and even trialing newer ideas like default-open faregates used in Japan and Korea), and things like distance based fares, then this should be much higher on the list, perhaps even at the top 3. With the looming funding crisis, fast tracking fare modernization must be done ASAP to recover as much fare revenue as possible, and set our goal to have 50% or more farebox recovery ratio, ideally more like all the Asian transit systems are capable of.