

Cash flow Forecast Emergency Security Operational Center

Escalation Cost is not included.

Activities and Estimated Cost	Cash flow method	Estimated Cost	2013												2014												2015												2016												2017												2018												2019												2020												2021																																																																																																																																																																																																																																																																																																																																																																																													
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec																																																																																																																																																																																																																																																																																																																																																																																														
ROW (ACTUALS)	Linear	\$7,644,723.0	R/W Acquisition																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
Planning (ACTUALS)			Planning and Coordination																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
Environmental	Linear	\$500,000.0													CEQA																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Develop SOW and RFP															Develop SOW and RFP																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Procurement for Preliminary Design															Procurement																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
A/E Preliminary Design	Linear	\$4,082,000.0													A/E Preliminary Design																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Procurement															Procurement for D/B Contractor																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Final Design	40/60 Curve	\$7,642,000.0													Final Design																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Construction	Linear	\$76,026,600.0													Construction																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Closeout	Linear	\$4,001,400.0													Closeout																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Professional & Multi Agency	Linear	\$12,713,000.0													Professional & Multi Agency																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Total Incremental Monthly			\$6,357	\$6,357	\$6,357	\$6,357	\$6,357	\$6,357	\$6,357	\$6,357	\$6,357	\$6,357	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,651,660	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,743,629	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,831,597	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$7,919,565	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,007,533	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,095,501	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,183,469	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,271,437	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,359,405	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,447,373	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,535,341	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,623,309	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,711,277	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,799,245	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,887,213	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$8,975,181	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,063,149	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,151,117	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,239,085	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,327,053	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,415,021	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,502,989	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,590,957	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,678,925	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,766,893	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,854,861	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$9,942,829	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,030,797	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,118,765	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,206,733	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,294,701	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,382,669	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,470,637	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,558,605	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,646,573	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,734,541	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,822,509	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$10,910,477	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000
Total Incremental Annually			\$7,721,001												\$334,161												\$411,200												\$3,586,132												\$3,533,869												\$18,106,848												\$43,350,246												\$29,027,294												\$6,538,972																																																																																																																																																																																																																																																																																																																																																																																													
Total Cumulative Annually			\$7,721,001												\$8,055,162												\$8,466,362												\$12,052,494												\$15,586,363												\$33,693,211												\$77,043,457												\$106,070,751												\$112,609,723																																																																																																																																																																																																																																																																																																																																																																																													

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