



*One Gateway Plaza, Los Angeles, CA 90012,  
3rd Floor, Metro Board Conference Room*

**Agenda - Final**

**Wednesday, January 14, 2026**

**9:00 AM**

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**Board of Directors - Special Board Meeting**

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*Janice Hahn*

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*Holly J. Mitchell*

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*Imelda Padilla*

*Tim Sandoval*

*Hilda Solis*

*Katy Yaroslavsky*

*Gloria Roberts, non-voting member*

*Stephanie Wiggins, Chief Executive Officer*

## **METROPOLITAN TRANSPORTATION AUTHORITY BOARD AGENDA RULES** **(ALSO APPLIES TO BOARD COMMITTEES)**

### **PUBLIC INPUT**

A member of the public may address the Board on agenda items, before or during the Board or Committee's consideration of the item for one (1) minute per item, or at the discretion of the Chair. A request to address the Board must be submitted electronically using the tablets available in the Board Room lobby. Individuals requesting to speak will be allowed to speak for a total of three (3) minutes per meeting on agenda items in one minute increments per item. For individuals requiring translation service, time allowed will be doubled. The Board shall reserve the right to limit redundant or repetitive comment.

The public may also address the Board on non-agenda items within the subject matter jurisdiction of the Board during the general public comment period, which will be held at the beginning and /or end of each meeting. Each person will be allowed to speak for one (1) minute during this General Public Comment period or at the discretion of the Chair. Speakers will be called according to the order in which their requests are submitted. Elected officials, not their staff or deputies, may be called out of order and prior to the Board's consideration of the relevant item.

Notwithstanding the foregoing, and in accordance with the Brown Act, this agenda does not provide an opportunity for members of the public to address the Board on any Consent Calendar agenda item that has already been considered by a Committee, composed exclusively of members of the Board, at a public meeting wherein all interested members of the public were afforded the opportunity to address the Committee on the item, before or during the Committee's consideration of the item, and which has not been substantially changed since the Committee heard the item.

In accordance with State Law (Brown Act), all matters to be acted on by the MTA Board must be posted at least 72 hours prior to the Board meeting. In case of emergency, or when a subject matter arises subsequent to the posting of the agenda, upon making certain findings, the Board may act on an item that is not on the posted agenda.

**CONDUCT IN THE BOARD ROOM** - The following rules pertain to conduct at Metropolitan Transportation Authority meetings:

**REMOVAL FROM THE BOARD ROOM** - The Chair shall order removed from the Board Room any person who commits the following acts with respect to any meeting of the MTA Board:

- a. Disorderly behavior toward the Board or any member of the staff thereof, tending to interrupt the due and orderly course of said meeting.
- b. A breach of the peace, boisterous conduct or violent disturbance, tending to interrupt the due and orderly course of said meeting.
- c. Disobedience of any lawful order of the Chair, which shall include an order to be seated or to refrain from addressing the Board; and
- d. Any other unlawful interference with the due and orderly course of said meeting.

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The State Political Reform Act (Government Code Section 84308) requires that a party to a proceeding coming before an agency involving a license, permit, or other entitlement for use including all contracts (other than competitively bid contracts that are required by law, agency policy, or agency rule to be awarded pursuant to a competitive process , labor contracts, personal employment contracts, contracts valued under \$50,000, contracts where no party receives financial compensation, contracts between two or more agencies, the periodic review or renewal of development agreements unless there is a material modification or amendment proposed to the agreement, the periodic review or renewal of competitively bid contracts unless there are material modifications or amendments proposed to the agreement that are valued at more than 10 percent of the value of the contract or fifty thousand dollars (\$50,000), whichever is less, and modifications of or amendments to any of the foregoing contracts, other than competitively bid contracts), shall disclose on the record of the proceeding any contributions in an amount of more than \$500 made within the preceding 12 months by the party, or the party's agent, to any officer of the agency. When a closed corporation is party to, or participant in, such a proceeding, the majority shareholder must make the same disclosure. Failure to comply with this requirement may result in the assessment of civil or criminal penalties.

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Requests can also be sent to [boardclerk@metro.net](mailto:boardclerk@metro.net).

## LIMITED ENGLISH PROFICIENCY

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**323.466.3876**

- x2 *Español (Spanish)*
- x3 *中文 (Chinese)*
- x4 *한국어 (Korean)*
- x5 *Tiếng Việt (Vietnamese)*
- x6 *日本語 (Japanese)*
- x7 *русский (Russian)*
- x8 *Հայերեն (Armenian)*

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**NOTE: ACTION MAY BE TAKEN ON ANY ITEM IDENTIFIED ON THE AGENDA**

### **Live Public Comment Instructions:**

Live public comment can be given by telephone or in-person.

The Meeting begins at 9:00 AM Pacific Time on January 14, 2026; you may join the call 5 minutes prior to the start of the meeting.

Dial-in: 888-978-8818 and enter

English Access Code: 5647249#

Spanish Access Code: 7292892#

***Public comment will be taken as the Board takes up each item. To give public comment on an item, enter #2 (pound-two) when prompted. Please note that the live video feed lags about 30 seconds behind the actual meeting. There is no lag on the public comment dial-in line.***

### **Instrucciones para comentarios publicos en vivo:**

Los comentarios publicos en vivo se pueden dar por telefono o en persona.

La Reunion de la Junta comienza a las 9:00 AM, hora del Pacifico, el 14 de Enero de 2026.

Puedes unirte a la llamada 5 minutos antes del comienzo de la junta.

Marque: 888-978-8818 y ingrese el codigo

Codigo de acceso en ingles: 5647249#

Codigo de acceso en espanol: 7292892#

***Los comentarios del público se tomaran cuando se toma cada tema. Para dar un comentario público sobre una tema ingrese # 2 (Tecla de numero y dos) cuando se le solicite. Tenga en cuenta que la transmisión de video en vivo se retrasa unos 30 segundos con respecto a la reunión real. No hay retraso en la línea de acceso telefónico para comentarios públicos.***

### **Written Public Comment Instruction:**

Written public comments must be received by 5PM the day before the meeting.

Please include the Item # in your comment and your position of "FOR," "AGAINST," "GENERAL COMMENT," or "ITEM NEEDS MORE CONSIDERATION."

Email: [BoardClerk@metro.net](mailto:BoardClerk@metro.net)

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Board Administration

One Gateway Plaza

MS: 99-3-1

Los Angeles, CA 90012

## CALL TO ORDER

## ROLL CALL

5. SUBJECT: MOBILITY CONCEPT PLAN IMPLEMENTATION UPDATE REPORT [2025-1006](#)

### RECOMMENDATION

RECEIVING AND FILING the Mobility Concept Plan (MCP) Implementation Progress Report.

Attachments: [Attachment A - GME Workstream Updates Fact Sheets](#)  
[Attachment B - Metro Accessibility Projects Timeline](#)  
[Attachment C - RCN Status Update](#)

6. SUBJECT: MOBILITY CONCEPT PLAN PRIORITIZATION AND FUNDING STRATEGY [2025-1007](#)

### RECOMMENDATION

CONSIDER:

- A. RECEIVING AND FILING status report on the Provisional Priority List of the Mobility Concept Plan; and
- B. APPROVING the submittal of a Letter of Interest (LOI) to the United States Department of Transportation (USDOT) for a Transportation Infrastructure Finance and Innovation Act of 1998 (TIFIA) loan for the projects contained in the Provisional Priority List and pay related fees and expenses.

Attachments: [Attachment A - Revised Provisional Priority 1 Projects List](#)  
[Attachment B - Priority Level 1 Local Funding Gap for TIFIA](#)  
[Presentation](#)

7. SUBJECT: FUNDING FLEXIBILITY FOR LOCAL JURISDICTIONS IN SUPPORT OF THE METRO 2028 MOBILITY CONCEPT PLAN MOTION [2026-0019](#)

### RECOMMENDATION

APPROVE Motion by Bass, Dutra, Solis, Najarian, Sandoval, and Yaroslavsky that the Board direct the Chief Executive Officer to:

- A. Allow each local jurisdiction in L.A. County, at its sole discretion and upon its request, the option of reallocating Metro discretionary and non-discretionary funds, including but not limited to funds previously allocated by the Metro Board, such as the Call for Projects and Multiyear

Subregional Programs, to advance local projects that are consistent with the goals of the Metro 2028 Mobility Concept Plan. For competitive funding programs, this option would apply only to funds awarded prior to January 1, 2024;

- B. To ensure flexibility for participating local jurisdictions, exempt this reallocation from existing program requirements and guidelines to the maximum extent possible, so long as projects meet core criteria of supporting the 2028 Mobility Concept Plan and are consistent with appropriate statutes and ordinances;
- C. To ensure timely availability of funding, delegate final reallocation approval to the CEO for the period of February 2026 through December 2027; and
- D. Report to the Board with the results of the reallocation semi-annually, with a final report issued by December 2028.

8. **SUBJECT: 2026 FIFA WORLD CUP READINESS UPDATE** [2025-0886](#)

**RECOMMENDATION**

RECEIVE oral report on preparations for the 2026 FIFA World Cup.

9. **SUBJECT: CLOSED SESSION** [2026-0018](#)

A. **Conference with Legal Counsel - Anticipated Litigation - G.C.**  
**54956.9(d)(4)**  
Initiation of Litigation (One Case)

**SUBJECT: GENERAL PUBLIC COMMENT** [2025-1095](#)

RECEIVE General Public Comment

Consideration of items not on the posted agenda, including: items to be presented and (if requested) referred to staff; items to be placed on the agenda for action at a future meeting of the Committee or Board; and/or items requiring immediate action because of an emergency situation or where the need to take immediate action came to the attention of the Committee subsequent to the posting of the agenda.

**COMMENTS FROM THE PUBLIC ON ITEMS OF PUBLIC INTEREST WITHIN COMMITTEE'S SUBJECT MATTER JURISDICTION**

Adjournment



**File #:** 2025-1006, **File Type:** Informational Report

**Agenda Number:** 5.

### SPECIAL BOARD MEETING JANUARY 14, 2026

**SUBJECT:** MOBILITY CONCEPT PLAN IMPLEMENTATION UPDATE REPORT

**ACTION:** RECEIVE AND FILE

#### **RECOMMENDATION**

RECEIVING AND FILING the Mobility Concept Plan (MCP) Implementation Progress Report.

#### **ISSUE**

This is a progress report regarding planning efforts in anticipation of the 2028 Olympic and Paralympic Games (“the Games”), The report highlights the Games Enhanced Transit Service (GETS) planning developments, while also providing an update on the progress of various other workstreams including safety & security, as well as Metro’s funding and legislative advocacy efforts for the 2028 Games.

#### **BACKGROUND**

Metro worked with LA28, Caltrans, Metrolink, the Los Angeles Department of Transportation (LADOT), the City of Los Angeles (COLA) Mayor’s Office, and the Southern California Association of Governments (SCAG), a group collectively known as the Games Mobility Executives (GME), as well as venue cities and Councils of Governments, to develop the 2028 Games Mobility Concept Plan approved by the Metro Board in December 2022. Following an extensive agency stakeholder outreach process, Metro and the GME identified a list of 15 priority workstreams. The GME then created subcommittees to advance the projects and programs under each workstream. For this month’s Ad-Hoc Committee, staff will provide an oral presentation on the work underway for GETS and Safety & Security.

#### **DISCUSSION**

##### **Games Enhanced Transit Service (GETS)**

Metro currently carries almost one million boardings per day. The Games are anticipated to add an additional 1.2 million boardings per day. The capacity of the existing regional transit network cannot accommodate the ridership demand of the Games. Therefore, Metro will be establishing a GETS,

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which will provide Games specific transportation for spectators and the workforce.

### *Service Planning Continues with Southern California Regional Operators*

The 2028 Games will be a “transit-first” event, placing Metro at the forefront of spectator and workforce mobility, in concert with Southern California transit operators. Each venue will be served by the GETS to connect with or supplement the region’s existing public transit network. The GETS network includes services connecting general spectators and the workforce to off-site parking and mobility hubs in place of parking that will not be available at each venue. A GETS service plan has been developed and continues to be refined as more information becomes available on the operation of each event venue and the Games Route Network (GRN). Work also continues on securing the necessary extra bus fleet with which to operate the GETS, as well as plans for the staffing of and other work stream efforts in support of successfully delivering GETS services.

### *Fleet Needs Revised*

Metro currently operates a fleet of 2,100 buses. The original estimate for the bus fleet requirement for GETS service for all Olympic and Paralympic events was 2700 buses. Based on continued refinement of the operating plan based on the latest event venues, schedules, and spectator/workforce numbers from LA28, the GETS estimate has changed from 2,700 buses to 1,747 buses (including spares/contingency) to provide enough capacity to meet the ridership demands given the parking restrictions resulting from the security perimeters around each venue. The reasons the GETS fleet number reduced significantly are chiefly due to finalized planning efforts over the past few months:

- Replacement venues better served by existing transit so less reliant on GETS
- Venue event scheduling efficiencies reducing daily GETS peak ridership
- With more certainty about venue event schedules now, opportunities exist to move GETS buses between venues on different days, reducing the overall peak fleet
- Revised lower attendance numbers at some venues reducing GETS ridership

Of the required 1,747 additional buses, over half have been secured.

### Safety & Security:

Metro is committed to delivering a world-class transportation network for all - reflective of the global and inclusive values of the Olympic and Paralympic movements.

The Games will be a large-scale, complex undertaking that requires a comprehensive and robust safety and security strategy. The ultimate priority for Metro will be the safety and security of all riders, customers, workforce, and our community. Transportation will be a critical element of the overall safety and security plan for the Games.

Safety and Security planning for the Games started years ago, consisting of members of LA28, City of Los Angeles, California Office of Emergency Services, Los Angeles Police Department, Los Angeles County Sheriff’s Department, Los Angeles Fire Department and local venue city law enforcement and emergency personnel among others. The 2028 Olympic and Paralympic Games

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has been designated a National Special Security Event (NSSE) and as such, the United States Secret Service (USSS) has taken lead responsibility for planning and implementing operational security, with support from other federal, state and local agencies, including Metro.

Over the past year, Metro Department of Public Safety (DPS) staff has participated in various NSSE subcommittees hosted by the USSS to support the development of an overall operational security plan.

Metro will play a crucial role in planning transportation safety and security in a holistic and integrated manner for the Games. The key will be delivering safety and security measures that provide effective transport while maintaining a high-quality customer experience. Ongoing coordination continues with LA28 and GME partners on the following:

- Defining secured perimeters for each venue, especially near Metro stations
- Identifying spectator access points and ideal locations for GETS drop off that offer sufficient queuing space between a venue and the closest transit station
- Adding safety and security measures to GETS park and ride locations, GETS routes, GETS drop off and pick up locations at Games venues, and identifying GETS proximity to secure perimeter
- Identifying potential street closures for safety reasons to accommodate large crowds between transit stations and venues, and street closures in proximity to GETS routes and staging locations

### **Federal and State Advocacy Update**

Metro continues to advocate for funding for the 2028 Olympic and Paralympic Games. Over the last quarter, Metro continued to meet with Congressional Appropriations staff to advocate for funding in the FY26 Senate Transportation & Housing Bill. As a reminder, the Senate T-HUD Appropriations Committee identified \$68M to support transportation operations for the Games over the summer. Metro will continue to advocate for that funding by the time the FY26 Government Funding Bill is due on January 30th.

The next few months will be critical as we learn the result of the FY26 Federal Government Funding process by January 30th.

With respect to state advocacy on the 2028 Olympic and Paralympic Games, Metro has reached out to both Senator Allen and Assemblymember McKinnor following their September 17 visit to Metro's Special Board Meeting to discuss the Games. We look forward to working with our partners in the Legislature to advance funding opportunities for Games-related projects and programs. We understand the important role the State will play in supporting transportation in LA County during the Games and look forward to continued coordination with Sacramento on this issue.

### **Reconnecting Communities and Neighborhoods Grant**

Metro advanced the RCN program significantly throughout 2025, supporting multimodal corridor improvements directly aligned with Games Readiness efforts for 2028.

### Design and Project Milestones

The Planning team successfully completed the 30% Final Design a month ahead of the original December 2025 timeline. This required extensive coordination with various cities, including COLA (the COLA leads stakeholders list was prepared in coordination with the Mayor's office), jurisdictions, and internal departments. The final 30% design incorporated project refinements based on robust city and stakeholder input, culminating from 42 project meetings and 14 formal comment resolution meetings. Refer to Attachment C, RCN Status Update, for more details.

### **LA28 and GME Coordination**

Since the last Special Quarterly Meeting, a term sheet between Metro and LA28 was agreed to and serves as a foundation for an upcoming Memorandum of Understanding (MOU) currently under negotiation. The MOU will be presented to the Board for final approval.

The GME core agencies continue to meet monthly in a Program Management (PM) setting to ensure the Workstreams are delivering on their goals and deliverables and staying on track to meet the needs of the Games. The PMs also ensure inter-workstream coordination to avoid duplication of efforts. As new key areas arise - modeling and mapping - key subject matter experts are activated but new workstreams are being limited. The GME workstreams have been including venue cities and other transit agency representatives for quite a while and now other government partners, like those within the Games Energy Council, are also being included where necessary.

### **GME Workstream Updates**

Attachment A provides a summary of recent updates from GME workstreams, including those that are led by other agencies.

At the September 2025 Special Quarterly meeting, the Board requested an implementation timeline for Metro-led accessibility projects. This is provided in Attachment B (Metro Accessibility Projects Timeline).

### **EQUITY PLATFORM**

Equity is central to Metro's Mobility Concept Plan and guides every aspect of preparation for the 2028 Olympic and Paralympic Games. As outlined in the MCP, while the focus is to ensure reliable service for everyone, the 2028 Games also provide a unique opportunity to accelerate long-term improvements that advance regional mobility, support transit dependent communities, and strengthen multimodal access across Los Angeles County. Core workstreams including Games Enhanced Transit Service (GETS), Safety and Security - which are critical for the Games, while the First and Last Mile improvements, Mobility Hubs, and regional corridor enhancements are being designed not simply to move spectators for a single global event, but to build a more connected, reliable, and resilient transportation system for the decades ahead. By expanding high quality transit service, improving access to key destinations, and coordinating transportation operations across agencies and jurisdictions, Metro is intentionally structuring Games readiness efforts to benefit everyone, including low-income riders, essential workers, youth, seniors, and communities historically excluded

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from major event investments. In addition, aligning the Metro Bias-Free and Data Analytics policies with safety strategies and security planning efforts will ensure that equity is incorporated for patrons and staff.

These legacy focused strategies reinforce Metro's broader mission to expand equitable access to opportunity and improve quality of life for all Angelenos. Enhanced service connections, integrated mobility options, and coordinated safety measures will make it easier and safer for riders to travel between neighborhoods, job centers, resource areas, and major venues during the Games and far beyond. In alignment with Metro's universal and inclusive design principles, prioritized accessibility upgrades at high impact stations further support a seamless customer experience for people with disabilities, older adults, and Limited English Proficiency customers. Together, these efforts advance Metro's goals to reduce reliance on single occupancy vehicles, increase transit ridership, and promote walkable, multimodal communities. By embedding equity into every phase of Games planning, Metro is ensuring that the transportation legacy of 2028 delivers lasting, inclusive benefits across the entire region.

### **VEHICLE MILES TRAVELED OUTCOME**

Vehicles Miles Traveled (VMT) and VMT per capita in Los Angeles County are lower than national averages, the lowest in the SCAG region, and on the lower end of VMT per capita statewide, with these declining VMT trends due in part to Metro's significant investment in rail and bus transit.\* Metro's Board-adopted VMT reduction targets align with California's statewide climate goals, including achieving carbon neutrality by 2045. To ensure continued progress, all Board items are assessed for their potential impact on VMT.

As part of these ongoing efforts, this item is expected to contribute to further reductions in VMT. Implementing the GETS will reduce the vehicle miles traveled during Games time by providing alternatives to driving and parking directly at venues. In addition, the implementation of first/last mile improvements, bus priority corridors, mobility hubs, and related projects that comprise the Mobility Concept Plan will make it faster, easier, and more enjoyable to use modes other than personal vehicles.

\*Based on population estimates from the United States Census and VMT estimates from Caltrans' Highway Performance Monitoring System (HPMS) data between 2001-2019.

### **IMPLEMENTATION OF STRATEGIC PLAN GOALS**

The development of the MCP supports:

Strategic goal 1: Provide high-quality mobility options that enable people to spend less time traveling.  
Strategic Goal 2: Deliver outstanding trip experiences for all users of the transportation system.  
Strategic Goal 4: Transform LA County through regional collaboration and national leadership" by providing a roadmap and strategy to deliver permanent transit and transit-supportive projects and programs that can help serve the 2028 Games.

### **NEXT STEPS**

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Staff will continue the development work necessary to advance the 2028 Games Mobility Concept Plan projects that Metro is currently leading, including the initiation of the Final Design phase for the Metro-led capital projects. Staff will continue to seek potential federal, state, and local funding opportunities and work with the Board to advocate for funding for both legacy projects and essential Games-specific projects, such as the Games Enhanced Transit Service and Games Route Network.

Staff will also continue to coordinate with LA28 on the finalization of a memorandum of understanding, as well as regular engagement, with other agencies throughout the region, in addition to the GME in order to ensure alignment on projects and operating plans, identify funding opportunities, and avoid duplication of work.

## **ATTACHMENTS**

Attachment A - GME Workstream Update Fact Sheets

Attachment B - Metro Accessibility Projects Timeline

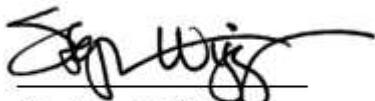
Attachment C - RCN Status Update

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Conan Cheung, Chief, Operations, (213) 418-3034



Stephanie Wiggins  
Chief Executive Officer



# GME PM Monthly

12.08.2025

# AGENDA

1. LA28 UPDATES and announcements (5 MINUTES)
2. EOP UPDATES (5 MINUTES)
3. Gme AGENCY UPDATES (5 MINUTES)
4. SUBCOMMITTEE UPDATES and future milestones (10 MINUTES)
  - Workplan updates
  - Consolidated GME Milestone Timeline
5. "ex-op" planning bRAINSTORM (30 MINUTES)
  - Inputs and outputs for "outside the operational perimeter" planning sessions
6. REMINDERS AND NEXT MEETING (5 MINUTES)

949 DAYS

Olympic Opening Ceremony

981 DAYS

Paralympic Opening Ceremony



## **United States**



Los Angeles  
California

Oklahoma City, Oklahoma



OKC Softball Park

OKC Whitewater Center

ZONE

### To Be Confirmed

**Athletics [Race Walk], Athletics [Marathon - Finish],  
Cycling Road [Road Race - Finish], Cycling Road [Time Trial],  
Football [Soccer] - Preliminary Stages**

\*Opening Ceremony - Celebration - LA Memorial Coliseum

# OLYMPIC GAMES PLAN

## KEY VENUES

**As of September 22, 2025 - Version 5 - All names and venues subject to change.  
For internal use only.**

50 km (31 mi) from the Olympic Village





# PARALYMPIC GAMES PLAN

## COMPETITION VENUES

To Be Confirmed  
Para Athletics - Marathon [Finish], Para Cycling - Road, Para Powerlifting

■ Standalone Venue

As of May 5, 2025 - Version 1 - All names and venues subject to change

25 km (15.5 mi) from the Paralympic Village

50 km (31 mi) from the Paralympic Village

VENICE ZONE

Venice Beach  
Para Athletics - Marathon [Start]

EXPOSITION PARK ZONE

LA Memorial Coliseum  
Para Athletics

USC Sports Center  
Para Badminton  
Wheelchair Rugby

CARSON ZONE

Fields in Carson  
Para Archery

Velodrome in Carson  
Para Cycling - Track

Tennis Center in Carson  
Wheelchair Tennis

LONG BEACH ZONE

Arena in Long Beach  
Sitting Volleyball

Convention Center in Long Beach  
Shooting Para Sport

Convention Center Lot in Long Beach

Para Swimming  
Para Climbing

Alamitos Beach  
Blind Football

Santa Anita Park  
Para Equestrian

Arena in Downtown LA  
Wheelchair Basketball

Convention Center in Downtown LA  
Wheelchair Fencing  
Para Judo  
Para Table Tennis  
Para Taekwondo

Boccia

DTLA ZONE

Peacock Theater  
Goalball

# LA28 UPDATES AND ANNOUNCEMENTS

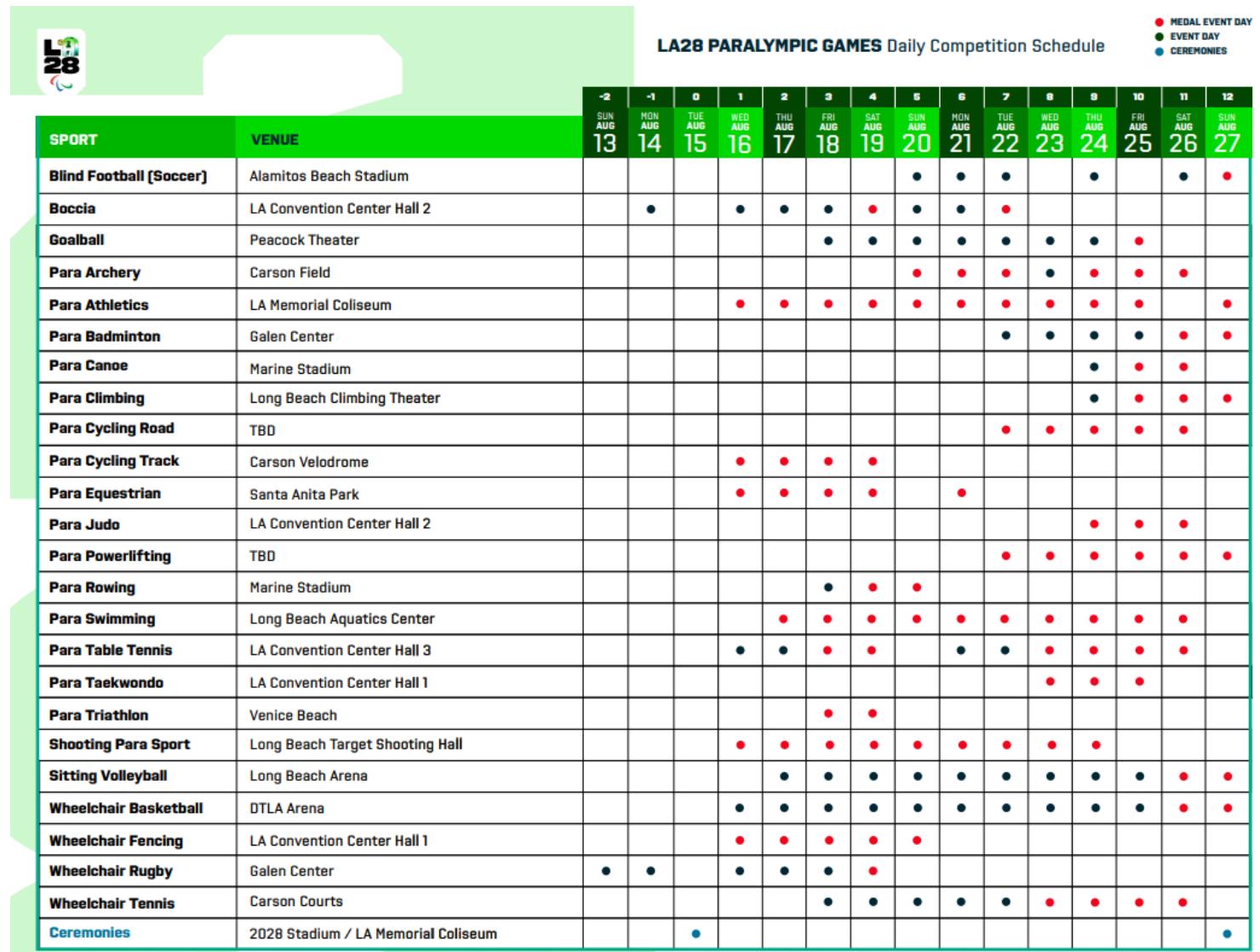
# OLY Competition Schedule

LA28 OLYMPIC GAMES Daily Competition Schedule											
SPORT		VENUE									
WED JULY 12	THU JULY 13	FRI JULY 14	SAT JULY 15	SUN JULY 16	MON JULY 17	TUE JULY 18	WED JULY 19	THU JULY 20	FRI JULY 21	SAT JULY 22	SUN JULY 23
3x3 Basketball	Valley Complex 3										
Acrobatics	Carson Stadium										
Artistic Gymnastics	STLA Arena										
Artistic Swimming	Long Beach Aquatics Center										
Athletics	LA Memorial Coliseum / Track & Field / Venice Beach Boardwalk (Parasites - Start)										
Badminton	Carson Stadium										
Baseball	Dodger Stadium										
Basketball	Inglewood Dome										
Beach Volleyball	Asiatique Beach Stadium										
BMX Racing	Velvet Beach										
Bowling	Valley Complex 4										
Boxing	Peacock Theater (Preliminary Stages) / STLA Arena (Final Stages)										
Casino Games	STLC Convention Center										
Carrie Sprint	Carrie Sprint										
Cricket	Fairfax Cricket Stadium										
Cycling Road	Velvet Beach										
Cycling Track	Velvet Beach										
Diving	Rose Steel Aquatics Center										
Equestrian	Santa Anita Park										
Fencing	LA Convention Center Hall 1										
Fly Fishing	Carson Stadium										
Football (Soccer)	Mulholland Hotel Club 100 / Rose Bowl Stadium (Final Stages)										
Golf	Riviera Country Club										
Handball	Long Beach Arena										
Hockey	Carson Stadium										
Judo	LA Convention Center Hall 2										
Laureate	Exposition Park Stadium										
Modern Pentathlon	Valley Complex 2										
Mountain Biking	Velvet Beach										
Open Water Swimming	Belmont Shore										
Rhythmic Gymnastics	Santa Clara										
Rugby	Marine Stadium										
Rowing	Carson Stadium										
Sculler/Crew/Rowing	Carson Stadium										
Rugby Sevens	Carson Stadium										
Rugby	Saints Anne (Measuring & Weigh / Port of Los Angeles (Orgy, Inf & Infra))										
Shooting	Long Beach Target Shooting Hall (Rifle & Pistol)										
Skateboarding	Valley Complex 1 (Street) / Valley Complex 2 (Park)										
Softball	STLC Softball Park										
Sport Climbing	Long Beach Climbing Theater										
Surfing	Trestles State Beach										
Swimming	2028 Stadium										
Taekwondo	LA Convention Center Hall 3										
Tennis	Carson Courts										
Trampoline Gymnastics	STLA Arena										
Triathlon	Velvet Beach										
Water Polo	Long Beach Aquatics Center										
Weightlifting	Peacock Theater										
Wrestling	LA Convention Center Hall 2										
Disciplines	2028 Stadium / LA Memorial Coliseum										

BY DAY (1 page)

Olympic Competition Schedule by Session Version 2.0											
Sport		Venue									
Session	Session Code	SAT JULY 15	SUN JULY 16	MON JULY 17	TUE JULY 18	WED JULY 19	THU JULY 20	FRI JULY 21	SAT JULY 22	SUN JULY 23	SUN JULY 24
3x3 Basketball	BK301	Valley Complex 3									
Artistic Gymnastics	BK302	Valley Complex 3									
Artistic Swimming	BK303	Valley Complex 3									
Badminton	BK304	Valley Complex 3									
Boxing	BK305	Valley Complex 3									
Boxing (Preliminary Stages)	BK306	Valley Complex 3									
Boxing (Qualification Stages)	BK307	Valley Complex 3									
Boxing (Preliminary Stages)	BK308	Valley Complex 3									
Boxing (Qualification Stages)	BK309	Valley Complex 3									
Boxing (Preliminary Stages)	BK310	Valley Complex 3									
Boxing (Qualification Stages)	BK311	Valley Complex 3									
Boxing (Preliminary Stages)	BK312	Valley Complex 3									
Boxing (Qualification Stages)	BK313	Valley Complex 3									
Boxing (Preliminary Stages)	BK314	Valley Complex 3									
Boxing (Qualification Stages)	BK315	Valley Complex 3									
Boxing (Preliminary Stages)	BK316	Valley Complex 3									
Boxing (Qualification Stages)	BK317	Valley Complex 3									
Boxing (Preliminary Stages)	BK318	Valley Complex 3									
Boxing (Qualification Stages)	BK319	Valley Complex 3									
Boxing (Preliminary Stages)	BK320	Valley Complex 3									
Boxing (Qualification Stages)	BK321	Valley Complex 3									
Boxing (Preliminary Stages)	BK322	Valley Complex 3									
Boxing (Qualification Stages)	BK323	Valley Complex 3									
Boxing (Preliminary Stages)	BK324	Valley Complex 3									
Boxing (Qualification Stages)	BK325	Valley Complex 3									
Boxing (Preliminary Stages)	BK326	Valley Complex 3									
Boxing (Qualification Stages)	BK327	Valley Complex 3									
Boxing (Preliminary Stages)	BK328	Valley Complex 3									
Boxing (Qualification Stages)	BK329	Valley Complex 3									
Boxing (Preliminary Stages)	BK330	Valley Complex 3									
Boxing (Qualification Stages)	BK331	Valley Complex 3									
Boxing (Preliminary Stages)	BK332	Valley Complex 3									
Boxing (Qualification Stages)	BK333	Valley Complex 3									
Boxing (Preliminary Stages)	BK334	Valley Complex 3									
Boxing (Qualification Stages)	BK335	Valley Complex 3									
Boxing (Preliminary Stages)	BK336	Valley Complex 3									
Boxing (Qualification Stages)	BK337	Valley Complex 3									
Boxing (Preliminary Stages)	BK338	Valley Complex 3									
Boxing (Qualification Stages)	BK339	Valley Complex 3									
Boxing (Preliminary Stages)	BK340	Valley Complex 3									
Boxing (Qualification Stages)	BK341	Valley Complex 3									
Boxing (Preliminary Stages)	BK342	Valley Complex 3									
Boxing (Qualification Stages)	BK343	Valley Complex 3									
Boxing (Preliminary Stages)	BK344	Valley Complex 3									
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Boxing (Preliminary Stages)	BK346	Valley Complex 3									
Boxing (Qualification Stages)	BK347	Valley Complex 3									
Boxing (Preliminary Stages)	BK348	Valley Complex 3									
Boxing (Qualification Stages)	BK349	Valley Complex 3									
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Boxing (Qualification Stages)	BK351	Valley Complex 3									
Boxing (Preliminary Stages)	BK352	Valley Complex 3									
Boxing (Qualification Stages)	BK353	Valley Complex 3									
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Boxing (Qualification Stages)	BK357	Valley Complex 3									
Boxing (Preliminary Stages)	BK358	Valley Complex 3									
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Boxing (Preliminary Stages)	BK366	Valley Complex 3									
Boxing (Qualification Stages)	BK367	Valley Complex 3									
Boxing (Preliminary Stages)	BK368	Valley Complex 3									
Boxing (Qualification Stages)	BK369	Valley Complex 3									
Boxing (Preliminary Stages)	BK370	Valley Complex 3									
Boxing (Qualification Stages)	BK371	Valley Complex 3									
Boxing (Preliminary Stages)	BK372	Valley Complex 3									
Boxing (Qualification Stages)	BK373	Valley Complex 3									
Boxing (Preliminary Stages)	BK374	Valley Complex 3									
Boxing (Qualification Stages)	BK375	Valley Complex 3									
Boxing (Preliminary Stages)	BK376	Valley Complex 3									
Boxing (Qualification Stages)	BK377	Valley Complex 3									
Boxing (Preliminary Stages)	BK378	Valley Complex 3									
Boxing (Qualification Stages)	BK379	Valley Complex 3									
Boxing (Preliminary Stages)	BK380	Valley Complex 3									
Boxing (Qualification Stages)	BK381	Valley Complex 3									
Boxing (Preliminary Stages)	BK382	Valley Complex 3									
Boxing (Qualification Stages)	BK383	Valley Complex 3									
Boxing (Preliminary Stages)	BK384	Valley Complex 3									
Boxing (Qualification Stages)	BK385	Valley Complex 3									
Boxing (Preliminary Stages)	BK386	Valley Complex 3									
Boxing (Qualification Stages)	BK387	Valley Complex 3									
Boxing (Preliminary Stages)	BK388	Valley Complex 3									
Boxing (Qualification Stages)	BK38										

# PLY Competition Schedule



The graphic shows a grid representing the competition schedule for the LA28 Paralympic Games. The columns are labeled with dates from Sunday, August 13 to Sunday, August 27. The rows list various sports and their venues. A legend at the top right indicates: MEDAL EVENT DAY (red dot), EVENT DAY (green dot), and CEREMONIES (blue dot). The grid contains numerous dots representing competition days, with red dots appearing on specific dates for Para Athletics and Para Climbing.

		LA28 PARALYMPIC GAMES Daily Competition Schedule														
SPORT	VENUE	SUN AUG 13	MON AUG 14	TUE AUG 15	WED AUG 16	THU AUG 17	FRI AUG 18	SAT AUG 19	SUN AUG 20	MON AUG 21	TUE AUG 22	WED AUG 23	THU AUG 24	FRI AUG 25	SAT AUG 26	SUN AUG 27
Blind Football [Soccer]	Alamitos Beach Stadium								●	●	●			●	●	
Boccia	LA Convention Center Hall 2		●	●	●	●	●	●	●	●	●	●				
Goalball	Peacock Theater					●	●	●	●	●	●	●	●	●		
Para Archery	Carson Field							●	●	●	●	●	●	●	●	
Para Athletics	LA Memorial Coliseum				●	●	●	●	●	●	●	●	●	●	●	
Para Badminton	Galen Center									●	●	●	●	●	●	
Para Canoe	Marine Stadium										●	●	●	●		
Para Climbing	Long Beach Climbing Theater										●	●	●	●		
Para Cycling Road	TBD									●	●	●	●	●		
Para Cycling Track	Carson Velodrome					●	●	●	●							
Para Equestrian	Santa Anita Park					●	●	●	●	●						
Para Judo	LA Convention Center Hall 2											●	●	●		
Para Powerlifting	TBD									●	●	●	●	●	●	
Para Rowing	Marine Stadium						●	●	●	●						
Para Swimming	Long Beach Aquatics Center						●	●	●	●	●	●	●	●	●	
Para Table Tennis	LA Convention Center Hall 3					●	●	●	●		●	●	●	●	●	
Para Taekwondo	LA Convention Center Hall 1										●	●	●			
Para Triathlon	Venice Beach							●	●							
Shooting Para Sport	Long Beach Target Shooting Hall					●	●	●	●	●	●	●	●	●		
Sitting Volleyball	Long Beach Arena						●	●	●	●	●	●	●	●	●	
Wheelchair Basketball	DTLA Arena					●	●	●	●	●	●	●	●	●	●	
Wheelchair Fencing	LA Convention Center Hall 1						●	●	●	●	●					
Wheelchair Rugby	Galen Center	●	●		●	●	●	●								
Wheelchair Tennis	Carson Courts						●	●	●	●	●	●	●	●	●	
Ceremonies	2028 Stadium / LA Memorial Coliseum													●		

First Paralympic Games to feature competitions before Opening Ceremony

First time since 1984 that Paralympics stretches beyond two-weeks (US-GB)

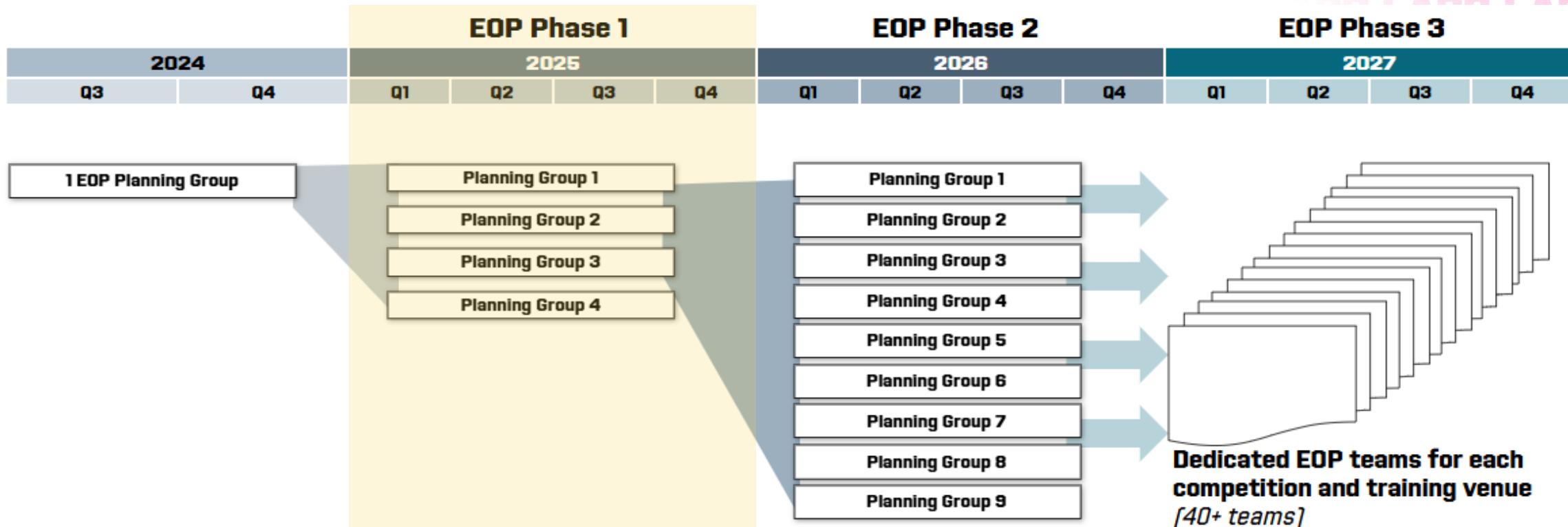
Aug. 16<sup>th</sup>: First Medals (Para Athletics)

Aug. 24<sup>th</sup>: Para Climbing debut

Detailed event schedule to be released next year

# EOP TIMELINE

# EOP Timeline



# EOP Phase 1 Progress

## COMPLETE

- Galen center
- Dtla zone
- Inglewood zone
- Exposition park zone
- Long beach zone (part)
- Carson zone
- Rose bowl
- Honda center
- Riviera
- Santa Anita Park
- Comcast squash center
- UCLA
- Whittier Narrows
- Trestles

- Industry hills
- Belmont shores
- Port of la
- Dodger stadium
- Valley complexes

## UPCOMING

- Marine stadium
- Venice beach
- POMONA FAIRPLEX
- Rose bowl aquatics center

# AGENCY UPDATES

# **SUBCOMMITTEE UPDATES**

**DECEMBER 2025**

# GAMES ENHANCED TRANSIT SERVICE (GETS)



## KEY ACCOMPLISHMENTS

### PROGRESS:

- Completed update of GETS plan for new venues and new spectator and workforce numbers and event schedules for all venues.
- Released revised GETS fleet estimate (1747 incl. 25% contingency), costing.
- GETS fleet (borrowed/donated) assembled at 12/1/25 is 834 + 95 Metro buses.

### UPCOMING:

- Review new event schedule & spectator/workforce numbers from LA28 (Nov 25)
- Continued sourcing of GETS fleet across the country
- Continued sourcing of real estate to accommodate GETS fleet
- Developing RFP for sourcing charter providers for GETS program
- Updating GETS plan in coordination with GRN and USSS blast zone analysis.

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
Included in FY26 Federal Request	USDOT	

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
Updated GETS venue profiles	Dec 2025	●
Updated GETS fleet number	Dec 2025	●

## Risks and opportunities

RISKS: Funding.

OPPORTUNITIES:

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

## MOBILITY HUBS



## KEY ACCOMPLISHMENTS

## PROGRESS:

- Completed 30% design for RCN-funded mobility hubs
- Phase II MCP hubs (Norwalk, Harbor Gateway, Memorial Park) are at 15% design
- Engagement with City of LA on Integrated Mobility Hubs project
- Development of 2026 work plan in progress

## UPCOMING:

- Finalize 2026 work plan

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
30% Design for RCN Hubs	Dec 2025	●

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
No new updates		

## Risks and opportunities

## RISKS:

- Funding uncertainty for permanent mobility hubs
- Funding uncertainty for temporary mobility hubs
- Need for certainty about park and ride locations to enable more detailed planning for temporary hubs

## OPPORTUNITIES:

## STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

# GAMES ROUTE NETWORK (GRN)



## KEY ACCOMPLISHMENTS

### PROGRESS:

- Continuing to clarify that Caltrans has a coordination role for GRN and any improvements made on local streets are the responsibility of the venue city and/or any local jurisdictional partners to plan, design, fund and implement
- This month: wrapping up GRN Deep Dive meetings with venue cities for this calendar year
- Requested from local partners updated list of project requests for revised Federal Request (need by end of calendar year)
- Requested information and surveys from local partners using experimental signage for evaluation reporting to FHWA
- Requested from LA28 attendee volumes by venue

### UPCOMING:

- Next Subcommittee meeting: January 28<sup>th</sup> (no December meeting)
- Resuming GRN Deep Dives in January

### + INTEGRATED TRANSPORTATION MANAGEMENT (ITM) WORKSTREAM

- Requested from local partners updated list of ITM project funding requests for revised Federal Request (need by end of calendar year, but sooner the better)

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
Federal Request for funding submitted to Metro for FFY26 – status unknown	USDOT	
Continue to seek State funding to complete ITM improvements	Caltrans	

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
FHWA approval for MUTCD Request to Experiment	8/14/2025	●
GRN Project Initiation Document (PID)	8/15/2025	●
CA MUTCD Supplement approval	In progress	●
GRN Project Approval & Environmental Documentation phase (PA&ED)	01/16/2026	●
Receive all necessary SHS-related requests from local partners	03/2026	●

## Risks and opportunities

RISKS: cost impacts due to changes to GRN, lack of secured funding

OPPORTUNITIES: working closely with SCAG for a successful Games TDM Plan

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

# LIGHT RAIL SPEED / STATION UPGRADES



## KEY ACCOMPLISHMENTS

### PROGRESS:

- 15% Design Completed
- Environmental document completed

### UPCOMING:

- Initiation of NEPA process
- Value Engineering/Confirmation of scope 95% complete
- Metro Board to adopt funding plan in January

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
15% Design Packages	Dec 2025	●
CEQA Documents	Dec 2025	●
NEPA Documents	April 2026	●

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
Federal Request for FFY26	USDOT	
TIFIA letter of interest	USDOT	

## Risks and opportunities

RISKS: Delivery by 2028 is not feasible if funding for Design and Implementation is not secured by January 2025.

OPPORTUNITIES: Metro Board review of priorities in January 2026 could result in additional funding to complete Design phase

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

# FIRST/LAST MILE & OPEN STREETS



## KEY ACCOMPLISHMENTS

### PROGRESS:

- Regional Coordination and Engagement** – Convened GME Regional First/Last Mile (FLM) and Open Streets Subcommittee meeting on October 28, bringing together venue cities, LADOT, and Metro to share planning updates and identify cross-jurisdictional opportunities. Each city provided a brief presentation outlining venue approach strategies, challenges, and early coordination efforts.
- Planning Principles Framework Developed** – Created the Regional First/Last Mile to Venues Planning Principles Checklist, providing a consistent framework to guide venue access, ADA compliance, multimodal integration, and event coordination. The checklist serves as a living document to be updated before each subregional meeting.
- Open and Slow Streets** – Metro Board approved funding for 29 Open and Slow Street events

### UPCOMING:

- Interactive Planning Sessions** – GME Subcommittee to meet on December 9. Meeting will demonstrate next step exercise for Planning Principles Framework by focusing on conditions/needs for specific corridors.

### UPCOMING:

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
<b>Open &amp; Slow Streets Cycles 6 and 7</b> – \$10 million available for events supporting the 2026 FIFA World Cup and 2028 Olympic & Paralympic Games, with a focus on equity, arts, culture, and active transportation. Funding decisions are anticipated in December 2025–January 2026.	Metro/Local Jurisdictions	Dec/Jan 2025
<b>MAT Program Cycle 2 Funding Decision</b> – 16 projects funded. 8 have MCP/Games nexus <a href="#">Metro - File #: 2025-0429</a>	Local Jurisdictions	Sep 2025

STATUS MARKERS:

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
Cycle 6 and 7 Open and Slow Streets awards made	Oct 2025	●
		●
Circulate Draft Planning Principles Checklist & Discussion Questions Host Interactive Discussion on Checklist (Route Planning + Accessibility + Programming)	No/Dec 2025	●
Develop “Kit of Parts” with Metro to streamline design standards for temporary and legacy installations (e.g., barriers, shade, signage).	Ongoing 2025-2026	

## Risks and opportunities

### RISKS:

- Uneven capacity among jurisdictions to deliver Open Streets activations or meet ADA and legacy requirements.
- Potential funding gaps for temporary infrastructure and event programming

### OPPORTUNITIES:

- Identify 2-3 pilot corridors for activation during the 2026 FIFA World Cup.
- Coordinate with LADOT, venue cities, and Metro Communications to develop a unified outreach and branding campaign promoting active travel to venues



Complete



On Track



At Risk



Not Started



Off Track

## REGIONAL RAIL



## KEY ACCOMPLISHMENTS

## PROGRESS:

- Partners decided to pursue connections to Trestles surfing venue via shuttle service from San Clemente North Beach station rather than temporary platform at Trestles Beach due to security and operational concerns
- Metrolink continues to refine capital and operating cost estimates for Games-related service expansion, including development of multiple service scenarios tied to more limited funding availability
- Subcommittee meeting in December focused on options to create an integrated map and wayfinding system for Southern California rail services, including Metro, Metrolink, LOSSAN/Amtrak and NCTD
- Metrolink had initial discussions with UPRR regarding service expansion on UP-owned ROW during Games
- Completed special service for Dodgers World Series parade and documented best practices/lessons learned

## UPCOMING:

- Next subcommittee meeting planned for late January 2026
- Ongoing discussions about how best to serve Fairplex venue via rail
- Discuss potential improvements/integration of local/regional/intercity rail mapping and wayfinding
- Discussion of fare integration with Metro and other operators, including timing of Open Loop projects

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
<ul style="list-style-type: none"> <li>FY 2026 Senate Transportation, Housing, and Urban Development (THUD) appropriations bill would allocate \$68 million to surface, commuter and public transportation systems to support mobility needs for the 2028 Games.</li> <li>One Big Beautiful Bill Act includes \$1 billion for Olympics security and planning.</li> </ul>	Multiple	
<ul style="list-style-type: none"> <li>Metro proposed to use \$4 million in MSRC funding for expanded Metrolink service in LA County during Games; RCTC will use up to \$3 million in MSRC for expanded Games transit services in Riverside County, including Metrolink</li> </ul>	Metro/RCTC/Metrolink	

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
Ridership Modeling	Early 2026	<span style="color: orange;">●</span>
Coordinated Fleet and Service Planning	April 2026	<span style="color: green;">●</span>
Fare policy strategy	TBD	<span style="color: grey;">●</span>
Negotiations with Freight Railroads	June 2026	<span style="color: grey;">●</span>
LA Union Station Circulation	TBD	<span style="color: green;">●</span>
Accessible Service Capacity	TBD	<span style="color: green;">●</span>

## Risks and opportunities

## RISKS:

- Lack of state/federal/private funding to support expanded operations and staffing during Games
- Insufficient equipment (railcars, locomotives) to meet ridership demand
- Approval of additional slot requests from freight partners (BNSF/UP)

## OPPORTUNITIES:

- Fare payment improvements (open loop)
- Better integrated travel planning tools for multi-agency trips

## STATUS MARKERS:



Complete



On Track



At Risk

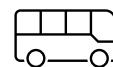


Not Started



Off Track

# COUNTYWIDE BUS ONLY LANES



## KEY ACCOMPLISHMENTS

### PROGRESS:

- Broadway – Scheduling briefings with elected officials
- Olympic – Scheduling briefings with elected officials
- Venice – No work underway
- DTLA Package (Alvarado, Cesar Chavez, Figueroa) – No work underway
- Inglewood Package (La Brea/Hawthorne and Century) – led by city, pending confirmation on scope
- Broadway (RCN) – 30% design ongoing
- Olympic (RCN) – 30% design ongoing
- Florence (RCN) – 30% design ongoing, Council Engagement
- Studebaker (RCN) – 30% design ongoing, Council Engagement
- Imperial (RCN) – 30% design ongoing, Council Engagement

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
RCN Projects 30% Design + Engagement Complete	Dec 2025	<span style="color: green;">●</span>
Identify funding sources for Inglewood + DTLA Packages	Dec 2025	<span style="color: orange;">●</span>
Begin outreach on Broadway and Olympic projects	Jan 2026	<span style="color: green;">●</span>

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE

## Risks and opportunities

RISKS: Identify funding sources for Inglewood and DTLA package. DTLA package needs to be confirmed/vetted by CoLA to be implemented as priority for 2028. Venice scope of work TBD with LADOT partners. Venice will move forward once Broadway and Olympic enter design phase.

OPPORTUNITIES:

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

## COMMS &amp; OUTREACH



## KEY ACCOMPLISHMENTS

## PROGRESS:

- Preliminary Games FAQ and LA28 fact sheet

## UPCOMING:

- Update FAQ sheets and fact sheets to reflect most recent Games changes and updates
- Funding and outreach budget still outstanding, not discussed; contingent on a broader outreach plan that includes other workstream efforts (TDM)?
- Games time communications channels mapping exercise

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
Games FAQ and LA28 Fact Sheet	Q4 2025	<span style="background-color: #ccc; border-radius: 50%; width: 1em; height: 1em; display: inline-block;"></span>

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE

## Risks and opportunities

## RISKS:

Ensure consistent communication across and emanating from workstreams, using consistent language

## OPPORTUNITIES:

Showcase coordination between agencies and GME workstreams through consistent communication

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

# ACCESSIBILITY



## KEY ACCOMPLISHMENTS

### PROGRESS:

- **City of LA Accessibility Strategy**— Provided input and supporting materials to help finalize the City's Accessibility Strategy, ensuring alignment with Metro's universal design principles.
- **GSS Task Order Submission**— Submitted a task order to integrate key accessibility considerations and support the continued implementation of inclusive design strategies across Gamesrelated projects.
- **Universal Inclusive Design Resources**— Developing and preparing to distribute guidance materials and best practices to Metro teams and GME partners to promote consistent application of inclusive design standards.
- **Accessibility Stakeholder Coordination**— Planning the initial coordination meeting to gather stakeholder input, identify emerging accessibility needs, and guide integration into Gamesrelated transportation and mobility workstreams.

### UPCOMING:

- Translate recommendations from the Universal Inclusive Design Strategy (Metro) and City's Accessibility Strategy into an actionable framework, including standards for accessible wayfinding, station design, mobility hubs, and other key workstreams.
- Identify and launch 2-3 early pilot sites (e.g., high-traffic Olympic/Paralympic stations) to test inclusive design interventions such as tactile surfaces, shade and cooling infrastructure, and accessible route mapping.
- At the September 2025 Special Quarterly meeting, staff provided an update on the work of the Accessibility Subcommittee, which included a listing of proposed accessibility projects being developed by Metro. The Board asked to provide a timeline for implementation of those projects. **This timeline is provided in Attachment B.** Building on this foundation, Metro will work with internal and external partners to prioritize upgrades at high-impact stations, those serving high-ridership corridors, Olympic and Paralympic venues, and locations with known accessibility gaps. adults, and transit-dependent customers during the Games, but also strengthen long-term system usability for Limited English Proficiency customers, families, new riders, and visitors.

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
Identify and map key accessibility stakeholders. GME-AS member contributions to stakeholder inventory. Strategic	Complete	<span style="color: black;">●</span>
Develop stakeholder engagement framework. Determine existing training status across GME agencies	Nov 25	<span style="color: green;">●</span>
City of LA Games Accessibility Plan – Outline Review and City of LA Draft Accessibility Plan development (alignment with GME deliverables)	Nov 2025	<span style="color: green;">●</span>
Develop accessibility needs matrix across all workstreams	Dec 2025	<span style="color: green;">●</span>

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
GME Partner coordination on accessibility resource planning and training development	GME & Partner Agencies	Ongoing FY25

## Risks and opportunities

### RISKS:

Limited funding for pilot testing and training may restrict implementation capacity

### OPPORTUNITIES:

Utilize the Host City Accessibility Commitment as the foundation for shared Games-wide accessibility principles.

Use upcoming major event pilots as opportunities to test and refine inclusive design infrastructure and technologies.

STATUS MARKERS:



# TRANSPORTATION DEMAND MANAGEMENT (TDM)



## KEY ACCOMPLISHMENTS

### PROGRESS:

- Finalizing goals, objectives, and key performance metrics for the passenger and freight TDM strategies
- Updating Subcommittee workplan and refining roles and responsibilities
- Completed initial phase of engagement with cities and public agencies, TMA/TMOs, and freight industry stakeholders and businesses.

### UPCOMING:

- Next passenger and freight TDM Forums tentatively scheduled for March 2026 – include Milano Cortina Games report back
- Identifying mega-event strategies and developing a selection methodology
- Conducting communications needs assessment
- Assessing TMA/TMO capacity and support needed

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
Regional TDM Forums	Ongoing	<span style="color: green;">●</span>
TDM Initiation Plan and Implementation Roadmap	Sep 2025 – July 2026	<span style="color: green;">●</span>
Pilot and Permanent Project Identification and Deployment	Fall 2025 - 2028	<span style="color: green;">●</span>
Communications Campaign Development and Deployment	Sep 2025 - 2028	<span style="color: green;">●</span>

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
STBG/CMAQ recommendations going to Dec 4th Regional Council meeting for approval	SCAG	Dec 4, 2025

## Risks and opportunities

**RISKS:** Ensuring coordination across agencies and workstreams including communications and messaging, modeling efforts, etc. Lack of state/federal support

**OPPORTUNITIES:** Promoting coordination across agencies. Bridge coordination between industry and public agency stakeholders

STATUS MARKERS:



# WAYFINDING



## KEY ACCOMPLISHMENTS

### PROGRESS:

- Many GME partners have begun process of hiring consultants to support wayfinding planning efforts
- Received notification of awards from SCAG for CMAQ/STBG, awaiting confirmation from Transportation Committee on Dec. 4
- CMAQ/STBG awards for Metro included funding for capital projects with wayfinding incorporated in the scope
- Continuing regular monthly communication of project updates

### UPCOMING:

- Revisiting 2026-2028 Workplan
- Seeking opportunities for more cross-collaboration across subcommittees in 2026

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
LA28 City Look Book	Q2 2026	<span style="color: green;">●</span>

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
Awaiting Transportation Committee confirmation of SCAG CMAQ/STBG grants	SCAG	Dec 2025

## Risks and opportunities

### RISKS:

- Lack of funding and/or staff capacity to support agency-level planning and implementation efforts

### OPPORTUNITIES:

- Continuing communication and coordination across GME Subcommittees as needed, especially as more consultants are onboarded to support planning and implementation

STATUS MARKERS:



## HEAT



## KEY ACCOMPLISHMENTS

- Connecting with Chief People Office for workforce heat mitigation education, as part of the Playbook
- Providing feedback for RCN Mobility Hubs regarding shade trees and hydration stations
- Walk Audits w/ LADOT MH at Pico Station
- Connected with CSO and Climate Resolve for Guidebook feedback
- Connected with Games Water Council
- Mapping working group data sharing ongoing w/ County and ShadeLA

## UPCOMING:

- Collaboration with Games Water Council
- Collaboration with LADOT and StreetsLA on heat mitigation solutions
- Data sets overlay for heat vulnerability assessment map by L.A. County
- Heat mitigation playbook for transit riders, workforce, and spectators
- Targeted meetings with heat experts (City, County, CBOs)
- Develop heat adaptation education for Metro VIP
- Leverage resources across major workstreams (Park & Ride, Mobility Hubs, Fan Zones, Marketing)
- Shade Workshop Part 2 – Olympic Forests

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE
Investing in Heat Mitigation Funding & Sponsorship Workshop (December 10, 2025)	Heat Mitigation Subcommittee	December 10, 2025

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
RFI for heat mitigation solutions	Under review	
Heat Mitigation Playbook and Outreach	September 2025- January 2026	Green
Bundling of Heat Mitigation solutions for sponsorship opportunities. In coordination with Marketing & Communications	Ongoing	Grey
Heat mitigation prototypes for S/M/L zones	Ongoing	Green

## Risks and opportunities

## RISKS:

- Permit requirements and other jurisdictional constraints.
- Funding and Sponsorship limitations
- Dynamic heat and crowd conditions

## OPPORTUNITIES:

- MAP all locations/ venues where Metro is involved for the games and identify/prioritize those venues where heat mitigation solutions can be deployed. Identify low-cost, high value solutions as well.
- Collaborate across majority of workstreams to embed heat mitigation solutions.

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

## MODELING



## KEY ACCOMPLISHMENTS

## PROGRESS:

- Completed first GME Mapping Subcommittee meeting in October and Technical working group meeting in November
- Defined scope of work for TO1

## UPCOMING:

- Define timeframes and budget needs for additional modeling needs

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
Living Model Phase 2 Update	TBD	TBD

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE

## Risks and opportunities

RISKS: Not having enough funds to complete the necessary modeling work on time.

OPPORTUNITIES: Use of various GME agency contracting resources to supplement Metro's work.

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

# MAPPING



## KEY ACCOMPLISHMENTS

### PROGRESS:

- Completed our first GME Mapping Subcommittee meeting in November
  - Set intentions to improve mapping alignment and coordination, centralize data, create transparency, and consider legacy opportunities
- Key topics of discussion
  - LA28 Geohub
  - Data Governance Policy

### UPCOMING:

- Discuss the current state of the Data Gov Policy
- Define the Esri's engagement in these meetings

## WORKSTREAM DEADLINES/DELIVERABLES

DELIVERABLE	DATE	STATUS
LA28 Geohub	Q1 2026	<span style="color: green;">●</span>
Data Governance Policy	Q1 2026	<span style="color: green;">●</span>

## FUNDING UPDATES

ACTIVITY	AGENCY	DATE

## Risks and opportunities

### RISKS:

- There may be an iterative process to streamline the standards and best practices of creating a multi-agency data exchange platform

### OPPORTUNITIES:

- Improve and centralize access to geospatial data
- Better align coordination of mapping products and geospatial data

STATUS MARKERS:



Complete



On Track



At Risk



Not Started



Off Track

# ExOP OPEN DISCUSSION

# External Alignment Workshop

## PROCESS

- One ExOP meeting per Zone or Sports Park beginning in 2026
  - To take place prior to LA28 EOP Phase II

## PURPOSE

- Validate draft plans
- Define operational responsibilities
  - Road closures, wayfinding, security, bike parking, etc.
- Identify planning gaps

## OUTPUTS

- Transport and Venue Approach routes (road closures, open streets, load zones, etc.)
- V1 ExOP Map (wayfinding, routes, people, etc.)

# REMINDERS

- SCHEDULING: PLEASE SCHEDULE OUT YOUR SUBCOMMITTEE MEETINGS AS BEST YOU CAN AND INVITE [LA28gmEADMIN@LA28.ORG](mailto:LA28gmEADMIN@LA28.ORG) TO POPULATE THE SHARED CALENDAR
- SHAREPOINT: DON'T FORGET TO UPLOAD AGENDAS, PRESENTATIONS, ETC. TO THE SUBCOMMITTEE SHAREPOINT SITE!
- Next meeting
  - January: Monday, 1/1 @ 2p (potential for reschedule)
    - Hybrid – please join us in person if you can!
    - cadence: first Monday of the month

## Attachment B: Accessibility Projects Matrix Estimated Budget and Timeline for World Cup and the 2028 Games

● = on time (11)  
 ● = potential for delay (2)  
 ● = significant delay (none)  
 ● = Complete (3)  
 ● = Budget Confirmed (10)  
 ● = Budget Pending (3)

Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games - Short Description
<b>Items 1 through 8, and 10: Initiatives with World Cup implementation dates.</b>						
1. Sound Design (Blind / Low Vision wayfinding) sound design study and final report including sound design schema for each station/hub type.	5/1/26	4/30/28	\$ 350,000	<p>Scope / ICE completed for Sound design study/report. Requestion following review/approval</p> <p>1. Sound Design Study - Vendor to assess and recommend sound design based on LAUS review of all transit mode</p> <p>2. Exploring with vendors Cubic and STraffic potential to provide prototype sound design updates for fare related equipment deployed at Metro Station.</p>	<span style="color: green;">●</span> 1. Assessment of the Union Station complex sound design including all transit services including Patsaouras Plaza, B/D/A lines June -July 2026. Contractor will assist Metro in identifying a qualified vendor to implement a Comprehensive sound design.	<span style="color: purple;">●</span> 2. Follow up meetings with TAP/Cubic/STraffic re: potential mods to existing equipment sound schema to improve blind usability design. Prototype testing / feedback planned before and during World Cup June-July 2026.

● = on time (11)

● = potential for delay (2)

● = significant delay (none)

● = Complete (3)

● = Budget Confirmed (10)

● = Budget Pending (3)

Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games - Short Description
2. Calming / Recovery Spaces (Neurodiverse Sensory Support Services)	5/1/26	4/30/28	\$500,000	1. Scope/ CE for portable calming room draft completed 2. Scope/ICE for prefabricated calming rooms draft completed 3. Scope/ICE in development for Systemwide review of permanent calming rooms	 1. Deployment of portable inflatable calming room or tow-in trailer unit at identified locations; LAUS (2 units) 7 <sup>th</sup> /Metro (1 unit) LAXMTC (1 unit) and Fan Zone (1 unit) 2. Separately developing SOW for prefab pod pilot at Historic Union Station.	3. Metro RFP: Key Station Study / Report detailing locations suitable for build-out of prefabricated / permanent calming Pods for permanent deployment at key stations / locations prior to Games.
Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games -Short Description
3. Accessible Wayfinding mobile App expansion.	5/15/26	4/30/2028	\$350,000	Evaluating proposal from Vendor NTP - anticipated for mid January	  Deploy way-finding mobile app implemented at Union Station to 11 additional DTLA stations, plus LAX/MTC prior to start of WC Matches.	Systemwide rollout to Key Metro stations prior to Games.

● = on time (11)

● = potential for delay (2)

● = significant delay (none)

● = Complete (3)

● = Budget Confirmed (10)

● = Budget Pending (3)

Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games -Short Description
4. Enhanced Metro Language Accessibility Services	11/31/25	4/30/28	\$50,000	<p>Hyperlegible Fonts</p> <p>1. Prototype web page in development -Key web pages estimated ready to deploy</p> <p>12/31/25. Roll into overall web updated planned for 3<sup>rd</sup> quarter.</p> <p>2. ASL Video Link for customer information. Memo / Scope for contract mod approved by VCM. Go live February 2026</p> <p>3. Hyperlegible Printed materials developed and approved. Production planned for 2<sup>nd</sup> quarter FY 2026</p>	<span style="color: green;">●</span> <span style="color: purple;">●</span>	<p>1. Website and marketing materials deploy for key pages / times Hyperlegible fonts Made available in multiple languages.</p> <p>2. ASL video links available for customer to connect with ASL interpreter.</p> <p>3. Provide key accessibility related / marketing related materials and mar materials and key Marketing materials</p>
5. Disability Awareness and Sensitivity Training for GETS Operators	5/1/26	4/30/28	\$50,000	<p>Process/Procedures in development. <i>Need to engage with Ops County Counsel to discuss implementation in consideration of CBA and contracting requirements.</i> (Trainings can be developed from existing OCI training materials and customized as needed for GETS operators)</p>	<span style="color: green;">●</span> <span style="color: purple;">●</span>	<p>Develop training for GETS operators in partnership with OCI.</p> <p>Roll out to all GETS operators.</p>

Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games -Short Description	
6. Courtesy Wheelchair Transport expansion (Key Stations)	5/1/26	4/30/28	\$400,000	Scope / ICE complete. roll out at 7thMetro, LAX MTC and Expo/Crenshaw	<span style="color: green;">●</span> <span style="color: purple;">●</span>	Implement at 7 <sup>th</sup> /Metro and LAX MTC.  Implement at additional large/difficult to navigate key stations/hubs	
7. Dedicated Accessibility Assistance Teams (Volunteers with Disability)	5/1/26	4/30/28	\$450,000	Scope / ICE drafted Approach: RFP with CBO or similar orgs. for providing and managing volunteers with disabilities. <i>Working out details of deployment, coordination and support.</i>	<span style="color: green;">●</span> <span style="color: purple;">●</span>	Roll out at key locations.  Co-locate with VIP volunteers	Expanded to additional locations as needed to support the Games.
8. Mystery Rider Program Expansion (GETS operator)	5/1/26	4/30/28	(Funded through existing contract)	<b>No further action or budget needed for World Cup;</b> additional capacity already included in budget.  Contract mod submitted to VCM for review.	<span style="color: green;">●</span> <span style="color: purple;">●</span>	GETS mystery rides.	Expand mystery rides to cover new GETS services provided at multiple new locations for Games

● = on time (11)

● = potential for delay (2)

● = significant delay (none)

● = Complete (3)

● = Budget Confirmed (10)

● = Budget Pending (3)

Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games - Short Description
<b>Items 9 and 10: Games Initiatives (implementation starts after World Cup)</b>						
9. ADA Accessible Tactile Guidance paths at 12 DTLA Stations (retrofit of older stations)	N/A	4/30/28	N/A (\$2,600,000 for Games)	Scope/ICE to be developed, pending completion of layouts / designs for each station Older B,D,A and E line stations in DTLA. (Newer stations, such as Regional Connector, were constructed with ADA tactile guidance paths)	● (green) Design work completion May 2026, followed by RFP for installation. Project will be implemented after conclusion of World Cup	● (grey) Expand ADA tactile guidance to 12 key stations prior to the beginning of Games
10. Metro Call Point: Prototype Additional Locations	5/30/26	4/30/28	TBD (\$500,000 for Games)	Scope/ICE to be developed based upon design modifications from testing / feedback	● (green) Identify 2 or more locations for testing and feedback.  ● (grey) Updated design based upon testing March 2026	● (grey) Deploy at key stations that do not have hands-free intercoms.

● = on time (11)  
 ● = potential for delay (2)  
 ● = significant delay (none)  
 ● = Complete (3)  
 ● = Budget Confirmed (10)  
 ● = Budget Pending (3)

Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games - Short Description
<b>Item 11: Ongoing Initiative</b>						
11. Language Review Panel	Ongoing	Ongoing	\$10,000 Funded	Ongoing	<span style="color: green;">●</span> <span style="color: purple;">●</span>	<a href="#">Expand reviews</a> <a href="#">Expand reviews</a>

Initiative	World Cup Complete Date	Games Complete Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games - Short Description
<b>Items 12 through 14: Completed Initiatives</b>						
12. Disability Awareness and Sensitivity Training Deployed on Metro Training Portal	Ongoing	Ongoing		Completed	<span style="color: black;">●</span>	
13. Accessible Wayfinding App - Union Station deployed	Ongoing	Ongoing		Completed	<span style="color: black;">●</span>	
14. Courtesy Wheelchair Transport -Union Station	Ongoing	Ongoing		Completed	<span style="color: black;">●</span>	

Initiative	World Cup Complete Date	Games Date	World Cup Estimated Budget	Status	World Cup - Short Description	Games -Short Description
<b>Items 15 through 1G: Funded by department outside of Civil Rights</b>						
15. Station Manager Program	TBD	6/1/27	\$750,000 CX / Ops.	Preliminary Discussion / presentation	<span style="color: yellow;">●</span> <span style="color: grey;">●</span>	Deploy Sation Managers at key station Deploy station managers at key stations.
16. Hands Free Elevators	N/A	5/1/2028	\$750,000 Ops	Integrated into the Elevator Modernization Project - 18 stations	<span style="color: green;">●</span> <span style="color: purple;">●</span>	Delivery will occur after conclusion of World Cup Delivery for Games at selected stations
17. Crowd Management and Priority Boarding	Ongoing	Ongoing	\$750,000 Ops	Integrated into the Operations budget; OCRREI Providing ADA guidance / support	<span style="color: green;">●</span> <span style="color: purple;">●</span>	Delivery for World Cup Delivery for Games
18. Expanded Paratransit and Shuttles	Ongoing	Ongoing	\$20+million Ops	Integrated into Ops and Access budgets; Providing ADA accessible buses and paratransit	<span style="color: green;">●</span> <span style="color: purple;">●</span>	Delivery for Games
19. Events Temporary Accessibility	Ongoing	Ongoing	\$500,000 Ops/ FM	Accessible paths of travel identified at each park and ride, station and facility. Purchase of fully ADA compliant temporary ramps and boarding locations	<span style="color: green;">●</span> <span style="color: purple;">●</span>	Delivery for World Cup Delivery for Games

# Summary Accessibility Projects Matrix Program Phasing (2024-2028)

## PHASE 1 – Planning & Foundations (Late 2024 - Mid 2025)

- Finalize scopes and independent cost estimates across all initiatives.
- Develop prioritization for high-impact stations (venues, regional connectors, high-ridership corridors).
- Advance early prototypes: sound design, calming rooms, wayfinding app, and hyperlegible website elements.

## PHASE 2 – World Cup Deliverables (Mid 2025 - June 2026)

Metro will implement critical baseline accessibility improvements for the 2026 World Cup:

- Portable calming rooms at LAUS, 7th/Metro, LAX MTC, and SoFi.
- Wayfinding mobile app deployment at 12 key stations (May 2026).
- ASL video links, hyperlegible fonts, and improved website accessibility (Jan-May 2026).
- Sound design testing, including fare equipment audible cues
- GETS operator disability Awareness and Sensitivity training rollout.
- Call point prototypes at 7th/Metro and Willowbrook.

## PHASE 3 – Scaling for 2028 Games (Late 2026 - 2027)

- Station modernization integration: tactile paths, call points, elevators, signage.
- Complete systemwide accessible sound design framework.
- Expand calming room strategy to permanent pods.
- Design and procurement for ADA tactile guidance at 12 DTLA stations (RFP mid-2026).
- Build the Station Manager Program (completion June 2027).

## PHASE 4 – Full Deployment for Games (2027 - April 2028)

Deliver all Games-critical deployments by April 2028:

- Permanent calming rooms at key stations.
- Systemwide wayfinding mobile app enhancement.
- Tactile guidance path installation at 12 older DTLA stations.
- Expanded language access (translation, ASL, real-time services).
- Hands-free elevator modernization at priority stations.
- Deployment of upgraded Metro Call Points at stations lacking hands-free intercoms.

## PHASE 5 – Games Operations & Legacy (May - December 2028)

- Provide enhanced crowd management, paratransit, and accessible shuttle operations.
- Monitor accessibility performance and adjust during Games.
- Transition improvements into long-term Metro policy and capital delivery standards

## Attachment C –

### Reconnecting Neighborhoods and Communities (RCN) Project Status Update

December 2025

#### Bus Corridor Enhancements (BCE)

- **Broadway** southbound bus stop locations in coordination with NextGen, restoring southbound bus lanes and City of LA projects
- **Olympic** bus stop locations in coordination with Stops & Zones
- **Imperial/Studebaker** bus-only lanes removed in response to the City's comments; TSP and bus shelter improvements
- **Florence** bus stop coordination with LA County, Bell, Bell Gardens, Downey, and Huntington Park

#### First/Last Mile

- **Avalon** coordinated with City of Carson to include buffered bike lane project
- **Del Almo** will not move forward based on City coordination
- **Hoxie** updated to a multi-use path to maintain travel lane widths for truck traffic north of Imperial
- **Pico/Flower** updated to dedicated 24/7 bus/bike lane

#### Mobility Hubs

- **El Monte** coordination on open space with City, COG, and internal stakeholders
- **Willow** coordinated with City of Long Beach needs and Long Beach Transit operations
- **Chatsworth** coordinated improvements with existing Metro ADA project and City of LA
- **Expo/Crenshaw** coordinated street tree additions with COLA Streets LA.
- **NoHo** limited scope improvements to prevent rework with future Consolidated Transit Center on Metro ROW

Metro's Program Management Office is currently advancing the final design phase and Pico/Flower final design to be advanced by COLA.

The Valley Boulevard BCE project, being led by SGVCOG, is currently at 15% design.

#### Risk and Cost Management

The Metro team continues to coordinate closely with the FTA and the assigned Project Management Oversight Office (PMOC). Key risk management activities include developing a comprehensive risk register, which will undergo a Quantitative Risk Assessment (QRA) workshop in early 2026.

Discussions are currently focused on cost and schedule risks tied to scope decisions, including elements such as additional street lighting or dual curb ramps, which could trigger costs exceeding the current grant funding.

To mitigate this, Metro's cost estimating team developed the Final 30% cost estimates, and the project is undergoing a Value Engineering (VE) exercise to ensure project costs remain aligned with the grant amounts.

#### *Program Status and Next Steps*

The RCN program remains on schedule, with 30% designs completed, Letters of Agreement (LOA) coordination in progress.

The next phase will focus on transitioning toward final design, formalizing risk management protocols, and documenting inter-agency roles through finalized LOAs and MCA.



File #: 2025-1007, File Type: Budget

Agenda Number: 6.

### SPECIAL BOARD MEETING JANUARY 14, 2026

**SUBJECT: MOBILITY CONCEPT PLAN PRIORITIZATION AND FUNDING STRATEGY**

**ACTION: APPROVE RECOMMENDATION**

#### **RECOMMENDATION**

CONSIDER:

- A. RECEIVING AND FILING status report on the Provisional Priority List of the Mobility Concept Plan; and
- B. APPROVING the submittal of a Letter of Interest (LOI) to the United States Department of Transportation (USDOT) for a Transportation Infrastructure Finance and Innovation Act of 1998 (TIFIA) loan for the projects contained in the Provisional Priority List and pay related fees and expenses.

#### **ISSUE**

The Provisional Priority List of Mobility Concept Plan (MCP) Legacy Projects was adopted by the Board in September 2025. Given that these projects have partial or no Board-approved funding, staff is exploring options to fill this funding gap, including applying for a TIFIA loan. The first step towards obtaining a commitment of TIFIA credit assistance is the submittal of a Letter of Interest (LOI) to the USDOT.

#### **BACKGROUND**

Since 2021, Metro has been working with the Games Mobility Executives (GME), a collaborative group including LA28, Caltrans, Metrolink, the Los Angeles Department of Transportation (LADOT), the City of Los Angeles Mayor's Office, and the Southern California Association of Governments (SCAG), to develop a comprehensive mobility strategy and advance priority improvements for the 2028 Games.

In February 2025, Director Bass requested that the CEO provide recommendations for 1) a set of high-value, low-cost priority projects consistent with the 2028 Games MCP that could be funded locally without affecting major voter-approved capital projects including: bus lanes and bus priority improvements, light rail system improvements, key stations improvements, systemwide signage and

wayfinding improvements; and any other appropriate projects previously approved by the Board for environmental and design; 2) an innovative funding structure for 2028 Games MCP legacy projects relying on local programs that would benefit cities in Los Angeles County; and 3) a technical assistance plan for local cities to expedite completion of their games-priority projects.

At the September 2025 Quarterly Special Board meeting, staff presented a ranked list of high-value, low-cost projects developed using a two-step prioritization process. The first step involved a qualitative evaluation that categorized projects into three priority levels, taking into account projects within workstreams that are unfunded, have longer durations to complete, the current project phase, the latest 2028 Games venue plan, and pending funding/grants. The Board adopted the list as the Provisional Priority List. Staff also presented a list of potential funding sources for the projects. The current report details the funding structure as requested, focused on the Priority 1 projects, since they are primarily construction projects requiring long lead times.

## **DISCUSSION**

### **Status of Projects**

Since September 2025, staff have been working on several key projects from the Provisional Priority List. The focus has been on securing CEQA exemptions and developing 15% conceptual designs in collaboration with key stakeholders for the following:

- **Stations:** LA Union Station (LAUS) and 7th Street/Metro Center.
- **LRT Improvements:** Washington/Flower and Pico intersection upgrades, and improvements along the A and E Lines.
- **Mobility Hubs:** Norwalk Transit Center, Harbor Gateway, and Memorial Park.

To ensure these projects are delivered before the 2028 Games, staff conducted constructability analyses in coordination with Planning, Project Management, Operations, and Systems teams. These analyses led to revisions in the scope/budget of some projects. Attachment A contains a revised Provisional Priority List that maximizes project scope and ensures inclusion of all high-priority projects constructible within the Games timeframe that will substantively support Games delivery. The exceptions include the LRT projects, which require further detailed evaluation regarding procurement schedule, necessary closures, and overall schedule viability, and further evaluation of the construction impacts of the A/E Line Elevator at Union Station.

One project, the Metrolink Pomona Fairplex Platform Enhancements, was removed from the Provisional Priority List with concurrence from Metrolink. Working with Metrolink and LA28 on the initial access plan for the Pomona Fairplex, it was determined that spectator access will be accommodated through the existing Pomona North A Line and Metrolink stations, considering the physical, safety, and operational characteristics and limitations of the proposed venue.

### **Funding Awards/Commitments**

The following funding awards/commitments have been confirmed for projects on the Provisional Priority List since September 2025.

- *Metro Active Transport, Transit, and First/Last Mile (MAT) Cycle 2 Program:* Total of eight

Games-supportive projects funded, totaling \$44,502,700.

- **CMAQ/STBG:** A total of \$59,627,000 for Priority Level 1 Games supportive projects
- **State Allocations:** At the request of Caltrans, the California Transportation Commission allocated \$39 million in construction dollars from their State Highway Operation and Protection Program (SHOPP) for the Norwalk and Harbor Gateway Transit Center Mobility Hubs.

The table below summarizes the updated cost estimates, committed funding, and remaining funding needed.

Application Title	Total Cost Estimates (\$000)	STBG & CMAQ Funding Committed (\$000)	CTC/SHOPP Committed (\$000)	Total Funding Awarded/Committed (\$000)	Remaining Funding Need*
2028 Games Washington/Flower Multimodal Mobility Improvements	\$ 8,000	\$ 13,273		\$ 13,273	0
2028 Games Customer Experience Improvements at Downtown LA Stations Project	\$ 61,000	\$ 19,876		\$ 19,876	41,124
2028 Games A and E Lines Operational Improvements Project	\$ 147,200	\$ 19,617		\$ 19,617	127,583
2028 B & D Line Stations Bundle (including legacy accessibility upgrade)	\$ 50,000			\$ 50,000	0
2028 Games Metro Mobility Hubs	\$ 90,700	\$ 6,861	\$ 39,000	\$ 45,861	44,839
2028 Fare Modernization	\$ 20,000			TBD	TBD
2028 LRT Upgraded Cable Protection / Track Intrusion	\$ 19,000			TBD	TBD
<b>Totals:</b>	<b>\$ 395,900</b>	<b>\$ 59,627</b>	<b>\$ 39,000</b>	<b>\$ 148,627</b>	<b>\$ 213,546</b>

\*See Attachment B for details; remaining funding needs to include 20% Program Contingency, i.e., \$61.4M, totaling to \$270M

### **Preliminary Funding Strategy: Priority Level 1**

The estimated cost of all projects on Priority Level 1 of the Revised Priority List is \$395.9 million.

The preliminary funding strategy to deliver Priority Level 1 is the following:

- Utilize all secured state/federal & local funding commitments, i.e., \$148.6 million.
- Pursue a TIFIA loan to finance up to 49% of remaining eligible costs (currently estimated at approximately \$270 million, including 61.4 million of program contingency for Priority 1 projects. Attachment B includes the Priority Level 1 Local Funding Gap for TIFIA.

The Priority 1 projects to be included in an LOI to USDOT include (i) Washington/Flower (ii), 7<sup>th</sup> Street/Metro Center (iii), LAUS (iv), A & E Line Interlock and Siding improvements (iii), and Mobility Hubs at Memorial Park, Harbor Gateway, and Norwalk. The projects were prioritized based on their potential to provide legacy improvements, TIFIA eligibility, and construction feasibility. This strategy is responsive to the Board's February 2025 directive to prevent Games-related legacy investments from negatively impacting significant voter-approved capital projects as 49% of the project cost will be

financed with TIFIA and the planned repayment of the TIFIA loan can be scheduled over time from eligible sources that do not affect voter-approved projects. The proposed funding scenario safeguards current commitments for Measure M and Measure R. It relies on committed and anticipated local, state, and federal funds, augmented by the TIFIA loan Approval of the submittal of an LOI for a TIFIA loan provides one pathway to construction phase financing. In the meantime, Metro will continue to advance these Priority 1 projects to the next stage of project development.

Priority Level 2 and 3 projects have received partial funding via the MAT and Open Streets grant cycles. Staff will provide an update regarding the remaining funding gap for these projects later since these projects are currently not constrained by schedule.

## **DETERMINATION OF SAFETY IMPACT**

Several projects in the priority project list will improve safety and reliability as they seek to add station improvements and system reliability. In particular, improvements allow for quicker recovery from service disruptions, critical during peak travel times such as the Games, when long delays between trains can result in overcrowding and other safety issues.

## **FINANCIAL IMPACT**

The TIFIA LOI is the first step towards securing a TIFIA loan. Loans under the TIFIA program remain attractive relative to tax-exempt municipal bonds due to current market conditions and flexible financing terms. TIFIA loans bear an interest rate that tracks long-term U.S. Treasury rates. Staff expects this loan to be paid from local sources, consistent with Metro's prior TIFIA financings, making the TIFIA loan rate comparatively more attractive. TIFIA loans also provide more flexibility on how the funds are used compared to traditional tax-exempt municipal bonds. TIFIA loans can be structured with financing terms which allow interest to be capitalized (accrued and added to the loan balance) after project substantial completion, an interest-only early payment period, and deferred principal repayment, among other favorable terms. Since 2012, Metro has closed four TIFIA loans, which were all repayable from Measure R 35% funds. After submitting the LOI, Metro may be invited to continue in the TIFIA process. If Metro decides to continue in the TIFIA process, Metro will need to reimburse the USDOT for the costs of the outside advisors who advise TIFIA on the transaction on determining a project's eligibility, credit analysis, and loan negotiations. This effort for the remainder of FY26 is estimated to be \$250,000 and will be absorbed within the Games budget for FY26 in Cost Center No. 2031, Project No. 402028. This is a multiyear effort and Project Managers and Cost Center Managers are responsible for budgeting in future years.

### Impact to Budget

Budgetary impacts for FY26 are minimized as staff are working within the adopted budget. Costs incurred to pursue a TIFIA loan cannot be added to the loan proceeds and will be covered with Prop C funds.

### Multiyear Impact

The funding plan includes awarded federal and state grants, much of which were secured because

the related projects support the 2028 Games. The balance of funding would come from local Metro funding sources, either through cash funding or debt financing in fiscal years 2026 through 2028. The local funding sources may include Proposition C local sales tax. The debt financing will reduce the budget requirements through fiscal year 2028 and result in debt principal and interest payments that could be paid from local funding sources, including operations-eligible funds, extending up to 30 years.

## **EQUITY PLATFORM**

Staff continues to work with the Office of Equity and Race (OER) to support programs and projects identified within the MCP in considering equity in planning, design, and implementation. The MCP Provisional Priority List supports equitable access to mobility improvements across Los Angeles County. The updated funding strategy recognizes that Games related investments must also advance long term community benefits, particularly for transit dependent riders and communities with limited transportation options.

As staff refine project scopes, secure environmental clearances, and advance early conceptual designs, equity considerations are being incorporated into decisions about project sequencing, station readiness, and operational impacts. The planned closures of the A and E Lines required environmental milestones, and construction schedules will be evaluated to avoid disproportionate effects on riders who rely on these services for daily travel.

The proposed funding scenarios also reflect this commitment and prioritize projects that improve station accessibility, customer comfort, and safe connections and that offer meaningful benefits for communities who are most reliant on transit. Consistent with Board direction, Metro continues to coordinate with partner agencies through the GME and will support cities through technical assistance so that locally led projects can move forward. This assistance may include helping cities refine project scopes, develop cost estimates, and prepare competitive grant applications for state and federal funding. Metro can also provide technical guidance on design standards, environmental processes, and construction phasing to ensure project readiness and alignment with Games timelines. This collaborative approach ensures that investments made for the 2028 Games strengthens regional mobility and provide lasting improvements for residents throughout Los Angeles County.

## **VEHICLE MILES TRAVELED OUTCOME**

Vehicles Miles Traveled (VMT) and VMT per capita in Los Angeles County are lower than national averages, the lowest in the SCAG region, and on the lower end of VMT per capita statewide, with these declining VMT trends due in part to Metro's significant investment in rail and bus transit.\* Metro's Board-adopted VMT reduction targets align with California's statewide climate goals, including achieving carbon neutrality by 2045. To ensure continued progress, all Board items are assessed for their potential impact on VMT.

As part of these ongoing efforts, this item is expected to contribute to further reductions in VMT. This item supports Metro's systemwide strategy to reduce VMT through investment, planning and operational activities that will improve and further encourage transit ridership, ridesharing, and active

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transportation including first/last mile investments, bus priority corridors, mobility hubs, and support for mobility wallets. Metro's Board-adopted VMT reduction targets were designed to build on the success of existing investments, and this item aligns with those objectives.

\*Based on population estimates from the United States Census and VMT estimates from Caltrans' Highway Performance Monitoring System (HPMS) data between 2001-2019.

## **IMPLEMENTATION OF STRATEGIC PLAN GOALS**

The development of the MCP supports:

Strategic goal 1: Provide high-quality mobility options that enable people to spend less time traveling.  
Strategic Goal 2: Deliver outstanding trip experiences for all users of the transportation system.  
Strategic Goal 4: Transform LA County through regional collaboration and national leadership" by providing a roadmap and strategy to deliver permanent transit and transit-supportive projects and programs that can help serve the 2028 Games.

## **ALTERNATIVES CONSIDERED**

The Board could delay submission of the TIFIA LOI. This is not recommended as the TIFIA process requires 18-24 months or more and loans are provided on a first come-first served basis. Delaying submission of the TIFIA LOI will result in a delay in securing funding for construction of the Priority 1 projects, making delivery by 2028 impossible.

The Board could decide not to approve submitting the TIFIA LOI, or to reduce the list to only projects that could be fully funded through recommended grant awards. This is not recommended because, in the current market environment, access to the TIFIA Loan may provide Metro with a lower cost alternative to tax-exempt municipal bonds as well as more flexible financing terms. If the Board decided not to move ahead with some or all of the projects, this would increase the funding needed for temporary enhancements/treatments at key stations and mobility hubs which would disappear when the Games end. For service on the A and E lines, the risk of service disruptions during the Games would remain unmitigated, also potentially increasing the need for additional buses during Games times. This alternative is not recommended by staff given the importance of the 2028 Games and the unprecedented opportunity Metro has to develop these legacy investments.

If these projects are not funded, staff would include temporary enhancement/treatments at key stations and mobility hubs in the provisional priority list on future Board funding request associated with Games service delivery.

## **NEXT STEPS**

Staff will prepare and submit a TIFIA Letter of Interest for a subset of the projects on Priority 1 of the list and will keep the Board apprised of subsequent steps. Staff will also continue development of engineering plans for all projects on Priority 1 and for projects on Priority 2 that require advance development to stay on schedule for delivery by 2028.

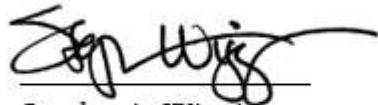
## **ATTACHMENTS**

Attachment A - Revised Provisional Priority 1 Projects List

Attachment B - Priority Level 1 Local Funding Gap for TIFIA

Prepared by: Meghna Khanna, Deputy Executive Officer, Countywide Planning & Development (213) 547- 4285  
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Stephanie Wiggins  
Chief Executive Officer

## Attachment A: Revised Provisional Priority 1 Projects List

Projects by Priority Level	Overall Rank	Sept 2025 Board Estimated Cost (\$ in millions)	Updated Costs (Dec 2025)	Updated Scope
<b>Priority Level 1</b>				
Washington/Flower Corridor*	1	\$15	\$8	Revised to include 12 <sup>th</sup> and Washington street closures at Flower Street
7 <sup>th</sup> Street/Metro Center Station (Phased)*	2	\$50	\$50	Station-area upgrades such as signage, lighting, benches, tactile wayfinding, platform edge pavers, customer information panels, CCTV improvements, and localized ceiling and wall repairs. It also covers ancillary elements—including payphone removal, trash bin improvements, entrance marquees with roll-up gates, between-car barriers, and layout and fencing associated with future faregate installation.
LA Union Station*	3	\$50	\$11	Revised to include an A Line elevator & bike/pedestrian improvement in the forecourt
A Line Anaheim St Interlock*	4	\$15	\$52.5	Upgrade the existing throw switch to automatic to retain loop flow
E Line Degnan Siding & Interlock*	5	\$40	\$39.4	Degnan siding and diamond crossover
B & D Line Stations Bundle (including legacy accessibility upgrade)	6	\$135	\$50	Revised to include lighting, fare gate, and other safety improvements
<del>Metrolink Pomona Fairplex Platform Enhancements</del>	7	\$2	\$2	
Harbor Gateway*	8	\$15	\$50.8	Mobility hub to include shade, lighting, and bike infrastructure
Norwalk*	9	\$27	\$24.9	Mobility hub to include shade, lighting, and bike infrastructure
A Line Ave 34 Interlock*	10	\$12	\$32.5	Add a diamond crossover

Projects by Priority Level	Overall Rank	Sept 2025 Board Estimated Cost (\$ in millions)	Updated Costs (Dec 2025)	Updated Scope
E Line Bundy Interlock*	11	\$14	\$22.8	Convert the existing No 10 LH crossover to a No 10 diamond crossover
Memorial Park *	13	\$10	\$15	A Line station crosswalk and big bang alleyway improvements for pedestrian safety, Proposed GETS hub
Fare Modernization	20	\$20	\$20	
LRT Upgraded Cable Protection / Track Intrusion	14	\$19	\$19	
<b><i>Subtotal Priority Level 1 =</i></b>		<b><i>\$424</i></b>	<b><i>\$395.9</i></b>	

\*Projects included in TIFIA Letter of Interest

**Attachment B: Priority Level 1 Local Funding Gap for TIFIA**

Projects by Priority Level	Overall Rank	Sept 2025 Board Estimated Cost (\$ in millions)	Updated Costs (Dec 2025)	Allocated Local Funding	Anticipated Funding			Add' Local Funding Needed (\$ in millions)
Priority Level 1					CMAQ	STBG	SHOPP	
Washington/Flower Corridor	1	\$15	\$8		\$13.3			N/A
7 <sup>th</sup> Street/Metro Center Station (Phased)*	2	\$50	\$50			\$13.9		\$36.1
LA Union Station*	3	\$50	\$11			\$6.0		\$5.0
A Line Anaheim St Interlock*	4	\$15	\$52.5			\$19.6		\$32.90
A Line Ave 34 Interlock*	5	\$12	\$32.5					\$32.5
B & D Line Stations Bundle (including legacy accessibility upgrade)	6	\$135	\$50	\$50.0				N/A
Metrolink Pomona Fairplex Platform Enhancements	7	\$2	\$2	\$0	\$0	\$0	\$0	\$0.0
Harbor Gateway*	8	\$15	\$50.8			\$2.3	\$27.3	\$21.2
Norwalk*	9	\$27	\$24.9			\$2.3	\$11.7	\$10.9
E Line Degnan Siding & Interlock*	5	\$40	\$39.4					\$39.40
E Line Bundy Interlock*	11	\$14	\$22.8					\$22.80
Memorial Park *	13	\$10	\$15			\$2.3		\$12.7
Fare Modernization	20	\$20	\$20	TBD				N/A
LRT Upgraded Cable Protection / Track Intrusion	14	\$19	\$19	TBD				N/A
<b>Subtotal Priority Level 1 =</b>		<b>\$424</b>	<b>\$395.9</b>	<b>\$50</b>	<b>\$13.3</b>	<b>\$46.4</b>	<b>\$39</b>	<b>\$213.5**</b>

\*Projects included in TIFIA Letter of Interest

\*\* TIFIA loan amount to include Program Contingency (Expecting) 20% i.e., \$61.4M; total amount \$270M



# Mobility Concept Plan Prioritization and Funding Strategy



**Metro®**

*Item #2025-1007  
January 14, 2026*

## Background

- Directive from the February 2025 Ad-Hoc 2028 Games Committee by Director Bass requests CEO recommendations on the following:
  - A set of high-value, low-cost priority projects consistent with the 2028 Games Mobility Concept Plan (MCP) that could be locally funded without affecting major voter-approved projects;
  - An innovative funding structure for Games MCP legacy projects relying on local programs that would benefit cities in LA County; and
  - A technical assistance plan for local cities to expedite completion of their Games-priority projects.
- Provisional Priority List adopted September 2025

## Status of Projects

- Secured CEQA exemptions and developing 15% conceptual designs in collaboration with key stakeholders for the following projects:
  - **Stations:** LA Union Station (LAUS) and 7th Street/Metro Center.
  - **LRT Improvements:** Washington/Flower and Pico intersection upgrades, and improvements along the A and E Lines.
  - **Mobility Hubs:** Norwalk Transit Center, Harbor Gateway, and Memorial Park.
- Conducted constructability analysis
- Scope and budget revisions

# Revised Priority Level 1 Projects

Projects by Priority Level	Overall Rank	Sept 2025 Board Estimated Cost (\$ in millions)	Updated Costs (Dec 2025)
<b>Priority Level 1</b>			
<b>Washington/Flower Corridor*</b>	1	\$15	\$8
<b>7<sup>th</sup> Street/Metro Center Station (Phased)*</b>	2	\$50	\$50
<b>LA Union Station*</b>	3	\$50	\$11
<b>A Line Anaheim St Interlock*</b>	4	\$15	\$52.5
<b>E Line Degnan Siding &amp; Interlock*</b>	5	\$40	\$39.4
<b>B &amp; D Line Stations Bundle</b>	6	\$135	\$50
<b>Metrolink Pomona Fairplex Platform Enhancements</b>	7	\$2	\$2
<b>Harbor Gateway*</b>	8	\$15	\$50.8
<b>Norwalk*</b>	9	\$27	\$24.9
<b>A Line Ave 34 Interlock*</b>	10	\$12	\$32.5
<b>E Line Bundy Interlock*</b>	11	\$14	\$22.8
<b>Memorial Park *</b>	13	\$10	\$15
<b>Fare Modernization</b>	20	\$20	\$20
<b>LRT Upgraded Cable Protection / Track Intrusion</b>	14	\$19	\$19
<b>Subtotal Priority Level 1 =</b>		<b>\$424</b>	<b>\$396</b>

## Funding Award Updates

- **Metro Active Transport, Transit, and First/Last Mile (MAT) Cycle 2 Program:** Total of 8 Games-supportive projects funded, totaling \$44.5 million.
- **CMQA/STBG:** \$59,627,000 for Priority Level 1 Games supportive projects.
- **State Allocations:** California Transportation Commission allocated \$39 million in construction dollars from their State Highway Operation and Protection Program (SHOPP) for the Norwalk and Harbor Gateway Transit Center Mobility Hubs.

# Recommended Funding Need

	Total Cost Estimates (\$000)	STBG & CMAQ Funding Committed (\$000)	CTC/SHOPP Committed (\$000)	Total Funding Awarded/ Committed (\$000)	Remaining Funding Need
2028 Games Washington/Flower Multimodal Mobility Improvements	8,000	13,273		13,273	0
2028 Games Customer Experience Improvements at Downtown LA Stations Project	61,000	19,876		19,876	41,124
2028 Games A and E Lines Operational Improvements Project	147,200	19,617		19,617	127,583
2028 B & D Line Stations Bundle (including legacy accessibility upgrade)	50,000			50,000	0
2028 Games Metro Mobility Hubs	90,700	6,861	39,000	45,861	44,839
2028 Fare Modernization	20,000			TBD	TBD
2028 LRT Upgraded Cable Protection / Track Intrusion	19,000			TBD	TBD
<b>Totals:</b>	<b>395,900</b>	<b>59,627</b>	<b>39,000</b>	<b>148,627</b>	<b>213,546 *</b>

\* Amount to include 20% Program Contingency, i.e., \$61.4M, totaling to \$270M

## Next Steps

- **Pursue a TIFIA loan** to fund up to 49% of remaining eligible costs: currently estimated at approximately \$270 million, including 20% Program Contingency 20% i.e., \$61.4M.
- **TIFIA Letter of Interest** for a subset of the projects on Priority 1 of the list.
- **Seek NEPA exemptions** for Reprioritized Priority 1 projects
- **Continue development of final design plans** for all projects on Priority 1 and for projects on Priority 2 that require advanced development to stay on schedule for delivery by 2028.



File #: 2026-0019, File Type: Motion / Motion Response

Agenda Number: 7.

### SPECIAL BOARD MEETING JANUARY 14, 2026

**Motion by:**

**DIRECTORS BASS, DUTRA, SOLIS, NAJARIAN, SANDOVAL, AND YAROSLAVSKY**

**Funding Flexibility for Local Jurisdictions in Support of the Metro 2028 Mobility Concept Plan Motion**

With just two and a half years until the 2028 Olympic and Paralympic Games, the window is closing for local jurisdictions to be able to complete critical mobility projects in time for the Games. Metro can help local jurisdictions meet this challenge by leveraging existing funding programs to provide critical and timely funds through a reallocation opportunity that also serves the vision and goals of Metro's 2028 Mobility Concept Plan.

Local jurisdictions in Los Angeles County are currently striving to take advantage of the once-in-a-generation opportunity provided by the upcoming 2028 Olympic and Paralympic Games to make critical mobility improvements that will benefit mobility during the Games while providing lasting impact for residents. With the recent approval of the 2026-2028 STBG/CMAQ Project Award List by the Southern California Association of Governments Regional Council on December 4, 2025, local jurisdictions now have a clearer picture of remaining funding gaps standing in the way of delivering these key local projects in time for the 2028 Games.

The Mobility Concept Plan lists types of these supportive projects under the authority of local jurisdictions, including sidewalk widening, crosswalk improvements, traffic calming, new bike lanes, and improved bus stops. Metro has already done an excellent job in providing funding opportunities to local jurisdictions emphasizing these types of projects, such as the recent cycle of the Metro Active Transportation (MAT) program. With time short and local jurisdictions faced with pressing and critical funding decisions, the time is right to consider reallocation of funds that could be brought to bear.

Any reallocation related to benefiting mobility during the 2028 Games must be consistent with the vision and goals articulated in the Board-directed Metro 2028 Mobility Concept Plan.

**2028 Mobility Concept Plan Goals**

- *Leave a lasting, positive legacy by learning from global best practices, piloting and expanding transportation improvements*
- *Enable everyone to get to the venues by public transit, walking or rolling*

- *Ensure all people with specific mobility needs are able to use the system in an efficient and inclusive manner*
- *Create an effective coalition of public and private-sector partners that deliver on mobility and operational improvements for the 2028 Games*

One example of a program that Metro can leverage is the Call for Projects. In September 2025, Metro reported a total of \$230.5 million in remaining Call for Projects funding subject to lapse. Some of this remaining funding was awarded to local jurisdictions nearly two decades ago in 2007, yet remains unspent due to evolved priorities, project issues, and funding eligibility requirements.

With the extraordinary circumstances of the 2028 project delivery deadline, it is reasonable for the Board to give local jurisdictions the opportunity to reallocate funding to deliver critical mobility projects in support of the 2028 Games and the Mobility Concept Plan.

The directives in this motion are intended to function as a menu of optional tools for local jurisdictions seeking to deliver near-term mobility improvements in time for the 2028 Games, and not as a mandate or reprioritization imposed by Metro. Participation by local jurisdictions in any reallocation opportunity described herein shall be entirely voluntary and initiated solely at the discretion of the local jurisdiction and shall not require any local jurisdiction to relinquish, redirect, or reallocate funds they wish to retain for their originally approved purposes.

**SUBJECT: FUNDING FLEXIBILITY FOR LOCAL JURISDICTIONS IN SUPPORT OF THE METRO 2028 MOBILITY CONCEPT PLAN MOTION**

**RECOMMENDATION**

APPROVE Motion by Bass, Dutra, Solis, Najarian, Sandoval, and Yaroslavsky that the Board direct the Chief Executive Officer to:

A. Allow each local jurisdiction in L.A. County, at its sole discretion and upon its request, the option of reallocating Metro discretionary and non-discretionary funds, including but not limited to funds previously allocated by the Metro Board, such as the Call for Projects and Multiyear Subregional Programs, to advance local projects that are consistent with the goals of the Metro 2028 Mobility Concept Plan. For competitive funding programs, this option would apply only to funds awarded prior to January 1, 2024;

B. To ensure flexibility for participating local jurisdictions, exempt this reallocation from existing program requirements and guidelines to the maximum extent possible, so long as projects meet core criteria of supporting the 2028 Mobility Concept Plan and are consistent with appropriate statutes and ordinances;

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- C. To ensure timely availability of funding, delegate final reallocation approval to the CEO for the period of February 2026 through December 2027; and
- D. Report to the Board with the results of the reallocation semi-annually, with a final report issued by December 2028.



**File #:** 2025-0886, **File Type:** Oral Report / Presentation

**Agenda Number:** 8.

### SPECIAL BOARD MEETING JANUARY 14, 2026

**SUBJECT:** 2026 FIFA WORLD CUP READINESS UPDATE

**ACTION:** ORAL REPORT

#### **RECOMMENDATION**

RECEIVE oral report on preparations for the 2026 FIFA World Cup.

#### **ISSUE**

Los Angeles County is set to host eight matches of the FIFA World Cup in 2026, presenting a unique opportunity and challenge for Metro to provide efficient and accessible transit services to its existing customer base and a broader global audience. As of January 14, 2026, there will be 148 days until the tournament begins.

An internal cross-departmental task force has been assembled since Fall 2024. The mission statement is to ensure a seamless, safe, and efficient mobility experience that meets the demands of this global sporting event. The strategy incorporates operations excellence, as we aim to surprise and delight riders with elevated service, intuitive wayfinding, and a safe and welcoming experience that reflects the vibrancy of Los Angeles County. Our work will result in enduring benefits for the region, including permanent infrastructure upgrades, improved service integration, and a new model for mega-event transit that strengthens the legacy of our transportation network.

#### **EQUITY PLATFORM**

Metro is committed to ensuring equitable access through universal design practices for the FIFA World Cup in 2026. As part of these efforts, Metro is implementing mobility enhancements so that every fan, regardless of ability, can enjoy a dignified and barrier-free journey to accommodate people with strollers and disabilities, as well as seniors. This includes ADA drop-offs, wayfinding/signage, heat mitigation, and seamless fare payment methods. Metro is also collaborating with Access Services to provide specialized transportation for individuals with disabilities. These initiatives reflect Metro's dedication to inclusivity and equitable transportation solutions. Metro will continue to maintain the service levels required to transport the existing customer base and the communities near World Cup venues.

#### **VEHICLE MILES TRAVELED OUTCOME**

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VMT and VMT per capita in Los Angeles County are lower than national averages, the lowest in the SCAG region, and on the lower end of VMT per capita statewide, with these declining VMT trends due in part to Metro's significant investment in rail and bus transit.\* Metro's Board-adopted VMT reduction targets align with California's statewide climate goals, including achieving carbon neutrality by 2045. To ensure continued progress, all Board items are assessed for their potential impact on VMT.

As part of these ongoing efforts, this item is expected to contribute to further reductions in VMT. This item supports Metro's systemwide strategy to reduce VMT through planning and operational activities that will benefit and further encourage transit ridership, ridesharing, and active transportation. Metro's work to support the upcoming World Cup matches in Los Angeles will focus on getting spectators to and from events using transit rather than driving alone. Metro's Board-adopted VMT reduction targets were designed to build on the success of existing investments, and this item aligns with those objectives.

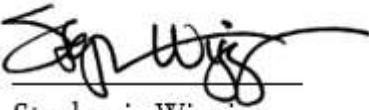
\*Based on population estimates from the United States Census and VMT estimates from Caltrans' Highway Performance Monitoring System (HPMS) data between 2001-2019.

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Reviewed by:

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Stephanie Wiggins  
Chief Executive Officer





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File #: 2026-0018, File Type: Closed Session

Agenda Number: 9.

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**SPECIAL BOARD MEETING  
JANUARY 14, 2026**

**SUBJECT: CLOSED SESSION**

**A. Conference with Legal Counsel - Anticipated Litigation - G.C.**

**54956.9(d)(4)**

Initiation of Litigation (One Case)



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**File #:** 2025-1095, **File Type:** Informational Report

**Agenda Number:**

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**OPERATIONS, SAFETY, AND CUSTOMER EXPERIENCE COMMITTEE**

**SUBJECT: GENERAL PUBLIC COMMENT**

RECEIVE General Public Comment