

## Attachment C: Summary of Findings (Reference Agencies)



<b>Service Region</b>	Sound Transit serves three counties, 53 cities, and unincorporated areas within its voter-approved regional transit district in Washington State.	MARTA serves four counties in Georgia and the 12 cities, including City of Atlanta	TTC primarily serves the City of Toronto (single-tier municipality), with limited extensions into 3 neighboring municipalities.	PRT serves four counties (Allegheny, and small portions of Beaver, Butler, and Westmoreland), 2 cities, 130+ municipalities (boroughs, townships)	Serves Snohomish County with connections to King County and 19 cities
<b>Operating Budget (FY2024)</b>	\$875.1 million (January 1, 2024 – December 31, 2024)	\$631.4 million (July 1, 2023 – June 30, 2024)	\$1.88 billion (CA\$2.57 billion) (January 1, 2024 – December 31, 2024)	\$535.36 million (July 1, 2023 – June 30, 2024)	\$231.6 million (January 1, 2024 – December 31, 2024)
<b>Service Area Population</b>	3 million	2 million	1.7 million	1.23 million	663 thousand
<b>Service Area</b>	1,087 sqm	947 sqm	243 sqm (630 km <sup>2</sup> )	745 sqm	1,300 sqm
<b>Annual Ridership (FY 2024)</b>	42 million	69.3 million	800.2 million	33.27 million	8.4 million
<b>Modes</b>	<ul style="list-style-type: none"> <li>Commuter Rail</li> <li>Light Rail</li> <li>Bus</li> <li>Paratransit</li> </ul>	<ul style="list-style-type: none"> <li>Heavy Rail</li> <li>Bus</li> <li>Paratransit</li> </ul>	<ul style="list-style-type: none"> <li>Heavy Rail</li> <li>Light Rail</li> <li>Bus</li> <li>Paratransit</li> </ul>	<ul style="list-style-type: none"> <li>Bus</li> <li>Light Rail</li> <li>Paratransit</li> <li>Inclines</li> </ul>	<ul style="list-style-type: none"> <li>Bus</li> <li>Paratransit</li> </ul>
<b>Board Composition</b>	18 voting members: <ul style="list-style-type: none"> <li>17 officials from counties</li> <li>1 ex-officio member, the Washington State Secretary of Transportation</li> </ul>	13 voting members  Members primarily based on geographic representation plus governor appointee, 2 non-voting ex-officio members	10 voting members <ul style="list-style-type: none"> <li>6 City Councilors</li> <li>4 Citizen Commissioners</li> </ul>	11 voting members 6 appointed by the Allegheny County Executive.	9 voting members
<b>Selection Process</b>	<ul style="list-style-type: none"> <li>94% (17 of 18 members) appointed from county officials based on population and confirmed by councils</li> <li>6% (1 of 18 members) being the State Secretary of Transportation or their designee</li> </ul>	<ul style="list-style-type: none"> <li>69% (9 of 13 members) represent counties and are appointed by the County Board of Commissioners</li> <li>8% (1 of 13 members) appointed by the Governor</li> <li>23% (3 of 13 members) nominated by the Mayor of Atlanta and elected by the City Council</li> </ul>	<ul style="list-style-type: none"> <li>60% (6 of 10 members) appointed by Toronto City Council</li> <li>40% (4 of 10 members) appointed through City of Toronto's public appointment process</li> </ul>	<ul style="list-style-type: none"> <li>55% (6 of 11 members) appointed by the Allegheny County Executive.</li> <li>9% (1 of 11 members) appointed by Governor</li> <li>36% (4 of 11 members) appointed by leaders from parties in the PA House of Representatives and Senate</li> </ul>	<ul style="list-style-type: none"> <li>22% (2 of 9 members) selected from the governing body of Snohomish County</li> <li>78% (7 of 9 members) elected officials from cities subject to population criteria</li> </ul>



<p><b>Board Representation</b></p>	<p>Based on population representation from the 3 member counties:</p> <ul style="list-style-type: none"> <li>• 3 members elected from Snohomish County</li> <li>• 10 from King County</li> <li>• 4 from Pierce County</li> </ul> <p>Total board members can be up to 25 members with composition revised to reflect county population.</p>	<p>Voting (13) includes:</p> <ul style="list-style-type: none"> <li>• 3 from the City of Atlanta</li> <li>• 3 from Fulton County</li> <li>• 2 from Clayton County</li> <li>• 4 from DeKalb County</li> <li>• 1 appointee by the Governor of Georgia</li> </ul> <p>Non-voting (2):</p> <ul style="list-style-type: none"> <li>• 1 from Georgia DOT</li> <li>• 1 from Georgia Regional Transportation Authority</li> </ul>	<ul style="list-style-type: none"> <li>• 6 City Councilors appointed by the Toronto City Council</li> <li>• 4 public members appointed through the City of Toronto’s public appointment process. Once nominated, these individuals must be confirmed by City Council.</li> </ul> <p>Public members should meet a set of criteria (residency, age, employment restrictions, etc.) to be eligible and demonstrate directorship and executive-level experience</p>	<ul style="list-style-type: none"> <li>• 3 members representing Allegheny County</li> <li>• 2 members representing City of Pittsburgh</li> <li>• 2 members representing other municipalities in Allegheny County outside the City of Pittsburgh. (Selected by the Allegheny County Mayors’ Association)</li> <li>• 2 members representing the State (Appointed by the Pennsylvania Senate and the Pennsylvania House of Representatives leadership)</li> </ul>	<p>Voting (9) members</p> <p>Representation is allocated by city population tiers:</p> <ul style="list-style-type: none"> <li>• 2 members, selected from the governing body of Snohomish County</li> <li>• 3 members from cities with populations over 35,000</li> <li>• 2 members from cities with populations between 15,000–35,000</li> <li>• 2 members from cities with populations under 15,000</li> </ul> <p>These representatives are chosen by officials from jurisdictions within each population category, meaning cities in the same tier select one of their elected officials to represent them on the board.</p> <p>Non-voting (1):</p> <ul style="list-style-type: none"> <li>• Labor Representative</li> </ul> <p>Alternates (5)</p>
<p><b>Statutory Authority</b></p>	<ul style="list-style-type: none"> <li>• Authorized by state law to propose ballot measures for voter approval of regional transit projects</li> <li>• Revised Code of Washington (RCW) Chapter 81.112.040</li> </ul>	<ul style="list-style-type: none"> <li>• Established under Georgia state law as a joint public instrumentality of City of Atlanta and five counties</li> <li>• Metropolitan Atlanta Rapid Transit Authority Act of 1965, Section 9</li> </ul>	<ul style="list-style-type: none"> <li>• Municipality of Metropolitan Toronto Act and continued under the City of Toronto Act, 2006</li> <li>• Additional governance provisions outlined in Toronto Municipal Code, Chapter 279</li> </ul>	<ul style="list-style-type: none"> <li>• Established pursuant to Pennsylvania state law, specifically the Second-Class County Port Authority Act (55 Pa.C.S. Chapter 55).</li> </ul>	<ul style="list-style-type: none"> <li>• As a Public Transportation Benefit Area (PTBA), Community Transit is authorized under Revised Code of Washington (RCW) Chapter 36.57A</li> </ul>



<b>Voting Authority</b>	<p>Quorum: Majority of Board</p> <ul style="list-style-type: none"> <li>Majority voting</li> <li>For major decisions, affirmative vote of two thirds of the full board</li> <li>State Secretary of Transportation or designee may vote with approval of majority of other members of the Board</li> </ul>	<p>Quorum: Majority of Board</p> <ul style="list-style-type: none"> <li>Majority voting of members present</li> <li>Exception: majority of members present plus one vote for certain actions in legislation including: issuance and sale of revenue bonds, purchase/lease of privately owned system of transportation of passengers, contracts over \$200k, granting concessions or contract award for management of Authority-owned property or facility.</li> </ul>	<p>Quorum: Majority of Board</p> <ul style="list-style-type: none"> <li>Majority voting of members present</li> </ul>	<p>Quorum: Majority of Board</p> <ul style="list-style-type: none"> <li>7 of 11 members' affirmative vote</li> </ul>	<p>Quorum: Majority of Board</p> <ul style="list-style-type: none"> <li>Majority voting of members present</li> </ul>
<b>Board Compensation</b>	Per Diem allowance plus direct expenses	Per Diem allowance plus direct expenses	Annual retainer plus per Diem allowance	Do not receive financial compensation	Per Diem allowance plus direct expenses
<b>Chair Appointment Process</b>	The board elects a board chair and two vice chairs and must all be from different counties serving two-year terms that coincide with calendar years. The Executive Committee develops recommendations to the Board for the selection of Board chair and vice chairs, and the selection is made when a nominee receives a majority vote of all board members in attendance	The MARTA Board of Directors elects a new chair and leadership annually, typically at the beginning of the year, from its 13 voting members. The board, which includes a Governor's appointee and two ex-officio members, votes on a new chair, vice-chair, and other officers.	The Board Chair is appointed by City Council and is chosen from among the council members serving on the TTC Board while the Vice-Chair is elected by the Board from among its public members	The Board members annually elect a Chairperson, Vice Chairperson, Secretary, and Treasurer from among its member individuals.	The leadership roles within the Board, Chair, Vice-Chair, and Secretary are filled by elections from among the voting Board members.
<b>Areas of Authority</b>	Budgets, financial plans, major contracts, and project milestones	System expansion and innovation, Operating and Capital budgets, major contracts and procurement, policies and collective bargaining agreements	Policy decisions, annual budgets, fare structures, service levels, and significant operational plans	Providing strategic oversight, hiring the CEO, approving capital and operating budgets, and setting policy for the region's bus, light-rail, and incline services	Review and approval of the annual budget, oversee development of 6-year Transit Development Plan. Articulate Transit's positions to public, legislative bodies, and the broader community. Hire, supervise, and evaluate the CEO
<b>State Oversight Role</b>	Regional oversight  ST's board composition and appointment process are governed by RCW 81.112.040; any changes to the board structure must be approved by the Washington State Legislature.	Regional oversight  According to the By-Laws of the Metropolitan Atlanta Rapid Transit Authority, the Board shall consist of members whose number, qualifications, appointments, and terms of office are determined in accordance with the provisions set forth in the MARTA Act.	City Oversight  Changes to the board structure does not require direct approval from the provincial (Ontario) state legislature, remaining directly accountable to the Toronto City Council	Regional Oversight  Since the board size, structure, and appointment authority are explicitly defined within state statutes (Second-Class County Port Authority Act - 55 Pa.C.S. Chapter 55), the board does not possess independent authority to alter its composition	Regional Oversight  Under RCW 36.57A.055, the representatives of county and cities are empowered to review and change the governing body composition. When annexations exceed the 15% or 25% population thresholds, the representatives must meet within 90 days to reassess representation. If it is determined that change is appropriate, they can modify the board composition directly during that meeting; the statute does not require separate legislative approval.
<b>Funding</b>	State dedicated funding plus local taxes	Local sales taxes; no dedicated state funding	City's property tax revenues plus Provincial funding	State provides over 50% of PRT's total operating revenue along with federal grants	Primarily funded by a 1.2% local sales tax plus state and federal grants