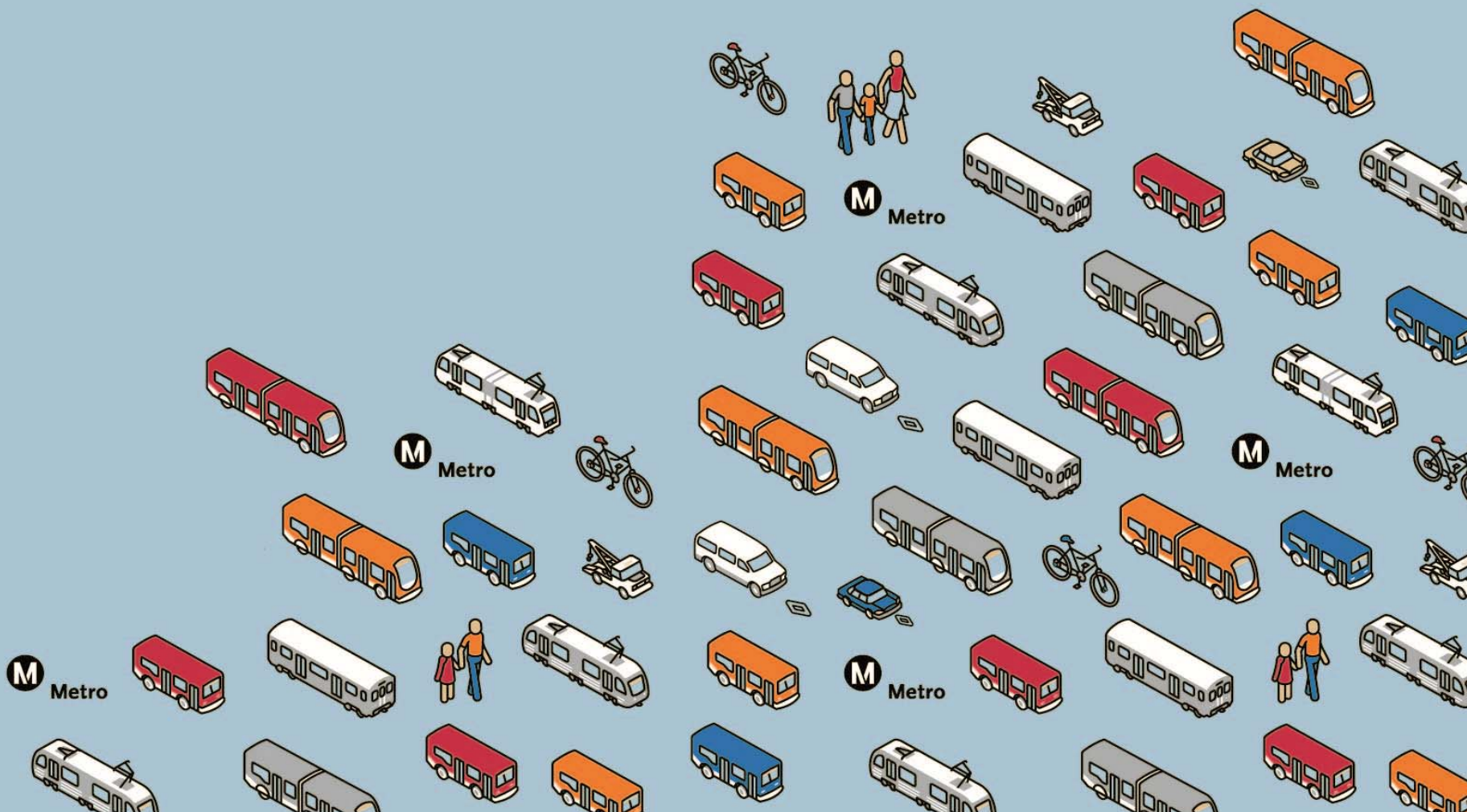


ATTACHMENT A

Long Range Transportation Plan

2017 Update – The Baseline Financial Forecast Details



Purpose of the LRTP Financial Forecast

- **Metro's long range financial outlook**
 - Guides LRTP development of long range investment plan for operation of transportation system and capital projects
 - Prepared in accordance with sales tax ordinances and Board policies and guidelines
- **Supports Transportation Improvement Program and Long Range Transportation Plan (LRTP)**



L RTP Financial Baseline

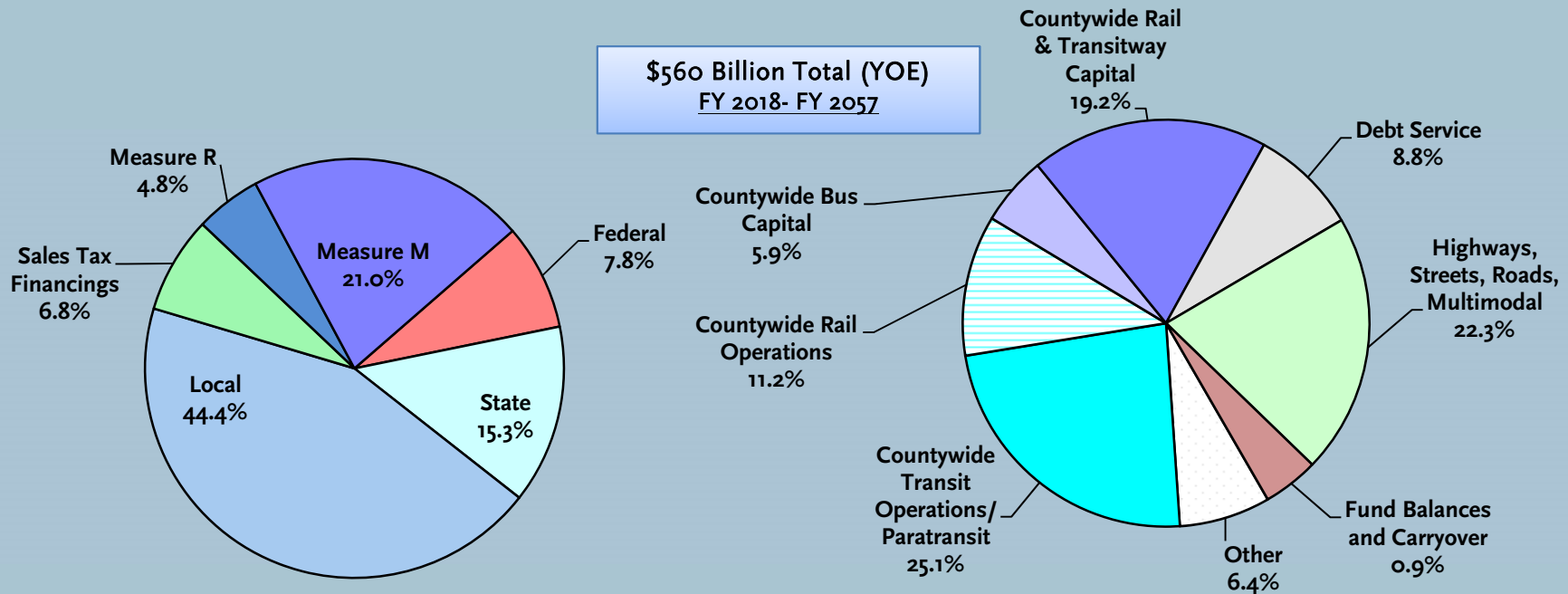
- This Financial Forecast provides the financial baseline for the L RTP Update
- Baseline refers to Metro's current and known future operations, maintenance, and capital financial commitments
 - Assumes these to be the priority investments for projected financial capacity
- Allows Metro to evaluate different assumptions regarding investment priorities, and subsequent impact on financial capacity



Funding and Uses (40-year) - \$560B Total

Countywide Revenues FY 2018 – FY 2057

Countywide Expenditures FY 2018 – FY 2057



- Major Transit and Highway Capital Projects
- Capital Funding Programs
- Bus and Rail Revenue Service Hours
- State of Good Repair
- Metro Administrative Support



2017 Financial Baseline Key Assumptions

- **Fully fund the following priorities:**
 - Operations
 - State of Good Repair (SGR) Needs
 - Prior Commitments (Measures R & M)
- **Debt Issued to Support Cash flow for Existing Commitments**



2017 Financial Snapshot: First 10 Years

- Over the next 10 years, funding appears sufficient to meet estimated system-wide operating and capital costs (on planned schedule)
 - Lowered aggregate sales tax forecast due to slowing economic activity
 - Board-approved adjustments of \$2.4 billion – cost increases and new projects are addressed
 - Recent increase in State fuel taxes (SB1) will help offset lower local revenue and higher costs
 - Federal funding assumptions are relatively unchanged



Board-Approved Adjustments Added to Baseline Expenditures (since June 2016 update)

Category	Amount (millions)
1) Addition of Sub-regional Equity Program	\$1,196.0
2) Cost adjustments based on approved LOPs (aggregate)	428.7
3) New projects/Other (e.g., North San Fernando Valley BRT, Westside Purple Line Ext.3)	759.1
Total	\$2,383.8

Potential Projects & Costs

- The financial baseline does not include costs or funding for potential large-scale projects that are currently under evaluation as first 10-year investments (partial list)
 - Electrification of bus system
 - Link US redesign of Union Station
 - Wye improvements to Blue and Expo lines
 - Centinela Grade Separation
 - Additional Tier 1 Express Lanes
 - Rail Operations Center (ROC) expansion

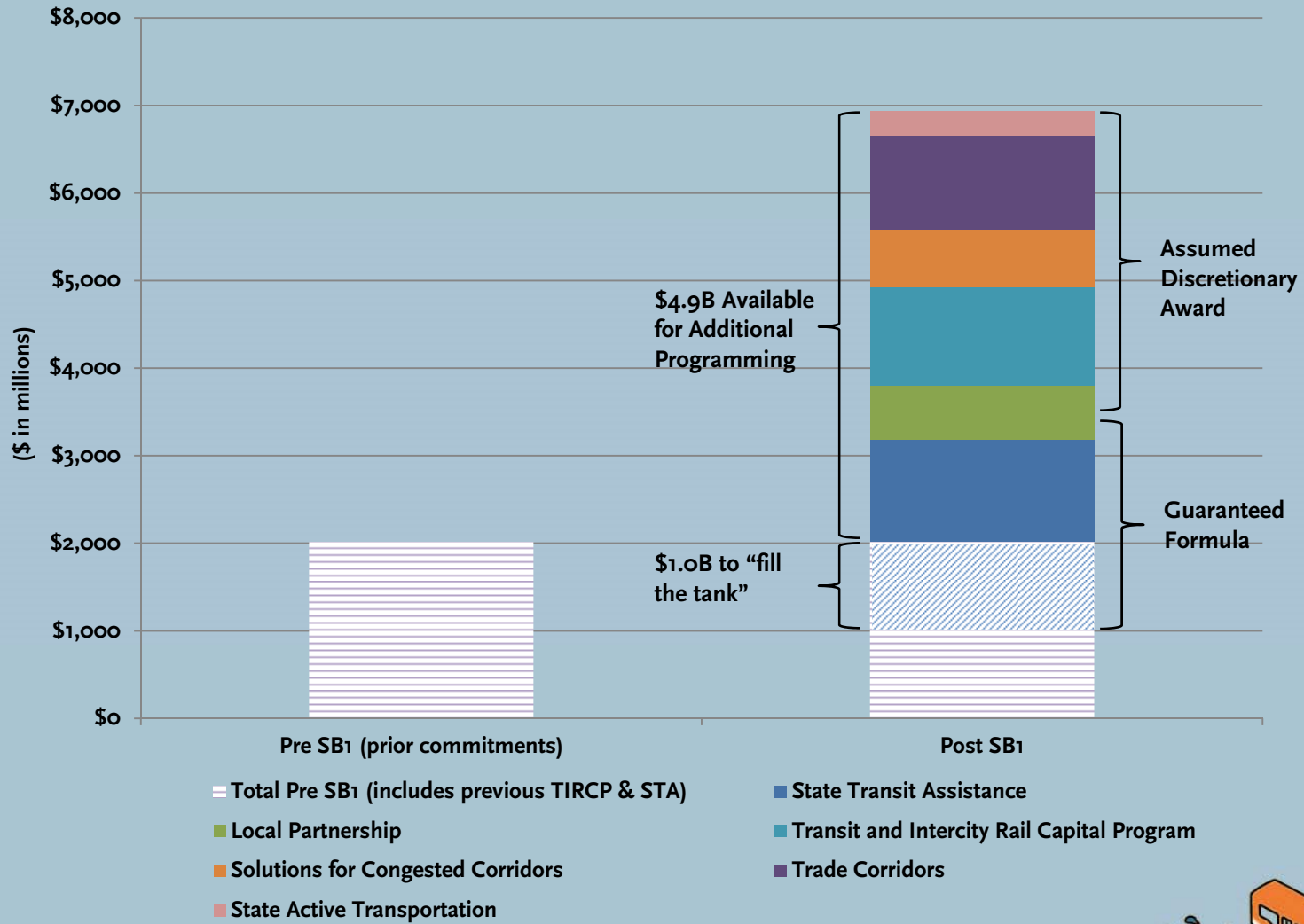


SB1 Impact

- **The State-approved increase in fuel and other transportation taxes is expected to direct as much as \$5.9 billion for Metro over the next ten years (estimated from State-based forecasts)**
 - Provides for both operating and capital investments
 - Formula share is \$2.5B; Competitive is assumed to be \$3.4B
 - Metro's capture of State discretionary programs is based on past performance & criteria
 - \$1.0B of SB1 anticipated capacity needed to “fill the tank” for prior State commitments

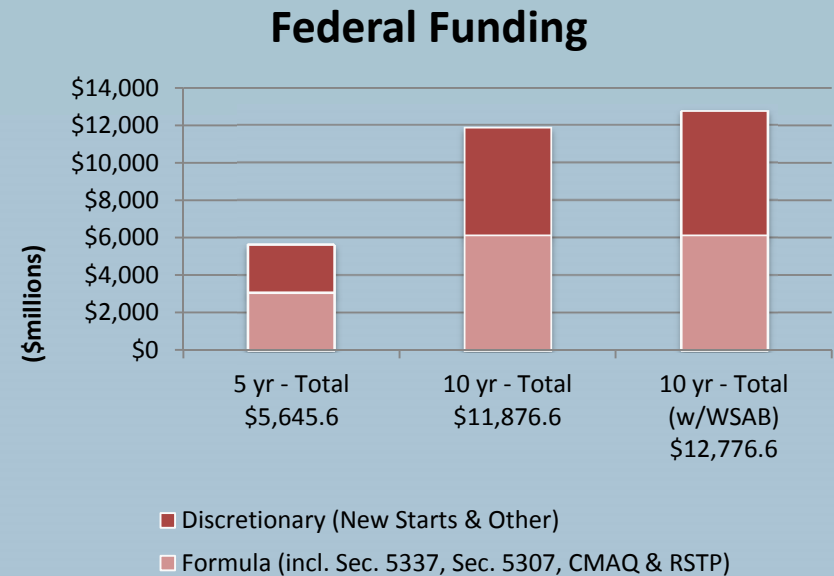


SB1 Impact (10 years)



Federal Funding Outlook (10 years)

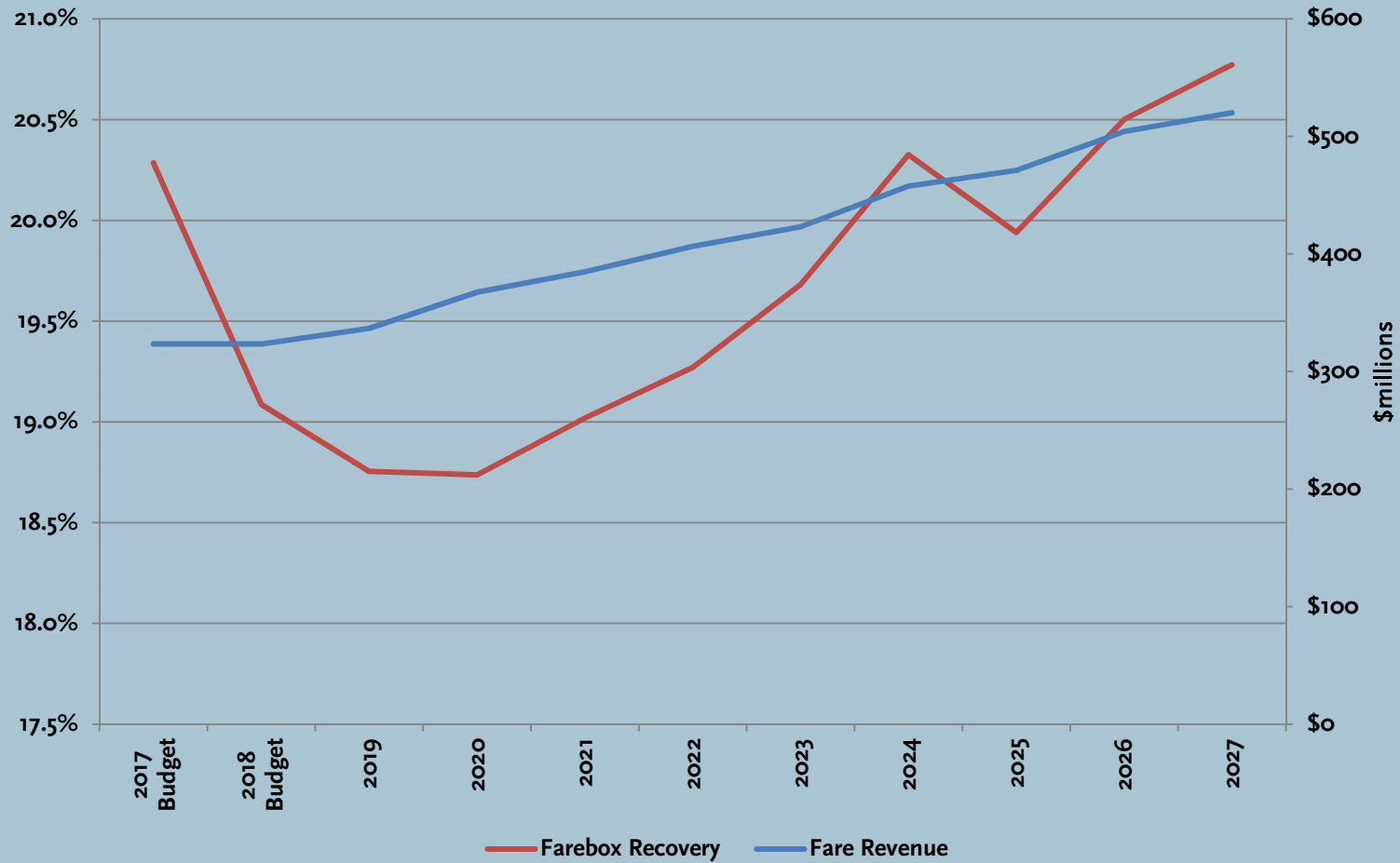
- Financial baseline includes \$2.0 billion New Starts funding in FY18-FY22 (5 years)
 - Regional Connector
 - Purple Line Section 1
 - Purple Line Section 2
 - New funding for Purple Line Section 3
- New Starts funding over ten years:
 - \$3.5 billion adding Sepulveda Pass Phase 2
 - Would be \$4.4 billion if adding accelerated West Santa Ana Branch (WSAB) Phase 2 gap closure schedule



*Other includes TIGER & INFRA



Fares and Farebox Recovery (10 years)



Fares and Farebox Recovery (10 years)

- Farebox recovery estimated at 19.1% in FY18 budget
- Fare revenues projected to grow from \$323 million to \$520 million over 10 years
 - Farebox recovery is related to both ridership and fare revenue
 - With regard to ridership, Metro has launched a Bus Reimagining Study to potentially restructure the system
 - “Right-sized” fare structure is assumed in order to track revenue growth



State of Good Repair (40 years)

- Financial Forecast includes \$36.3 billion of “state of good repair” (i.e., replacement and repair) costs
 - Costs based on Metro Transit Asset Management (TAM) database (for existing assets in service)
 - SGR estimates attached to new infrastructure are extrapolations of TAM data

Category	(\$mil) FY18-FY57
Rail Facilities	\$49
Heavy Rail Vehicles	1,671
Light Rail Vehicles	6,141
Rail - Existing Lines	8,069
Rail - New Lines*	4,491
Bus Fleet	12,153
Bus Facilities	3,718
Total	\$36,292

*includes vehicles & BRT lines



Debt Financing

- **Financial baseline includes \$41.0 billion of sales tax-and grant-backed debt financing over forty years**
 - Future debt service expected to increase steadily over time to match aggressive project delivery schedule
 - Debt service capped by Debt Policy maximums
 - Retirement of existing Prop A and Prop C debt offsets future cash flow impact



L RTP Baseline Forecast Assumptions (40 Years)

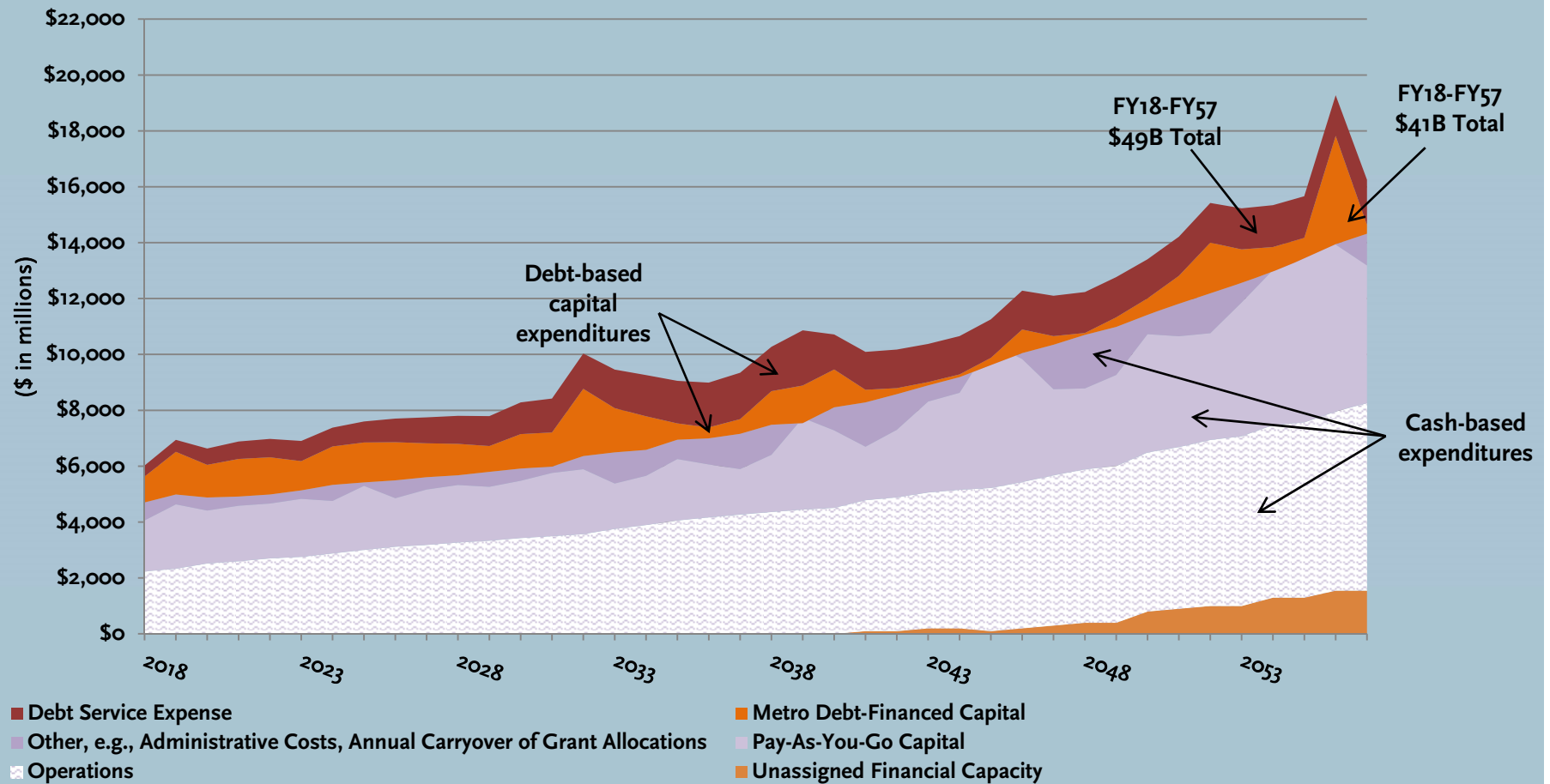
All combined revenues used to fully fund the following assumed priority expenditures:

- Operations associated with existing and expanded system
- Sustaining and maintaining existing system and SGR projects for expanded system
- Capital Programs attached to the following commitments:
 - Measure R Projects & Programs
 - Measure M Projects & Programs

There is very limited unassigned fund or debt capacity in the baseline assumptions



Long Range Baseline Expenditure Forecast



Baseline Funding Capacity Takeaway

- **All Measure R and M commitments can be fulfilled under baseline assumptions**
 - This includes inflationary impacts to costs over 40 year period



Baseline Funding Capacity Takeaway

- However, any addition of new projects or acceleration of existing projects or programs will require one or more of the following trade-offs:
 - Additional debt financing
 - Cost offsets through innovations, scope changes, or delivery efficiencies
 - Reassessment of investment priorities
 - New, unanticipated revenues



Managing Risks

- **Financial baseline is predicated on:**
 - Stable sales tax growth
 - Containment of operating and capital costs and right-sized fare revenue
 - Reliable contributions from Federal and State funding partners
- **Any significant loss in revenue or cost increases will require offsetting action**
 - Apply cost containment policies (Measure R and M)
 - Delay capital project start-up date



Next Steps

- **Metro staff will continue to monitor and update the long range financial forecast conditions**
 - Sales tax receipts
 - Federal and State grants
 - Board-approved changes
 - Annual budget
- **As part of the LRTP, staff will recommend financial scenarios and sensitivity analyses**
 - Evaluate alternative assumptions and their impacts against the baseline



Next Steps (continued)

- **Recommend a 10-year strategy that identifies and allocates funding consistent with the LRTP investment plan**
 - Refines priorities for most restricted investment period
 - Provides mechanisms to address currently unfunded, large scale capital projects under consideration
 - Creates framework to assess acceleration/deceleration policy

