ATTACHMENT A

GUIDELINES FOR ADDRESSING THE FISCAL CLIFF

LA Metro is confronting a projected fiscal cliff with the potential to materially affect both operational funding and capital investment capacity. In response, Metro must adopt a proactive, strategic posture to safeguard the continuity of high-quality transit service, while exercising rigorous fiscal discipline and upholding its long-term financial sustainability.

These guidelines apply a results-driven financial framework that prioritizes investments based on strategic alignment and demonstrable public value. With the scarcity of resources available for transportation, these guidelines will work toward maximizing the effectiveness of existing resources. Through disciplined stewardship, Metro can sustain operational excellence, preserve public trust, and navigate fiscal constraints with integrity and foresight.

Guiding Principles

- **Preserve Essential Services:**
  - Avoid reductions to core bus and rail service that disproportionately affect transit-dependent riders.

- **Prioritize Quality Service:**
  - Align decision-making with the most urgent concerns of riders that enhance the rider experience.

Measurable Outcomes

- **Increase Ridership:**
  - Invest in improvements that have a measurable effect on growing systemwide ridership.

- **Reduce Crime & Enhance Safety:**
  - Fund initiatives that decrease criminal activity and enhance rider perceptions of safety.

In this period of fiscal uncertainty, it is imperative that LA Metro remains both fiscally prudent and mission driven. By advancing targeted, rider-focused strategies and aligning our investments with measurable outcomes, we can safeguard core services while upholding our commitment to fiscal integrity, equity, safety, and sustainable mobility. The Board's guidance is needed as we navigate this challenge with transparency, discipline, and a value-driven path forward to consider major decisions for the FY27 budget to change course on the projected deficit in the coming years.