Program Management Chief Officer's Report

Project Status Report

Presented By

Richard Clarke

Chief Program Management Officer



PROJECT BUDGET & SCHEDULE STATUS SUMMARY CHART

Project	Cost Performance	Schedule Performance	Comments
Crenshaw/LAX	OK OK	\Diamond	Need to conclude 96th Street Station accommodation time impact as well as other time extensions requests from contractor.
Regional Connector	A	A	Developing schedule options with contractor; correlating cost forecast accordingly.
Westside Purple Line Extension-Section 1	ОК	OK	Overall construction progress is 12.4% complete versus 6% planned.
Westside Purple Line Extension-Section 2	ОК	ОК	Bids received and being evaluated. FFGA expected in November 2016.
I-405 Sepulveda Pass improvements Project	A	OK OK	Working through remaining Construction items for Final Acceptance.
Patsaouras Plaza	ОК	OK	Project has received Caltrans encroachment permit, Right-of-Way Certification and approval of foundation design package. LADWP relocation activities started in July 2016.
Universal City Pedestrian Bridge	ОК	OK	Construction substantially completed on April 7, 2016. Punch List and close out work is in progress.
MOL to MRL North Hollywood West Entrance	ОК	ОК	Construction is 100% complete on August 15, 2016. Punch List and Close-out work in progress

September 2016

On target

Possible problem





CRENSHAW/LAX TRANSIT PROJECT

BUDGET

Current TOTAL COST \$2,058M

Forecast \$2,058M

SCHEDULE

Current Oct 2019

Forecast Oct 2019

OPERATION

- Overall project progress is 52% complete.
- Contractor's tunneling operation is 75% of the way from Expo/Crenshaw Station to Martin Luther King Jr. Station.
- Continuing Park Mesa Heights curb & gutter for street widening and early construction work.
- Finalizing cost and schedule negotiations with contractor for 96th Street Station accommodations.
- Southwestern Yard contractor continuing final design and started excavation for building foundations.







111th Bridge complete and open to traffic near LAX

September 2016





Possible problem





REGIONAL CONNECTOR TRANSIT CORRIDOR

BUDGET

Current **Forecast TOTAL COST** \$1,599M **TBD**

* Includes Board approved LOP plus Planning and Finance costs.

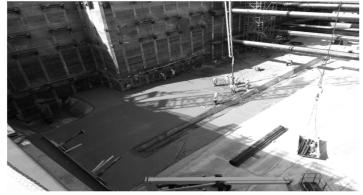
- Overall Project Progress is 22.9%, Design Build (DB) Construction is 17.7% and DB Final Design is 93.4% complete.
- Invert slab poured and High Density Polyethylene (HDPE) waterproofing at 1st/Central underway; Installation of Level 2 Struts at the Wye began.
- Pile installation at 2nd/Broadway intersection underway; DWP Phase 2 cable pulling continues.
- Excavation of second lift at 2nd/Hope Station continues; four additional lifts remain to invert base.
- Piling behind the k-rail at 4th/Flower and between driveways continues (M-F) and in the intersection (Saturdays only). Awaiting agreement on extra working hours.
- Performing risk/contingency refresh with FTA.

SCHEDULE

Current May 2021 REVENUE

Forecast July 2021

OPERATION



Pouring mud mat at 1st/Central Station



Muck Removal at 2nd/Hope Station

September 2016



Possible problem





WESTSIDE PURPLE LINE – SECTION 1



TOTAL COST*

Current \$3.154M Forecast \$3,154M

* Includes Board approved LOP plus Planning and Finance costs.

ОК

SCHEDULE

REVENUE Oct 2024
OPERATION FFGA

Forecast Nov 2023

Overall Project Progress is 12.4% complete.

The Advanced Utility Relocations (AUR) work involving three contracts is nearing completion.

 The contractor for the remaining AUR contract, Wilshire/La Cienega, requested on August 15, 2016 the certificate of substantial completion. Contractor has completed the work four months prior to the contractual completion date.

Tunnels, Stations, Trackwork and Systems Design-Build Contract

- Final Design for the tunnels, three subway stations, trackwork and systems is 93% complete overall.
- The 22-weekend closures began on June 10, 2016 for the installation of deck beams and concrete deck panels prior to the Wilshire/La Brea Station excavation under the temporary street decking.
- Wilshire/Fairfax Station pile installation began in August 2016.
- Site preparation work and construction mobilization activities have begun at the Wilshire/La Cienega Station.



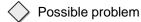
Installation of deck beams at Wilshire/La Brea



Hanging in place utilities under street decking at Wilshire/La Brea Station

September 2016







Major issue



Los Angeles County Metropolitan Transportation Authority



WESTSIDE PURPLE LINE – SECTION 2

OK) BUDGET

Current

Forecast

TOTAL COST

TBD

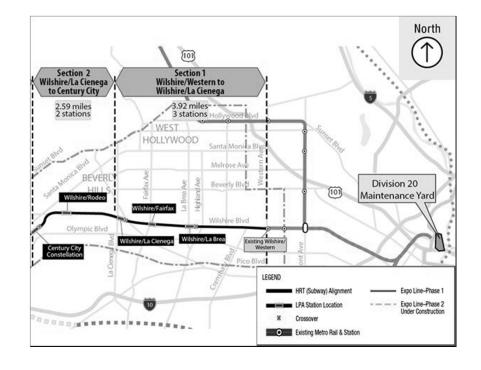
\$2,499M

Life-of-Project Budget is yet to be adopted. Forecast includes finance costs

SCHEDULE
Current Forecast
REVENUE TBD* August 2025

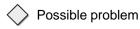
OPERATION *Subject to FTA Full Funding Grant Agreement Approval

- Contract C1120 Design/Build Request for Qualifications/Request for Proposal was released on September 14, 2015.
- The three teams meeting the minimum requirements as a result of the RFQ were announced on December 4, 2015.
- Price proposals received on June 1, 2016.
- FFGA anticipated approval November 2016.
- Contract award anticipated January 2017.



September 2016









I-405 SEPULVEDA PASS IMPROVEMENTS PROJECT

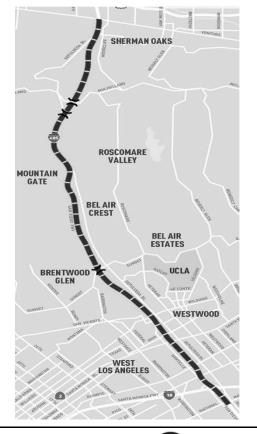
A BUDGET

Current TOTAL COST \$1,308M

Forecast \$1,308M

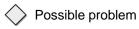
Current Forecast
SUBSTANTIAL Sept 2015 Sept 2015
COMPLETION

- Contractor is working toward Final Completion.
- Working through remaining items for Final Acceptance.
- Negotiation for Claim 86 is ongoing.
- Forecast does not include Claim 86.



September 2016









PATSAOURAS PLAZA BUSWAY STATION

BUDGET

Current TOTAL COST \$39.7M

Forecast \$39.7M

ОК

SCHEDULE

SUBSTANTIAL COMPLETION

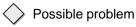
Current Dec 2017 Forecast Dec 2017

- Caltrans has approved foundation design package, Right-of-Way Certification, Encroachment Permit, and Aerially-Deposited Lead (ADL) report.
- LADWP relocation work started July 2016 and is scheduled to be complete in August 2016.
- Work in progress includes Caltrans approval of non-aerially-deposited lead(ADL) soil investigation, hazardous materials/air monitoring work plans and bridge/station plans.
- Project completion scheduled for Winter 2017.



September 2016









UNIVERSAL PEDESTRIAN BRIDGE

BUDGET

TOTAL COST \$29.6M

Forecast \$29.6M ОК

SCHEDULE

SUBSTANTIAL COMPLETION

Current Aug 2016 Forecast Aug 2016

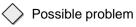
- The Project has been nominated as Outstanding Bridge Project of the Year by American Society of Civil Engineers.
- Punch List items and close-out process on-going.





September 2016









MOL TO MRL NORTH HOLLYWOOD WEST ENTRANCE

BUDGET

Current \$23M Forecast \$23M

OK

SCHEDULE

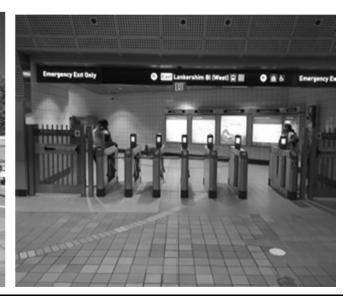
SUBSTANTIAL COMPLETION

Current Jul 2016 Forecast Jul 2016

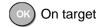
- **TOTAL COST**
- Construction 100% complete.
- Ribbon Cutting occurred August 15, 2016, and project is open for customers.
- Punch List work ongoing.
- Hand over to Facilities Maintenance on-going.
- Close-out process to be initiated.

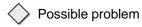






September 2016







Major issue



Construction Committee

Los Angeles County Metropolitan Transportation Authority

CRENSHAW/LAX TRANSIT PROJECT-

DESIGN/CONSULTANT: Hatch Mott

CONSTRUCTION MANAGEMENT CONSULTANT: Stantec CONTRACTORS: Walsh-Shea Corridor Constructors (Alignment) and Hensel Phelps / Herzog (Southwestern Yard)

PROJECT PHOTO: Crews placed the first concrete lift for a segment of the cut & cover section utilizing the traveler system and mass concrete thermal control plan.

WORK COMPLETED PAST MONTH:

- o Continued tunnel segment production.
- o Continued TBM Mining
- o Continued waterproofing in stallation for the lower walls at the Expo Station.
- o Continued construction of the lower walls at Expostation.
- o Continued waterproofing installation for the lower walls at the MLK Station
- o Completed construction of the mud slab at Vemon Station.
- o Completed installation of the elevator casing at Vemon Station
- o Commenced installation of Tier 2 bracing at UG #4
- o Continued demolition and replacement of curb, gutter, sidewalks and drieways at Park Mesa Heights
- o Continued setting the precast panels for the cantilevers at UG #3
- o Completed footings at La Brea Station
- o Completed construction of Century bridge superstructure
- o Completed construction of the 111th St Bridge
- o Continued construction of Green Line superstructure

EXPENDITURE STATUS (\$ In Millions)

AREAS OF CONCERN

SCHEDULE ASSESSM ENT

D-B Notice to Proceed

Revenue Service Date

D-B Substantial Complete

(\$ in willions)									
	C	URRENT	EXI	PENDED	PERCENT	MAJOR SCHEDULE	PRIOR	CURRENT	
A CTIVITIES	E	BUDGET	A1	MOUNT	EXPENDED	ACTIVITIES	PLAN	PLAN	VARIANCE WEEKS
						En vir onmental			
DESIGN	\$	136.7	\$	121.6	88.9%	FEIS/FEIR	Sep-11	Sep-11	Complete
						Record of Decision	Dec-11	Dec-11	Complete
RIGHT-OF-WAY	\$	127.4	\$	120.3	94.4%				
						Design			
CONSTRUCTION	\$	1,353.1	\$	599.5	44.3%	Preliminary Engineering	Nov-11	Nov-11	Complete
						Final Design	Sep-15	Aug-16	11.3 months behind
OTHER	\$	440.8	\$	157.3	35.7%				
						Right-of-Way			
TOTAL	\$	2,058.0	\$	998.6	48.5%	Full-take parcels available	Jan-15	Jan-15	Complete
Note: Cost expended as	Note: Cost expended as of July 31, 2016.					Part-take and TCE parcels	Sep-15	Apr-16	Complete (base scope)
				Construction					

- o Design-builder's ability to mitigate schedule delays. o Timely submittal of WSCC's design submittals and review by City
- of Los Angeles.
- o 96th street station accomodations cost/schedule impacts.

Oct-19 The D-B Substantial Complete prior plan was modified by a 35-day concurrent delay contract modification in March 2015.

Sep-13

Oct-18

Sep-13 Complete

Apr-19 6.2 months behind

Oct-19 On schedule*

*Note: Revenue Service Date includes a significant reduction in contingency.

ROW ACQUISITION	PLAN	ACQUIRED	REMAINING	CRITICAL ACTIVITIES / 3 M ONTH LOOK AHEAD
FULL TAKES	37	35	2	o Continued construction of Manchester bridge Superstructure o TBM south bound tunnel break thru at MLK Station o Complete w ater proofing/ protection slab w ork at Leimert Park and pour box
PARTIAL TAKES	27	24	3	o Pour platform w alls and deck at Fairview Heights station.
TEM PORARY EASEM ENTS	15	13	2	
TOTAL PARCELS	79	72	7	

REGIONAL CONNECTOR TRANSIT CORRIDOR PROJECT

DESIGN CONSULTANT: Connector Partnership JV

CONSTRUCTION MANAGEMENT CONSULTANT: ARCADIS

CONTRACTOR: Regional Connector Constructors, Joint Venture

Excavation and Muck Removal at 2nd/Hope Station

WORK/ACTIVITY DURING PAST MONTH

- · 36" water line replacement at 1st/Alameda continued
- Pile installation at 1st /Alameda intersection continued
- Completed SOE and station excavation at 1st/Central
- · Compensation grouting preparations along 2nd St. continued
- TBM shaft excavation and SOE at Mangrove Yard on the 2nd lift continued
- 2nd/Spring LADWP Water relocation continued
- Pile installation at 2nd/Broadway continued
- · Water relocations along Flower Street continued
- · Pile installation on west side of Flower St. continued
- Station box excavation and SOE continued at 2nd/Hope Station
- · Electrical and communication duct bank installation at 2nd/Broadway continued
- · Relocation/protection of power and communication assets in 2nd/Broadway

area

EXPENDITURE STATUS (\$ In Millions)

ACTIVITIES	CURRENT BUDGET	EXPENDED AMOUNT	PERCENT EXPENDED	N A
DESIGN	\$132.6	\$116.7	88.0%	F
RIGHT-OF-WAY	\$110.5	\$68.8	62.3%	ב ב
CONSTRUCTION	\$1,075.5	\$327.9	30.5%	F
OTHER	\$280.3	\$97.6	34.8%	a
TOTAL	\$1,598.9	\$610.9	38.2%	H
Oversent Dodgest reflects Deced an		4 - 1 - 1 -		ŀ.

Current Budget reflects Board approved Life-of-Project Budget and includes Finance Charges.

Note: Expended amounts are through 06/30/2016.

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	SCHEDULE ASSESSMENT									
	MAJOR SCHEDULE	PRIOR	CURRENT	VARIANCE WEEKS						
	ACTIVITIES	PERIOD	PLAN							
	Environmental									
0%	FEIS / FEIR	N/A	04/26/12	Complete						
	SEIS Flower St.	N/A	12/18/15	Complete						
3%	Design									
	PE Notice to Proceed	N/A	01/04/11	Complete						
	Final Design complete		02/28/17	9						
	Note: Completion of systems design is now projected for end of November 2016. No									
8%	doverse impact to the overall schedule is anticipated from these design delays.									
	Right-of-Way									
20/	All paragle available	00/15/10	00/15/10	0						

All parcels available 08/15/18 08/15/18 0

Note: ROW dates are adjusted to reflect the latest D/B Contractor's coordinated Need

AREAS OF CONCERN

- Schedule mitigation measures are being implemented across the alignment to address continuing and new delays precipitated by utility relocations. Major street and intersection closures are being coordinated with LADOT, LABOE, and Council District 14 to facilitate construction plans and schedules. Additionally, Metro and RCC are coordinating with DWP and third party utility owners on utility design and relocation issues along Flower, Broadway, Alameda and 2nd Streets to advance construction fronts at these locations
- Schedule recovery measures not withstanding, schedule float and flexibility is minimal; opportunities for improvement continue to be
- Delays and reduced productivity along Flower St. continue to be experienced; work hour and access constraints are driving causes.
- Methods of supporting the existing DWP vaults and duct banks at

being investigated to minimize relocation requirements and resulting

ROW ACQUISITION	PLAN	CERTIFIED	ACQUIRED	REMAINING			
PERMANENT PARCEL:		5 16	4	1* 2*			
TOTAL PARCELS	34	21	18	3			
* Remaining parcels are scheduled in-advance of need dates.							

Construction - Design / Build Contract

Dates. Duco Yard need date is in August 2018.

Notice to Proceed	07/07/14	07/07/14	Complete
Construction complete	04/17/21	05/03/21	2
Revenue Service Date	06/30/21	07/16/21*	2

Note: *The project is reflecting an approximate seven-month delay to the RSD due to differing site conditions related to underground utilities.

CRITICAL ACTIVITIES / 3 MONTH LOOK AHEAD

- 100% design packages for all three stations, bored tunnel, SEM cavern and systems; review of the related AFCs
- · Complete 36" water line at 1st/Alameda
- · Excavate and install walers, struts, cap beams and decking for Wye
- · Install deck beams at 2nd/Broadway intersection
- · Decking installation on Flower, north of 5th St.
- · Tie-back removal pit activities to be initiated
- · Secure Sunday work variance for Flower St operations
- · Resolve Fire Life Safety (FLS) issues including emergency ventilation design and egress
- · Reconcile path-forward for schedule and costs

WESTSIDE PURPLE LINE EXTENSION SECTION 1 PROJECT DESIGN CONSULTANT: Parsons / Brinckerhoff

CONSTRUCTION MANAGEMENT CONSULTANT: WEST, a Joint Venture

CONTRACTOR: Skanska, Traylor and Shea, a Joint Venture

Temporary Street Decking Wilshire/La Brea Station

WORK COMPLETED PAST MONTH



- C1045 Wilshire/La Brea pile installation nearing completion
- C1045 Decking stage 3, 4, 5, and 6 complete
- C1045 North yard switch gear energized
- C1045 Wilshire/Fairfax north side traffic control for piles in place
- C1045 DU 5 Tunnels AFC submittal
- Telecommunications relocation work completed at Wilshire/La Cienega

EXPENDITURE STATUS (\$ In Millions)

SCHEDULE ASSESSMENT

	CURRENT	EXPENDED	PERCENT	MAJOR SCHEDULE	PRIOR	CURRENT	
ACTIVITIES	BUDGET	AMOUNT	EXPENDED	ACTIVITIES	PLAN	PLAN	VARIANCE WEEKS
				Environmental			
DESIGN	\$159.2	\$133.3	83.7%	FEIS / FEIR	N/A	05/31/12	Complete
RIGHT-OF-WAY	\$175.6	\$152.0	86.5%				
				Design			
CONSTRUCTION	\$1,740.3	\$434.8	25.0%	PE Notice to Proceed	N/A	01/12/11	Complete
				Final Design complete	03/22/17	03/22/17	0
OTHER	\$1,079.3	\$111.3	10.3%				
				Right-of-Way			
TOTAL	\$3,154.4	\$831.4	26.4%	All parcels available*	12/31/15	12/31/15	0
Current Budget includes Environn	Costs						

Construction - Main Design / Build Contract

AREAS OF CONCERN	Notice to Proceed	01/12/15	01/12/15	Complete
	Construction complete	11/08/23	11/08/23	0

				* Parcels related to main D/B Contract C1045
ROW ACQUISITION	PLAN	AVAILABLE	REMAINING	CRITICAL ACTIVITIES / 3 MONTH LOOK AHEAD
				- C1045 DU 2 Wilshire/La Brea – AFC complete
PERMANENT PARCELS	15	14	1	- C1045 DU 5 Tunnels – AFC complete
				- C1045 DU 6 Systems – 100% complete
TEMPORARY PARCELS	4	4	0	- C1045 Wilshire/La Brea Station pile installation complete
				- C1045 Temporary tunnel ventilation design submittals
				- C1045 Wilshire/La Brea decking installation continues
TOTAL PARCELS	19	18	1	- C1045 Wilshire/La Brea Station excavation begins
				- C1045 Wilshire/Fairfax pile installation begins
				- C1045 Wilshire/La Cienega AUR substantial completion
				- SCE to begin cable pulling and splicing work at Wilshire/La Cienega
				- C1078 Complete site utilities and building foundation 85% design
				- LADWP Power to complete relocations at Wilshire/Fairfax