Program Management Major Project Status Report

Presented By **Richard Clarke** Chief Program Management Officer

June 2018

Construction Committee Los Angeles County Metropolitan Transportation Authority



PROJECT BUDGET & SCHEDULE STATUS SUMMARY CHART

Project	Cost Performance	Schedule Performance	Comments
Crenshaw/LAX			Project is 81% complete. Contractor is at least 56 days behind schedule. Metro and contractor are working together to implement mitigation strategies to maintain planned revenue service in October 2019.
Regional Connector	<u>()</u>	K	Project is 50% complete and proceeding on schedule; and within budget.
Westside Purple Line Extension-Section 1	<u>()</u>	OK	Project is 35% complete with no significant issues.
Westside Purple Line Extension-Section 2	OK	ОК	Project is 7% complete with no significant issues.
Westside Purple Line Extension-Section 3	<u>()</u>	OK	 FTA approval for Entry into Engineering is expected in Summer 2018. FTA approval for Letter of No Prejudice (LONP) is expected in Summer 2018. Award of Contract C1151 Tunnel will occur after LONP approval.
Patsaouras Plaza	<u>(</u>		Project is 63% complete with approved substantial completion date of December 2018. Contractor is reporting further delays with forecast of March 2019.
Willowbrook/Rosa Parks Station	<u>()</u>	ОК	Design activities are complete. Early Start Phase (Package E) contract awarded, second contract (Package A and C) in award process.
Metro Blue Line Projects	<u>(</u>	ОК	Pedestrian Swing Gate project 98% complete. All gates are operational. MBL Signal Rehab project AFC design work is in progress. MBL System and Track Refurbishment bids received April 13, 2018.

June 2018

On target

Possible problem



issue



Construction Committee

TRANSIT MASTER SCHEDULE (Page 1 of 2)

SK filters: Code Cleanup_1, Name contains, Show on Master Sched ty Name	PMIS Project		Finish	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	17-Ma
	Manager			2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
iransit Projects		01-Mar-07 A	26-Jun-57														
Environmental		01-Mar-07 A	26-Jun-57														
North San Fernando Valley BRT Improvements	Cencic	04-Jan-17 A	03-Jun-25														
North Hollywood to Pasadena BRT	Richmai	30-Jan-15 A	26-Mar-25														
Orange Line Grade Separations	Patel	23-May-16 A	30-Jun-25									1					
East San Fernando Valley Transit Corridor	Davis	11-Oct-10 A	15-Jun-29														
Vermont BRT Corridor	Cencic	30-Jan-15 A	05-Jun-29														
Crenshaw Northern Extension	Moosavi	30-Mar-18 A	17-Jun-47														
West Santa Ana Transit Corridor	Pan	01-Oct-09 A	09-Nov-28														
Sepulveda Phase 1 - Express Lanes	Wong	03-Jan-18 A	15-Jul-26	-∣ 🛶													
Sepulveda Phase 2 - Transit Corridor	Zelmer	26-Apr-17 A	27-Mar-36										•				
Sepulveda Phase 3 - Westwood to LAX	Mieger	26-Apr-17 A	26-Jun-57				1										
Green Line Ext. Crenshaw Blvd in Torrance	Khanna	23-Mar-17 A	15-May-30														
Eastside Transit Corridor Phase 2 (1 Align)	Liu	01-Mar-07 A	08-Nov-35	_													
Design	Zelmer	04-Oct-10 A	07-Jun-23														
Airport Metro Connector	Zelmer	04-Oct-10 A	07-Jun-23														
Procurement		02-Oct-13 A	07-Dec-27														
Purple Line Extension Section 3	McKenna	29-Feb-16 A	03-Dec-26														
Gold Line Foothill Extension Phase 2B	Meade	02-Oct-13 A	07-Dec-27														
Construction Contract		01-Jun-07 A	30-Aug-25														
Crenshaw/LAX Transit Corridor	Beauvoir	01-Jul-09 A	20-Dec-19														
Regional Connector Transit Corridor	Baker	26-Jan-09 A	03-Dec-21	-∟-													
Purple Line Extension Section 1	Cohen	01-Jun-07 A	29-Nov-23														
Purple Line Extension Section 2	McKenna	02-Mar-15 A	30-Aug-25														
ransit Facilities		07-May-15 A	23-Jun-23														
Design	Meade	16-May-16 A	23-Jun-23														
Div 20 Portal/Turnback	Meade	16-May-16 A	23-Jun-23														
Construction Contract	Lindholm	07-May-15 A	30-Dec-20														
							i						:				_
Planning Design	/ Environmental	ROW / U Adv / Aw	Jtility Relocation	DB Cor DBB Co	nstruction	Syst	em Testing	E	No	t Funded (Env	/ROW/Test)						



TRANSIT MASTER SCHEDULE (Page 2 of 2)

SK filters: Code Cleanup_1, Name contains, Show on Master Scheduk ty Name	PMIS Project		Finish	* 00 Maste FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	17-May FY2
	Manager		, mish	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2
Willowbrooks/Rosa Parks Station Improvement	Lindholm	07-May-15 A	30-Dec-20														
Regional Rail Projects	Owens	02-Sep-13 A	03-Feb-28														
Environmental	Owens	01-Dec-14 A	03-Feb-28														
Link Union Station	Owens	01-Dec-14 A	03-Feb-28										-				
Design	Owens	01-Apr-15 A	01-Nov-24														
Brighton to Roxford Double Track	Owens	01-Sep-15 A	26-May-22	┝━┿													
Lone Hill to CP White	Owens	03-May-16 A	27-Sep-22						0								
Rosecrans & Marquardt Grade Separation	Owens	01-Apr-15 A	01-Nov-24														
Construction Contract	Owens	02-Sep-13 A	01-Jun-18														
Bob Hope Airport Station	Owens	02-Sep-13 A	01-Jun-18														
Bus Facilities Projects	Gurrola	31-Mar-14 A	14-Feb-19														
Construction Contract	Gurrola	31-Mar-14 A	14-Feb-19														
Patsouras Plaza	Gurrola	31-Mar-14 A	14-Feb-19														
State of Good Repair/Improvements		01-Jul-13 A	06-Jul-20														
Design		21-Sep-15 A	06-Jul-20														
210 Freeway Barrier Rail	Danielans	13-Jun-16 A	28-Jun-19														
MBL Resignaling	Wei	21-Sep-15 A	06-Jul-20														
Construction Contract		01-Jul-13 A	29-Jun-18														
Pershing Sq. Esc. Replace & New Canopy Project	Patel	11-May-15 A	31-Aug-17 A														
MBL Ped Safety Enhancement At-Grade Crossing	Chong	01-Jul-13 A	29-Jun-18														
Small Capital	Joshi	14-Jul-15 A	01-Jun-21														
Design	Joshi	01-Mar-16 A	01-Jun-21														
Eastside Access Improvement Project	Joshi	01-Mar-16 A	01-Jun-21			_											
Procurement	Joshi	14-Jul-15 A	28-Feb-20														
Rail to Rail	Joshi	14-Jul-15 A	28-Feb-20	▶ ┿													
Planning /		ROW /		DB Con DBB Co		Syste			Not	Funded (Env	/ROW/Test)						



HIGHWAY MASTER SCHEDULE (Page 1 of 2)

			00 Hwy Master Progra				_		_	_	_							7-May-
rity Name	Project Manager	Start	Finish	FY201 2018				FY2022 2022	FY2023 2023		FY2025 2025	FY2026 2026	FY2027 2027	FY2028 2028	FY2029 2029	FY2030 2030	FY2031 2031	FY20 203
Highway Projects		01-Jan-96 A	01-Jul-67															
Environmental		02-Jan-08 A	01-Jul-67															
SR-138 Corridor Improvement Project	Ansari	01-Apr-13 A	03-Feb-28											4-4-4-4				
High Desert Corridor	Panuco	10-Sep-10 A	01-Jul-67	_		+++++		-										
I-710 South (Phase 1)	Chaves	02-Jan-08 A	30-Jun-32	_														
I-710 South (Phase 2)	Chaves	02-Jan-08 A	28-Jun-41	_							++++++++							
SR-57/SR-60 Interchange Improvements	Jong	02-Jul-18	02-Jun-31															1
I-5 Corridor Improvements (I-605 to I-710)	Chaves	02-Jan-19	30-Jun-42	_					++++++						++++++			
I-105 Express Lane from I-405 to I-605	Amiri	01-May-17 A	27-Jun-29													0		
I-110 Express Lane Ext South to I-405/I-110 Interchange	Amiri	03-Jul-35	29-Jun-46															
I-605 Interchange Improvements	Various	01-Jun-16 A	01-Feb-30															
I-605/SR-91 Interchange Improvements	Various	01-Jun-16 A	26-Sep-24	-														
On-Hold I-710/SR-91 Interchange Improvements	Various	03-Dec-18	23-Jul-29		-							++++++				•		
On-Hold I-605/I-405 Interchange Improvements	Various	02-Jan-19	01-Feb-30		i													
I-605 Corridor Improvements	Panuco	01-Oct-15 A	12-Jun-28															
I-605/I-5 Interchange Improvements	Panuco	01-Oct-15 A	12-Jun-28	-														
I-605/SR-60 Interchange Improvements	Panuco	31-Aug-16 A	12-Jun-28	_						10								
Design		01-Dec-11 A	30-Jun-26															
I-710 Early Action Projects	Delgadillo	01-Dec-11 A	13-Apr-21															
I-5 North Capacity Enhancement (SR-14 to Parker Rd.)	Antaramian	02-Jul-12 A	30-Jun-23															
SR-71 Gap Between I-10 to Rio Rancho Rd	Jong	01-Jul-12 A	30-Jun-26				! !	-										
I-605 Hot Spots	Montez	01-Jun-14 A	06-Jan-22															
Arterial Intersections - Whittier	Montez	02-Jun-14 A	06-Jan-22	-	-													
Arterial Intersections - La Mirada	Montez	02-Jun-14 A	24-Jul-20	-														
Arterial Intersections - Cerritos	Montez	01-Jun-14 A	28-Apr-21	-	-		2											
Arterial Intersections - Bellflower	Montez	01-Jun-14 A	08-Nov-19	-														
Planning / Environmental	ROW / Utility	Relocation	DB Construction		Not Fund	led (Eng/Bi	J/Con)											
Design / Engineering	Adv / Award		DBB Construction		Not Fund	led (Env/R	W/Con)											



HIGHWAY MASTER SCHEDULE (Page 2 of 2)

		* 0	0 Hwy Master Program	Schedule	By Pha									-			1	7-May-18
Activity Name	Project Manager	Start	Finish	FY2018	FY2019		FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032
				2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Construction Contract		01-Jan-96 A	01-Aug-22															
South Bay (I-405, I-110, I-105 and SR-91)	Panuco	02-Jan-14 A	04-Mar-22															
I-405 Crenshaw Blvd On/Off Ramp Improvements	Panuco	02-Jan-14 A	04-Mar-22															
I-405/I-110 Interchange Improvements	Panuco	02-Jan-14 A	10-Apr-19															
Countywide Soundwall Construction	Owen	15-Dec-10 A	21-Jul-21															
Package #10 - SR-210 Fair Oaks, Lake and Baldwin to Sant	Owen	02-Sep-14 A	21-Jul-21															
Package #11 - SR-170 from 101 to Sherman Way and I-405	Owen	15-Dec-10 A	21-Dec-20															
I-5 North Capacity Enhancements SR-134 to SR-118	Subeh	01-Apr-98 A	30-Mar-22															
SR-118 to SR-170 (Segment 1A)	Subeh	30-Jul-99 A	15-Jul-16 A															
SR-170 to Buena Vista (Segments 2)	Subeh	01-Apr-98 A	16-Dec-15 A															
Magnolia to SR-134 (Segment 4)	Subeh	01-Apr-98 A	25-Oct-19			-												
Buena Vista to Magnolia (Segment 3)	Subeh	01-Apr-98 A	30-Mar-22															
I-5 South Capacity Enhancements from I-605 to Orange Cour	Gau	01-Jan-96 A	01-Aug-22															
I-5 Carmenita Road Interchange	Gau	01-Jan-01 A	22-Mar-18 A															
Alondra (Segment 1)	Gau	01-Jan-01 A	19-May-16 A															
Imperial Highway (Segment 4)	Gau	01-Jan-01 A	26-Jul-19			•												
Shoemaker - Rosecrans (Segment 3)	Gau	01-Jan-96 A	12-Apr-19															
Florence (Segment 5)	Gau	01-Jan-01 A	30-Jul-20															
Valley View (Segment 2)	Gau	01-Jan-96 A	01-Aug-22															

Planning / Environmental Design / Engineering

Adv / Award

ROW / Utility Relocation DB Construction Not Funded (Eng/Bid/Con) DBB Construction Not Funded (Env/ROW/Con)



CRENSHAW/LAX TRANSIT PROJECT

	г		A SCHED	ULE		
TOTAL COST	Current \$2,058M	Forecast \$2,058M	REVENUE OPERATION	Current Oct 2019	Forecast Oct 2019	

- Overall Project Progress is 81.2% complete; contractor needs to mitigate at least a 56 day schedule delay
- Contractor continues critical track work and systems installations
- Contractor continues roof placements for three underground stations along Crenshaw Boulevard
- Contractor preparing for removal of street decking and street restoration along Crenshaw Blvd area
- The Southwestern Yard Maintenance Facility is progressing on schedule



At the Green Line Tie In junction



Expo Station; platform area at track level





🔶 Possible problem



Major issue



Construction Committee

REGIONAL CONNECTOR TRANSIT PROJECT

Possible problem

BUDGET

TOTAL COST

Current	
\$1,810M	

Forecast \$1,810M

* Includes Board approved LOP budget plus finance costs.

- Overall Project Progress is 50% Halfway event held May 19th
- Underground: Sequential Excavation Method (SEM) excavation is now underway for the crossover cavern east of Historic Broadway Station; cross passages, tunnel invert, and walkway installation are ongoing
- Little Tokyo/Arts District Station: Excavation and related support of excavation at station and Wye continues
- Historic Broadway Station: Underpinning of LA Times Building and station box excavation continues; bored tunnel segment breakthrough completed

On target

- Grand Av Arts/Bunker Hill Station: Permanent structural concrete construction continues
- Flower Street: Utility protection/relocations, support of excavation, decking and excavation continues

SCHEDULE

REVENUE OPERATION



Forecast Dec 2021



Station excavation resumed at 1st/Central



Sequential Excavation Method (SEM) underway at Historic Broadway Station

June 2018

Construction Committee





WESTSIDE PURPLE LINE EXTENSION – SECTION 1



- Overall Project Progress is 35% complete.
- At the Wilshire/Western Retrieval Shaft, utility relocation, installation of the water treatment system and dewatering wells, instrumentation installation and the temporary ventilation system is on-going. Retrieval shaft excavation and bracing are currently underway.
- Concrete wall placement at Wilshire/La Brea Station commenced on May 2, 2018. Invert slab pours continue along with vertical conveyor construction, installation of rebar, embeds, plumbing/drains and electrical conduits.
- At the Wilshire/Fairfax Station, station excavation and the installation of walers and struts continues. Excavation is now clear of the Paleo zone (Elevation 105'). Normal excavation has resumed.
- Station excavation under the concrete deck at Wilshire/La Cienega Station continues. Work on the ventilation system, the hanging of utilities and the permanent power duct bank continues to move forward.
- Tunnel Boring Machines (TBMs) were delivered to Los Angeles in December 2017. TBM assembly at Wilshire/La Brea Station is scheduled for July 2018. Tunneling is planned to start in September 2018.

SCHEDULECurrentForecastREVENUEOct 2024Nov 2023OPERATION(FFGA)



Wilshire/La Brea Station



Wilshire/Western Retrieval Shaft

June 2018 Construction Committee



et 🔶 Possible problem



Major issue

WESTSIDE PURPLE LINE EXTENSION – SECTION 2



- Overall project progress is 7% complete.
- Final design progress is 64% complete.
- Century City Constellation: AT&T and LADWP (Power) utility relocations are ongoing and civil work for both is anticipated to complete in Summer 2018. Cable pulling and splicing for both utilities to follow with an anticipated completion in 2019.
- Wilshire/Rodeo: Southern California Gas (SCG) and AT&T utility relocations are ongoing and anticipated to complete in August 2018.
- Demolition of 1940 and 1950 Century Park East, geotechnical fault line investigation borings, and removal of oil lines in Century City started in late May/early June 2018.
- Negotiations with the City of Beverly Hills (COBH) for a Memorandum of Agreement (MOA) for the C1120 Contract began in August 2017 and are anticipated to complete in Summer 2018.

SCHEDULE

Current REVENUE Dec 2026 OPERATION (FFGA) Forecast Aug 2025



AT&T utility work in Century City

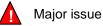


SCG utility work in Beverly Hills

June 2018



Possible problem







Construction Committee

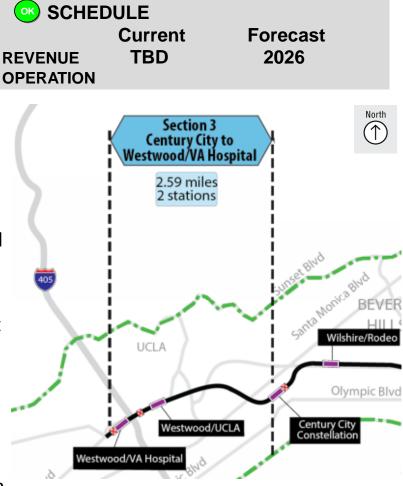
WESTSIDE PURPLE LINE EXTENSION – SECTION 3

BUDGET Current TOTAL COST N/A

Fc \$3

Forecast \$3,664M

- FTA approval for Entry into Engineering is expected in Summer 2018.
- FTA approval for Letter of No Prejudice (LONP) for the Tunnel Contract is expected in Summer 2018.
- C1151 Tunnel Contract Technical proposals were received on November 13, 2017. Price proposals were received on April 6, 2018. Bid evaluation has been completed.
- C1152 Stations, Trackwork and Systems Contract Request for Qualifications (RFQ)/Request for Proposals (RFP) was issued on September 15, 2017. Proposals are due on August 22, 2018.
- C1153 Advanced Utility Relocations (AUR) Contract Construction began at the intersection of Wilshire and Westwood Boulevards. The first DWP vault was installed on May 12, 2018.



June 2018



Possible problem





Los Angeles County Metropolitan Transportation Authority

On target

PATSAOURAS PLAZA BUSWAY STATION

CurrentForecastTOTAL COST\$39.7M\$39.7M	SUBSTANTIAL COMPLETIONCurrent Dec 2018Forecast Mar 2019

- Overall project progress is 63% complete
- All concrete deck pours completed, all falsework removed
- Archaeological resources continue to be discovered, Native American monitor and Caltrans/SHPO involved, all ground level work stopped as of May 17, 2018 pending further approvals from SHPO
- Traffic switch to outside lanes and station construction started May 21, 2018
- Reviewed Project Status concerns with contractor, contractor has been responsive with submittals.
 Contractor forecasting delayed completion of March 2019



June 2018



Possible problem





Construction Committee

WILLOWBROOK/ROSA PARKS STATION

CurrentForecastTOTAL COST\$109.3M\$109.3M	CurrentForecastSUBSTANTIALJuly 2020COMPLETION

- Early Start Phase (Package E) Construction mobilization has begun.
- Package A and C at 100% design completion. The award process of this contract is underway. Package includes
 provisions for the closure of the Blue Line (the New Blue).
- Pedestrian grade crossing documents submitted to Union Pacific and Public Utilities Commission.
- Life of Project Budget approved at May 2018 Board meeting.



South Platform Improvements

Central Plaza & Bus Bays

Main Plaza

June 2018



Possible problem





Construction Committee

THE NEW BLUE

Project Name

- Pedestrian Gates
- City of Long Beach Fare Gates Design
- Blue Line Signal Rehabilitation (OCS, Signals, Div. 11)
- Blue Line Track and System Refurbishment (Track, Turnouts, OCS and includes 2 Stations Fare Gates Phase I)

Project Status

- Pedestrian Gates
 - All Gates except the ones in 41st Street and Vernon are complete and operational

On target

Possible problem

- City of Long Beach Fare Gates Design
 - Design completed on 5th and Wardlow Stations
- MBL Signal Rehab 85% Design in Progress
- MBL Track and System Refurb
 - Received bids on April 13, 2018

Forecast Budget Percent Status Completed Completion OK 98% Jun 2018 \$31.4M Mar 2018 **100%**(Design) \$6M* OK OK \$119M 16% Aug 2019 N/A ОК \$90.8M Aug 2019

Total: \$247.2M

Major issue

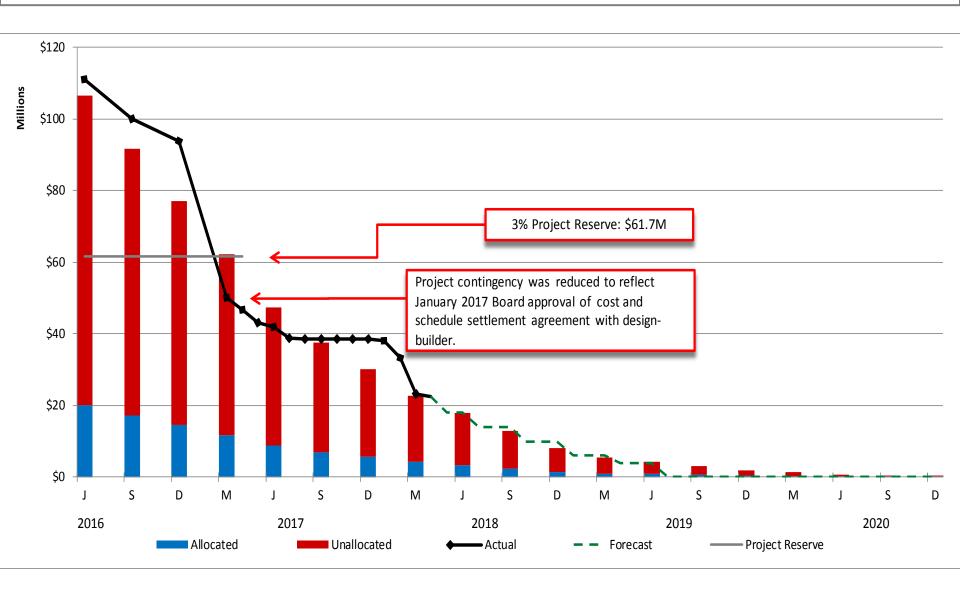


*Budget Estimate



Construction Committee

April 2018 **Crenshaw/LAX Transit Project Project Cost Contingency Drawdown**



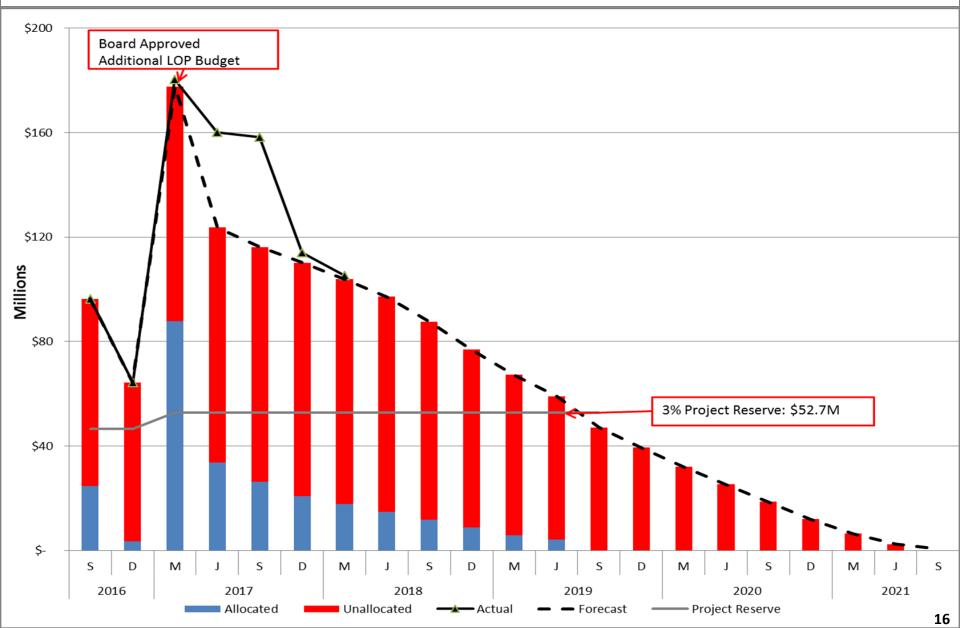
Metro

Regional Connector

April 2018

Metro

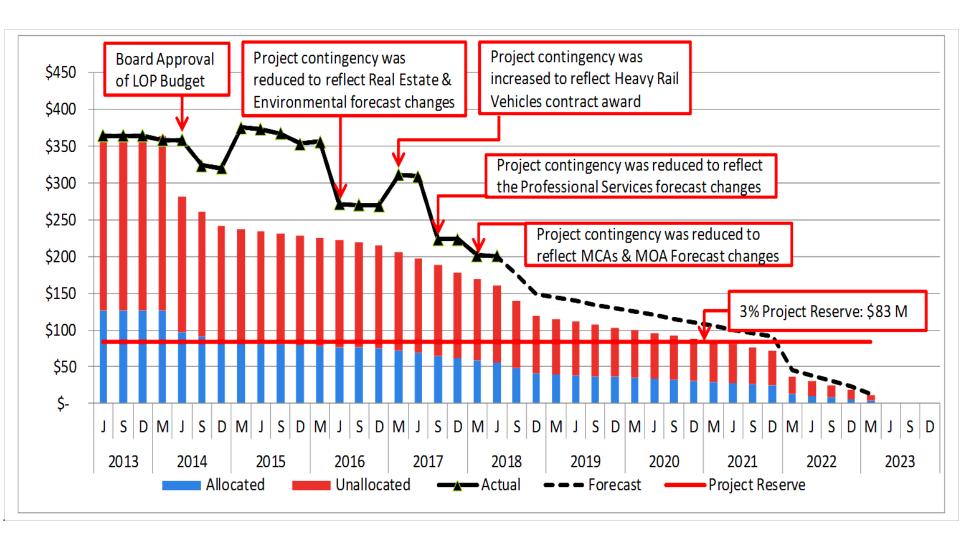
Project Cost Contingency Drawdown



Westside Purple Line Extension – Section 1

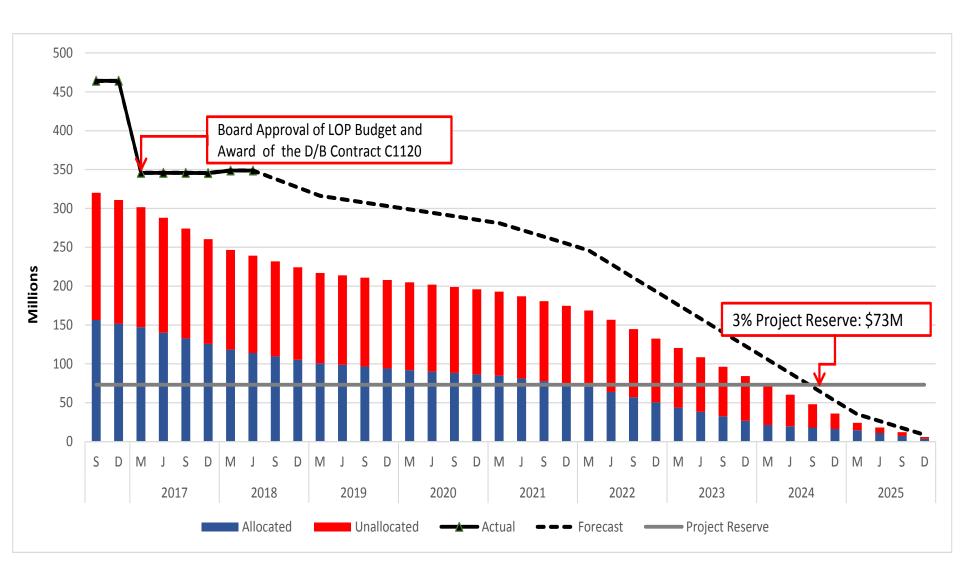
Metro

Project Cost Contingency Drawdown



Westside Purple Line Extension – Section 2

Project Cost Contingency Drawdown



April 2018

Metro