Crenshaw/LAX Transit Project Schedule Presentation - September 24, 2020



Budget / Schedule

BUDGET

TOTAL COST

<u>Current</u> \$2.148M

Forecast \$2,148M

SCHEDULE

REVENUE OPERATION

Current May/June 2021 Forecast May/June 2021

- Overall Project Progress is 96.1% complete.
- Contractor continues rework for trackwork and underground stations conduits.
- Contractor continues work at all stations and street work restoration/landscaping across Project.
- Concerned that contractor is not applying sufficient work force to complete their remaining work and their systems testing by December 2020.





Excavating/removing section of pavement for restoration on southbound Crenshaw Blvd and 54th St.

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On target



Possible problem



Continue installing supports and fixtures for the crossover lighting at the invert level of Expo/Crenshaw



Significant Impact

Train Testing



Train testing operations traveling over the La Brea Ave bridge.

Train testing operations clearing into the tunnel below Crenshaw Blvd.





WSCC Contract Milestone Substantial Completion Revisions

- In March 2020, contractor reaffirmed commitment to achieve a December 2020 Substantial Completion Date.
- As of September 2020, Metro's assessment of current contractor progress indicates substantial completion forecast is later than December 2020, unless significant improvements are made to systems installation and testing progress.
- Completion by Metro of Phase II of Systems Integration
 Testing, Pre-Revenue Service and Certification is 5-6 months
 after contractor's Substantial Completion.



WSCC Contract Liquidated Damages Provision

Milestones per Unilateral Non-Compensable Time Extension (September 2018)	Completion Date	\$'s per Day	Accrued to Date
No. 3 – Commence all Systems Integration Testing Phase 1	September 12, 2019	\$30,000	
No. 1 – Substantial Completion	December 11, 2019	\$36,800	
Total Accrued through August 31, 2020			\$11,274,400
The daily limit for accessing Liquidated Damages is \$36,800 and the Contract Limit is \$15,000,000			

- Contractor has missed both milestone completion dates.
- The time extension stipulated that the maximum daily limit for liquidated damages would be accessed if Revenue Service on May 23, 2020 was not achieved.
- Metro is <u>accruing</u> liquidated damages but has not yet <u>accessed</u> liquidated damages in the contractor's monthly payment application.
- Metro has reserved the right to assess and withhold the accrued liquidated damages in the future.



Project Key Issues

- Volume of complex testing that remains to be done.
- Subcontractor coordination.
- Insufficient labor resources.
- Design resources.
- Ability to control schedule delays.
- Defective work.
- 1,600 local field acceptance tests, (LFAT) remain as of August 2020.



Overall Systems Completion Status

	Segm	ent A (8+08.15 - 1	159+50)			
Systems	Traction Power	OCS /OCR	Train Control	Communication		
Installation	100%	100%	100%	40%		
LFAT Test	65%	100%	100%	5%		
SIT-1 Test	10%	100%	5%	0%		
Segment B1 (159+50 - 274+00)						
Systems	Traction Power	OCS /OCR	Train Control	Communication		
Installation	100%	100%	95%	35%		
LFAT Test	65%	100%	95%	0%		
SIT-1 Test	0%	50%	5%	0%		
	Segm	ent B2 (274+00 - 3	364+80)			
Systems	Traction Power	OCS /OCR	Train Control	Communication		
Installation	100%	100%	95%	40%		
LFAT Test	0%	91%	95%	0%		
SIT-1 Test	0%	46%	0%	0%		
	Segn	nent C (364+80 - 4	148+34)			
Systems	Traction Power	OCS /OCR	Train Control	Communication		
Installation	100%	100%	75%	35%		
LFAT Test	25%	75%	5%	0%		
SIT-1 Test	0%	0%	0%	0%		



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Project Schedule

- Contractor needs to:
 - Significantly increase shift resources
 - Develop a realistic plan to complete testing
 - Day to day schedule
 - Improve success/failure rate
 - Real time design support



Conclusion

 Metro continues to monitor performance and schedule.

